

Analysis of CARL Statistics 2018-19:

Summary of USask versus U15 Peers

Prepared by Carisa Polischuk, Assessment Analyst, University Library, University of Saskatchewan library_assessment@usask.ca

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Disclaimer

Prior to reviewing this report, please see the following quote from a CARL published report¹: "Every effort has been made to ensure that the information in this publication is accurate. Nevertheless, limitations exist as regards the reported data. Definitions, collection and reporting methods may vary amongst institutions.

Conclusions and comparisons should be made only in conjunction with other assessment methods and with due regard to different organizational structures, goals, priorities and practices."

Overview

The <u>University Library Assessment Program</u> at the University of Saskatchewan (USask) provides a wealth of information to help understand client needs and the overall effectiveness of the library; determine trends and benchmark versus our peers; assess progress toward <u>strategic commitments</u>; and demonstrate library value to the University community.

Aligned with the library's strategic planning process, the University Library's assessment program has three broad purposes (quality improvement, quality assurance, and accountability) and consists of four major components (library data and statistics, library surveys, key performance indicators and benchmarking, and other assessment related activities).

On an annual basis, the University Library submits data to the Canadian Association of Research Libraries (CARL) along with all other CARL member libraries. This includes data on library expenditures, establishment, and collections; library salary expenditures; overall library expenditures; library personnel; library use, facilities, and services; library document delivery traffic; emerging trends in the library; and university enrolment.

USask is part of a select group of 15 research-intensive universities in Canada known as the <u>U15 Group of Canadian Research Universities</u>. The annual publication of CARL statistics allows the University Library to track progress over time and benchmark with our U15 peer institutions².

This report represents the University Library's analysis of CARL Statistics 2018-19¹ summarizing the results for USask versus U15 peers and demonstrates our commitment to move beyond submitting annual library statistics to analyzing and using published results to determine trends and benchmark to our U15 peers.

¹ CARL Statistics 2018-2019 / Salaries 2019-2020, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from https://www.carl-abrc.ca/wp-content/uploads/2021/12/CARL-ABRC Stats https://www.carl-abrc.ca/wp-content/uploads/2021/12/CARL-ABRC Stats Pub 2018-19.pdf

² U15 universities: Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western.

CARL Background

The Canadian Association of Research Libraries (CARL) represents Canadian academic and research libraries including 31 of Canada's largest research libraries (29 university libraries and 2 federal institutions – Library and Archives Canada and the National Science Library)³.

CA	RL Member Libraries
1.	University of British Columbia
2.	Simon Fraser University
3.	University of Victoria
4.	University of Alberta
5.	University of Calgary
6.	University of Manitoba
7.	University of Regina
8.	University of Saskatchewan
9.	Brock University
	Carleton University
	University of Guelph
	McMaster University
	Université d'Ottawa
14.	Queen's University
15.	Ryerson University
16.	University of Toronto
17.	University of Waterloo
18.	University of Western Ontario
19.	University of Windsor
20.	York University
21.	Concordia University
22.	Université Laval
23.	McGill University
24.	Université de Montréal
25.	Université de Sherbrooke
26.	Université du Québec à Montréal
27.	Dalhousie University
28.	Memorial University of Newfoundland
29.	University of New Brunswick (Fredericton)
30.	Library and Archives Canada
31.	National Science Library

³ CARL Statistics 2018-2019 / Salaries 2019-2020, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from https://www.carl-abrc.ca/wp-content/uploads/2021/12/CARL-ABRC Stats https://www.carl-abrc.ca/wp-content/uploads/2021/12/CARL-ABRC Stats pub 2018-19.pdf

CARL Indicators⁴

CARL releases an annual publication of library statistics for all member libraries related to staffing, expenditures, collections, and the use of facilities⁵. Statistics are available for the following indicators.

Library Expenditures, Establishment, and Collections

Titles held; one-time resource purchases; ongoing resource purchases; collection support; total expenditures for library materials

Library Salary Expenditures

Salaries and wages for professional, support, and casual staff; total salaries and wages; fringe benefits

Overall Library Expenditures

Total expenditures for library materials; total salaries and wages; other operating expenditures; total library expenditures

Library Personnel

Librarians; other professionals; total professionals; support staff; casual staff; total staff

Library Use, Facilities, and Services

Electronic Resources: logins to and queries in databases or services; full-text article requests

Collections Use: initial loans

Library instruction and facilities: presentations to groups; participants in group presentations; reference transactions; turnstile count; number of seats

Library Document Delivery Traffic

Total items loaned to other libraries (plus total requests for loans received from other libraries; originals loaned to other libraries; copies loaned to other libraries)

Total items borrowed from other libraries (plus total requests for borrowing sent to other libraries; originals borrowed from other libraries; copies borrowed from other libraries)

Emerging Trends in the Library

Archives and Special Collections: manuscripts and archives (linear metres); expenditures related to these collections

Digital Collections: digital objects; size of digital files; items in the institutional repository; articles; theses and dissertations; other items

E-Publishing: Author's Fees Fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

University Enrollment

Undergraduate FTE; graduate FTE; total enrolment FTE

⁴ Results not shown for the following CARL indicators due to lack of USask and/or peer data and/or consistency issues with data collected: electronic resources (logins to and queries in databases or services); digital collections (articles; other items); e-publishing author's fees fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

⁵ Retrieved from http://www.carl-abrc.ca/measuring-impact/statistics/

CARL Ratios and Additional Ratios

Using data from the indicators listed on the previous page, the following ratios were calculated to help provide a picture of the library at USask versus peer institutions.

CARL Ratios – based on published CARL ratios:

- Ratio of Library Personnel to University Enrolment
- Ratio of Material Expenditures and Library Expenditures to University Expenditures
- Ratio of Material Expenditures and Library Holdings to University Enrolment
- Interlibrary Loan and Document Delivery, Total Borrowing to University Enrolment
- Total Circulation Transactions to University Enrolment
- Total Informational Transactions to University Enrolment

Additional Ratios – based on published Association of Research Libraries (ARL) ratios:

- Professional Staff as a percent of Total Staff
- Support Staff as a percent of Total Staff
- Casual Staff as a percent of Total Staff
- Ratio of Professional to Support Staff (excluding Casual Staff)
- Ratio of Items Loaned to Items Borrowed
- Total Library Materials Expenditures as a percent of Total Library Expenditures
- Salary and Wages Expenditures as a percent of Total Library Expenditures
- Other Operating Expenditures as a percent of Total Library Expenditures
- Library Expenditures per Total Enrolment (FTE)
- Library Expenditures per Undergraduate Students (FTE)
- Library Expenditures per Graduate Students (FTE)

Results: CARL Indicators (2018-19)

The following table summarizes 2018-19 USask CARL ratios, based on CARL publications, compared to 2017-18 (including % change) and to the U15 average (2018-19).

USask Results: Canadian Association of Resea	rch Libraries	(CARL) Stat	istic	cs	
CARL Ratios (Based on CARL Publications)	USa	ask	Change		U15 Avg. ¹
CARE Ratios (based on CARE Fublications)	2017-18	2018-19	↑ ↓	%	2018-19
Ratio of Library Personnel to University Enrolment					
Total Librarians	40.0	37.0	↓	-7.5	64
Total Library Personnel	154	140	\	-9.1	211
Total (FTE) Student Enrolment	20,192	20,664	†	2.3	35,215
Students/Librarian	505	558	1	10.6	554
Students/Library Personnel	131	148	1	12.6	167
Ratio of Material Expenditures and Library Expenditures to					
Total Material Expenditures	\$14,846,712		\	-3.3	\$16,778,422
Total Library Expenditures	\$28,799,902	\$27,525,028	+	-4.4	\$37,289,990
Total University General Operating Expenditures (CAUBO ²)	\$609,083,000		+	-2.8	\$870,086,400
Material Expenditures/University Expenditures	2.4%	2.4%	+	-0.5	1.9%
Library Expenditures/University Expenditures	4.7%	4.7%	+	-1.6	4.3%
Ratio of Material Expenditures and Library Holdings to Univ					4
Total Material Expenditures	\$14,846,712	\$14,358,727	+	-3.3	\$16,778,422
Titles Held (all formats)	2,442,695	2,609,356	1	6.8	3,976,768
Total (FTE) Student Enrolment	20,192	20,664	1	2.3	35,215
Material Expenditures/Student	\$735	\$695	↓	-5.5	\$476
Titles Held/Student	121	126	1	4.4	113
Interlibrary Loan and Document Delivery, Total Borrowing	to University En	rolment			
Total Borrowing	5,155	4,677	+	-9.3	9,836
Total (FTE) Student Enrolment	20,192	20,664	†	2.3	35,215
Total Borrowing/Student	0.26	0.23	+	-11.3	0.28
Total Circulation Transactions to University Enrolment					
Number of Initial Loans	63,067	60,324	†	-4.3	143,669
Total (FTE) Student Enrolment	20,192	20,664	†	2.3	35,215
Initial Loans/Student	3.1	2.9	+	-6.5	4.1
Total Informational Transactions to University Enrolment					
Informational Transactions	22,696	23,354	†	2.9	51,651
Total (FTE) Student Enrolment	20,192	20,664	†	2.3	35,215
Informational Transactions/Student	1.12	1.13	†	0.5	1.47

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

²CAUBO (Canadian Association of University Business Officers) data as reported by CARL

Results: CARL Ratios (2018-19)

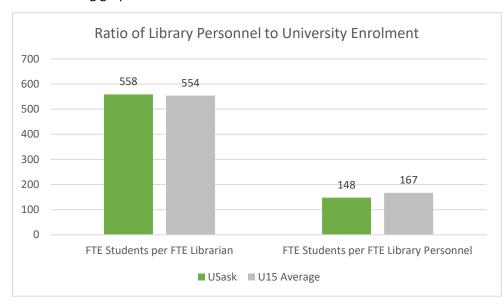
The following table summarizes 2018-19 CARL ratios for USask versus the U15 average.

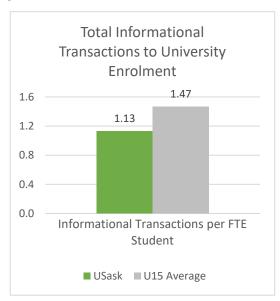
CARL Ratios (2018-19)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Total Students per	Total Enrolment (FTE)	20,664	35,215	558	554	-41.3	There are 558 FTE students for every FTE	There are more students per librarian (41% less FTE students; 42% less FTE librarians)	
Librarian	Librarians (FTE)	37	64	338		-41.8	librarian		
Total Students per	Total Enrolment (FTE)	20,664	35,215	148	167	-41.3	students for every FTE	There are less students per library personnel	
Library Personnel	Total Staff (FTE)	140	211	148		-33.8		(41% less FTE students; 34% less FTE library personnel)	
Total Material Expenditures per	Total Library Materials	\$14,358,727	\$16,778,422		4.020/	-14.4	Total material expenditures make up	Total material expenditures make up a greater proportion of university expenditures (14% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$591,737,000	\$870,086,400	2.43%	1.93%	-32.0	2.4% of university expenditures	material expenditures; 32% less university expenditures)	
Total Library Expenditures per	Total Library Expenditures	\$27,525,028	\$37,289,990	4.650/	4.200/	-26.2	Total library expenditures make up	Library expenditures make up a greater proportion of university expenditures (26% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$591,737,000	\$870,086,400	4.65%	4.29%	-32.0	4.7% of university expenditures	library expenditures; 32% less university expenditures)	
Total Material	Total Library Materials	\$14,358,727	\$16,778,422	\$695	\$476	-14.4	1	We spend more per FTE student (14% less material expenditures; 41% less FTE students)	
Expenditures per Student	Total Enrolment (FTE)	20,664	35,215	\$095		-41.3			
Titles Held per	Titles Held	2,609,356	3,976,768	126	442	-34.4	There are 126 titles	We have more titles held per FTE student	
Student	Total Enrolment (FTE)	20,664	35,215	126	113	-41.3	held for every FTE student	(34% less titles held; 41% less FTE students)	
Total Borrowing per	Total Items Borrowed from Other Libraries	4,677	9,836	0.23	0.28	-52.5	There are 0.23 items borrowed from other	We have less items borrowed from other institutions per FTE student (53% less items	
Student	Total Enrolment (FTE)	20,664	35,215	0.20	0.20	-41.3	libraries for every FTE student	borrowed; 41% less FTE students)	
Initial Loans per	Initial Loans	60,324	143,669	2.02	4.00	-58.0	There are 2.9 initial	We have less initial loans per FTE student	
Student	Total Enrolment (FTE)	20,664	35,215	2.92	4.08	-41.3	loans for every FTE student	(58% less initial loans; 41% less FTE students)	
Informational Transactions per	Reference Transactions	23,354	51,651	1.13	1.47	-54.8	There are 1.1 informational	We have less informational transactions per FTE student (55% less informational	
Student	Total Enrolment (FTE)	20,664	35,215		1.47	-41.3	transactions for every FTE student	transactions; 41% less FTE students)	

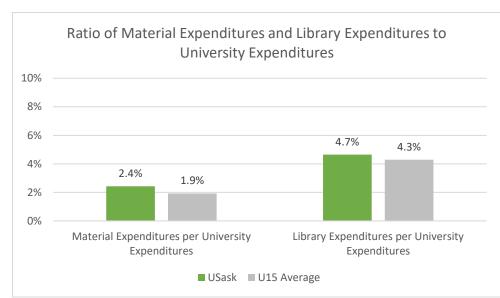
¹Total University General Operating Expenditures from CAUBO (Canadian Association of University Business Officers) data as reported by CARL

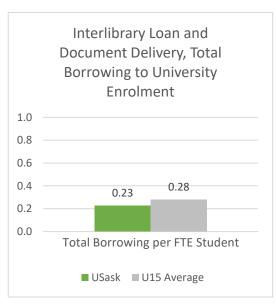
Results: CARL Graphs (2018-19)

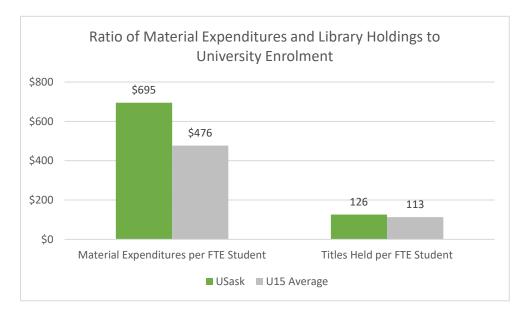
The following graphs illustrate 2018-19 CARL ratios for USask versus the U15 average.

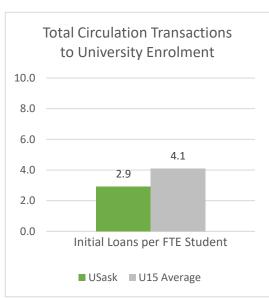












Results: Additional Indicators (2018-19)

The following table summarizes the 2018-19 USask CARL results compared to 2017-18 (including % change) and to the U15 average (2018-19). The overall USask ranking among U15 peers is also shown for each indicator. The graphs in Appendix A illustrate USask results compared to the U15 average for each CARL indicator from 2015-16 to 2018-19. The graphs in Appendix B show USask results/ranking among U15 peers for 2017-18 and 2018-19 for each CARL

USask Results: Canadian Association of Resea	arch Libraries	s (CARL) Sta	tisti	CS		
	USa	ask	Ch	ange	Ranking vs.	
CARL Indicators	2017-18	2018-19	↑↓	%	U15 Avg. ¹ 2018-19	U15 ²
Library Expenditures, Establishment, and Collections	2017 10	2010 13	1 *	70	2010 13	013
Titles Held	2,442,695	2,609,356	†	6.8	3,976,768	10th (15)
One-time Resource Purchases	\$2,120,561	\$1,393,091	 	-34.3	\$3,569,869	11th (15)
Ongoing Resource Purchases	\$12,224,007	\$12,499,549		2.3	\$12,619,824	5th (15)
Collection Support ³	\$502,144	\$466,087	 	-7.2	\$588,730	
Total Library Materials	\$14,846,712	\$14,358,727	+	-3.3	\$16,778,422	7th (15)
	\$14,640,712	\$14,336,727	•	-3.3	\$10,776,422	7(11(13)
Library Salary Expenditures	¢6.006.003	¢6 272 400		<i>C</i> 1	¢7.626.206	C+b /1 [\
Salaries & Wages Professional Staff	\$6,806,892	\$6,373,400	+	-6.4	\$7,636,296	6th (15)
Salaries & Wages Support Staff	\$3,639,414	\$3,292,340		-9.5	\$5,736,419	12th (15)
Salaries & Wages Casual Staff	\$506,008	\$542,808		7.3	\$824,190	7th (15)
Total Salaries & Wages	\$10,952,314			-6.8	\$14,196,905	10th (15)
Fringe Benefits	\$1,698,910	\$1,565,943	+	-7.8	\$3,186,677	14th (15)
Overall Library Expenditures	4	4			4	=
Total Library Materials	\$14,846,712	\$14,358,727	+	-3.3	\$16,778,422	7th (15)
Total Salaries & Wages	\$10,952,314	\$10,208,548		-6.8	\$14,196,905	10th (15)
Other Operating Expenditures	\$1,301,966	\$1,391,810		6.9	\$3,127,986	12th (15)
Total Library Expenditures	\$28,799,902	\$27,525,028	¥	-4.4	\$37,289,990	11th (15)
Library Personnel						
Librarians (FTE)	40.0	37.0	+	-7.5	63.6	12th (15)
Other Professionals (FTE) ⁸	23.0	25.0	1	8.7	21.2	5th (14)
Total Professionals (Librarians + Other Professionals) (FTE)	63.0	62.0	†	-1.6	83.3	8th (15)
Support Staff (FTE)	77.0	63.0	+	-18.2	102.7	13th (15)
Casual Staff (FTE) ⁸	14.0	15.0	†	7.1	27.2	7th (14)
Total Staff (FTE)	154.0	140.0	+	-9.1	211.4	12th (15)
Library Use, Facilities, and Services						, ,
Library Presentations to Groups	1,128	1,143	1	1.3	816	4th (15)
Participants in Group Presentations	13,499	14,569		7.9	20,347	8th (15)
Reference Transactions	22,696	23,354		2.9	51,651	10th (15)
Initial Loans ¹²	63,067	60,324		-4.3	143,669	12th (14)
Full-Text Article Requests ^{5,12}	1,581,039	1,724,618		9.1	4,940,073	11th (13)
Turnstile Count	1,815,017	1,855,994	†	2.3	2,400,569	11th (15)
Number of Seats	3,590	3,453	+	-3.8	4,415	9th (15)
Library Document Delivery Traffic	3,330	3,133	,	3.0	1,123	3 (11 (13)
Total Items Loaned to Other Libraries	5,636	5,834	†	3.5	13,206	13th (15)
Total Requests for Loans Received from Other Libraries ¹⁰	10,108	12,371	<u>+</u>	22.4	21,593	13th (14)
Originals Loaned to Other Libraries 10	2,649	2,857	<u>†</u>	7.9	7,401	12th (14)
Copies Loaned to Other Libraries Copies Loaned to Other Libraries Copies Loaned to Other Libraries	2,987			-0.3		
Total Items Borrowed from Other Libraries	5,155	4,677	+	-9.3	9,836	15th (15)
Total Requests for Borrowing Sent to Other Libraries 10,11	6,541	6,636	_	1.5	11,871	11th (13)
Originals Borrowed from Other Libraries 10	2,221	2,068		-6.9		13th (14)
Conica Removed from Other Libraries	2,934	2,609		-11.1	4,988	
Copies Borrowed from Other Libraries ¹⁰ Emerging Trends in the Library	2,934	2,009	•	-11.1	5,183	13th (14)
A A	F 614	F 747	A	2.4	7 770	C+b (11)
Manuscripts and Archives (linear metres) ^{4,6,7,10}	5,614	5,747		2.4	7,779	6th (11)
Expenditures Related to these Collections 6,8,10	\$733,837	\$740,124		0.9	\$1,129,370	
Total Digital Objects ^{6,9,10}	434,590	440,882		1.4	372,543	5th (12)
Size of Digital Files (Terabytes) ^{6,9,10,11}	10.1	10.4	T	2.9	29.2	9th (11)
Total Items in the Institutional Repository ¹⁰	8,855	11,425	Ť	29.0	34,874	14th (14)
Theses and Disserations ^{5,10}	7,621	8,428	1	10.6	20,484	12th (13)
University Enrollment						45
Total Enrolment (FTE)	20,192	20,664		2.3	35,215	13th (15)
Undergraduate (FTE)	16,751	17,171	1	2.5	28,485	14th (15)
Graduate (FTE) 1015 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba.	3,441	3,493	†	1.5	6,730	13th (15)

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

²Number in brackets = Total U15 institutions with CARL data available

³Ottawa includes 0 in U15 average

⁴Montreal missing from U15 average

⁵Alberta missing from U15 average

⁶British Columbia missing from U15 average

⁷Laval missing from U15 average

⁸Manitoba missing from U15 average ⁹Ottawa missing from U15 average

¹⁰Queen's missing from U15 average

¹¹Toronto missing from U15 average

¹²Westerm missing from U15 average

Results: Additional Ratios (2018-19)

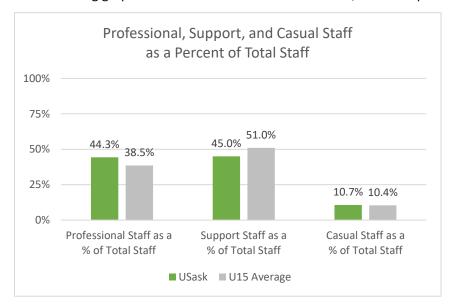
The following two tables summarize additional 2018-19 ratios, based on published ARL ratios, for USask versus the U15 average.

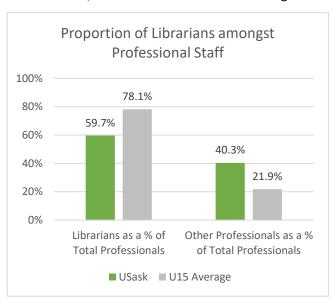
Additional Ratios (2018-19)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Professional Staff as a %	Total Professionals (FTE)	62	83	44.3%	38.5%	-25.6	Professional staff make	Professional staff make up a greater proportion of total staff (26% less professional staff; 34% less total staff)	
of Total Staff	Total Staff (FTE)	140	211	44.5%	36.57	-33.8	up 44% of total staff		
Support Staff as a % of	Support Staff (FTE)	63	103	45.0%	51.0%-	-38.7	Support staff make up 45% of total staff	Support staff make up a smaller proportion of total staff (39% less support staff; 34% less total staff)	
Total Staff	Total Staff (FTE)	140	211	45.0%		-33.8			
Casual Staff as a % of	Casual Staff (FTE)	15	27	10.7%	10.4%	-44.9	Casual staff make up	Casual staff make up a slightly greater proportion of total staff (45% less	
Total Staff	Total Staff (FTE)	140	211	10.770	10.470	-33.8	11% of total staff	casual staff; 34% less total staff)	
Ratio of Professional to Support Staff (excluding	Total Professionals (FTE)	62	83	0.98	0.79	-25.6	There are 0.98 professional staff for every support staff	There are more professional staff for every support staff (26% less professional staff; 39% less support staff)	
Casual Staff)	Support Staff (FTE)	63	103			-38.7			
Ratio of Items Loaned to	Total Items Loaned to Other Libraries	5,834	13,206	1.25	1.51	-55.8	There are 1.3 items loaned for every item borrowed	There are less items loaned for every item borrowed (56% less items loaned; 53% less items borrowed)	
Items Borrowed	Total Items Borrowed from Other Libraries	4,677	9,836			-52.5			
Total Library Materials Expenditures as a % of	Total Library Materials	\$14,358,727	\$16,778,422	52.2%	46.5%	-14.4	Library materials expenditures make up	Library materials expenditures make up a greater proportion of total (14%	
Total Library Expenditures	Total Library Expenditures	\$27,525,028	\$37,289,990		40.5%	-26.2	52% of total library expenditures	less materials expenditures; 26% less total library expenditures)	
Salary and Wages	Total Salaries and Wages	\$10,208,548	\$14,196,905	37.1%	37.6%	-28.1	Salary and wages expenditures make up 37% of total library expenditures	Salary/wages expenditures make up a slightly smaller proportion of total	
Expenditures as a % of Total Library Expenditures	Total Library Expenditures	\$27,525,028	\$37,289,990			-26.2		(28% less salaries/wages expenditures; 26% less total library expenditures)	
Other Operating Expenditures as a % of	Other Operating Expenditures	\$1,391,810	\$3,127,986	5.1%	7.5%	-55.5	Other operating expenditures make up	Other operating expenditures make up a smaller proportion of total (56% less	
Total Library Expenditures	Total Library Expenditures	\$27,525,028	\$37,289,990		7.5%	-26.2	5.1% of total library expenditures	other operating expenditures; 26% lestotal library expenditures)	

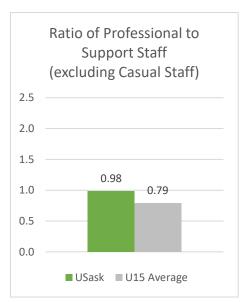
Additional Ratios (2018-19)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	IAt USask	Compared to the U15 average, at USask
Library Expenditures per Total Enrolment	Total Library Expenditures	\$27,525,028	\$37,289,990	\$1,332	\$1,089-	-26.2	\$1,332 is spent for	We spend more per FTE student (26% less library expenditures; 41% less FTE
	Total Enrolment (FTE)	20,664	35,215		Ş1,063	-41.3	every FTE student	students)
Library Expenditures per Undergraduate Student	Total Library Expenditures	\$27,525,028	\$37,289,990	\$1,603	\$1,355		IST 603 is spent for	We spend more per FTE undergraduate student (26% less library expenditures; 40% less FTE undergraduate students)
	Undergraduate (FTE)	17,171	28,485				undergraduate student	
Library Expenditures per Graduate Student	Total Library Expenditures	\$27,525,028	\$37,289,990		7 900			We spend more per FTE graduate
	Graduate (FTE)	3,493	6,730	\$7,880 \$5,888				student (26% less library expenditures, 48% less FTE graduate students)

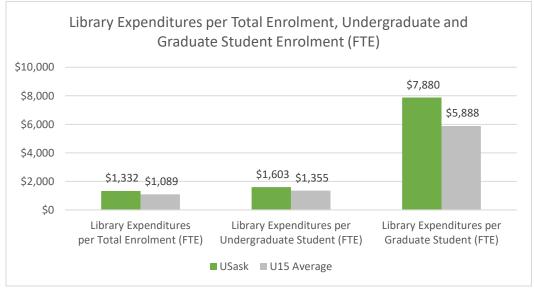
Results: Additional Graphs (2018-19)

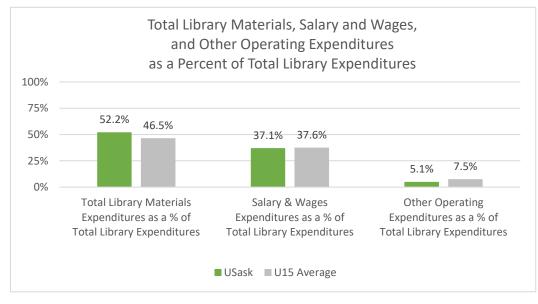
The following graphs illustrate additional 2018-19 ratios, based on published ARL ratios, for USask versus the U15 average.

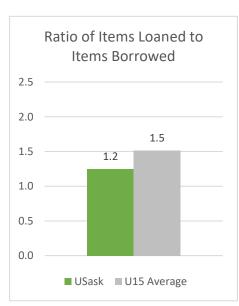




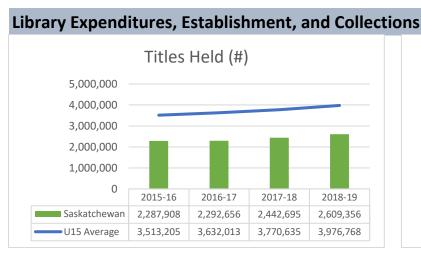


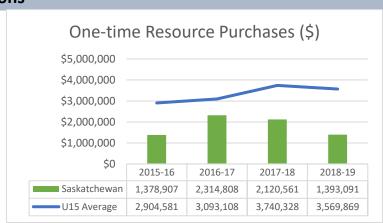


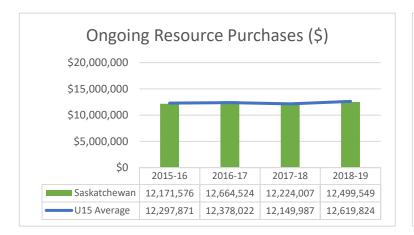


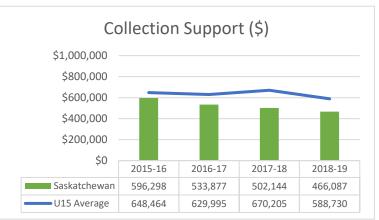


Appendix A: CARL Indicators - USask versus U15 average (2015-16 to 2018-19)

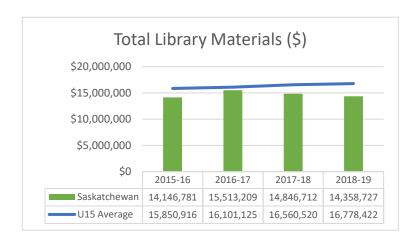




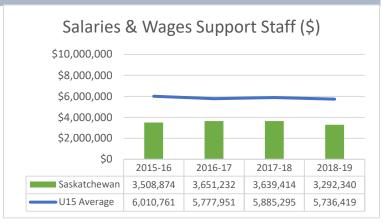


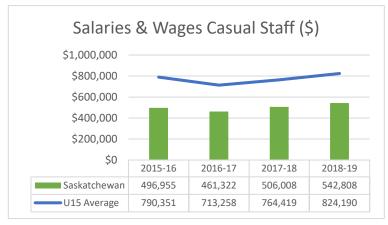


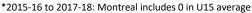
*2018-19: Ottawa includes 0 in U15 average



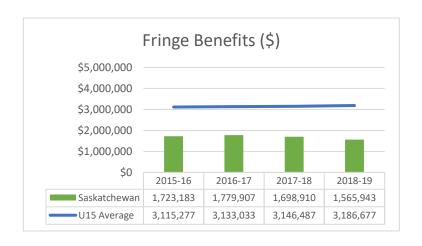
Library Salary Expenditures Salaries & Wages Professional Staff (\$) \$10,000,000 \$8,000,000 \$6,000,000 \$4,000,000 \$2,000,000 2015-16 2016-17 2017-18 2018-19 ■ Saskatchewan 6,609,350 7,051,254 6,806,892 6,373,400 U15 Average 7,030,843 7,506,830 7,478,511 7,636,296

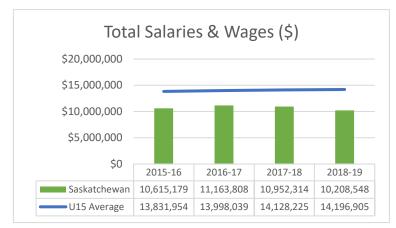


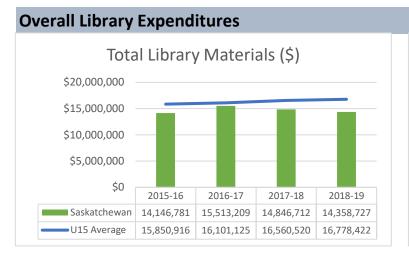


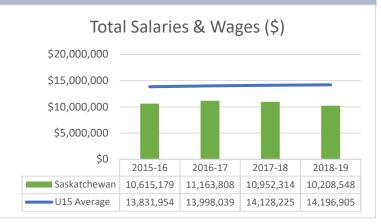


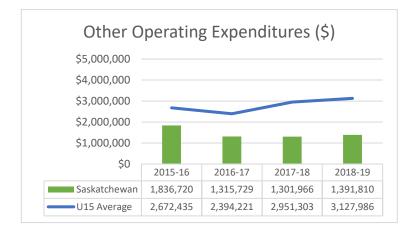
^{*2016-17/2017-18:} Manitoba includes 0 in U15 average

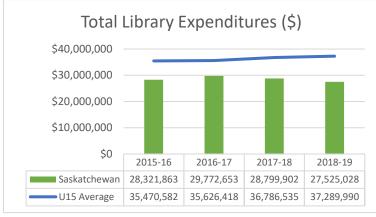




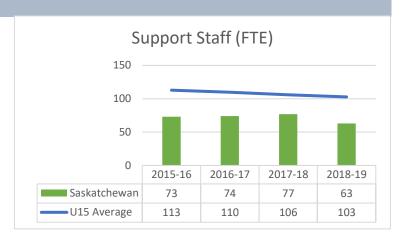




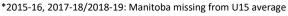




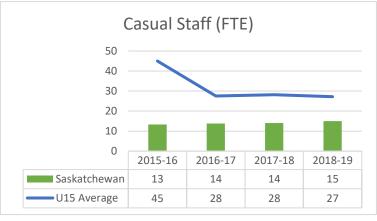
Library Personnel Librarians (FTE) 100 80 60 40 20 0 2015-16 2016-17 2017-18 2018-19 38 Saskatchewan 38 40 37 U15 Average 61 63 64 62





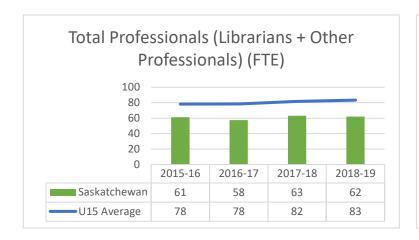


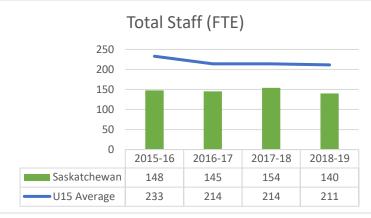
^{*2016-17:} Manitoba includes 0 in U15 average

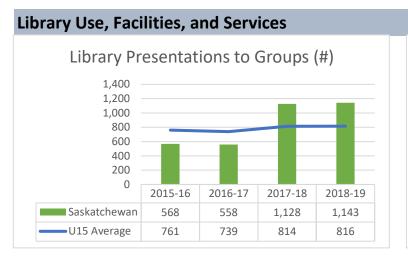


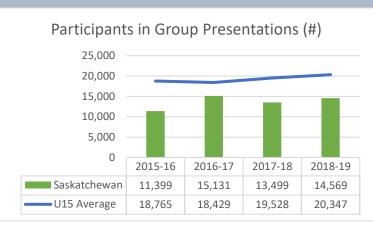
^{*}All years: Manitoba missing from U15 average

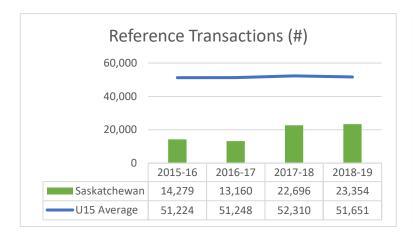
^{*2016-17/2017-18:} Montreal includes 0 in U15 average





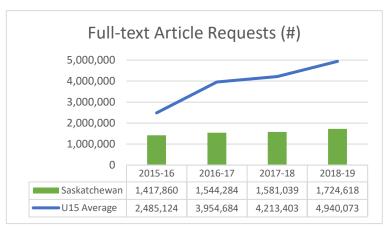








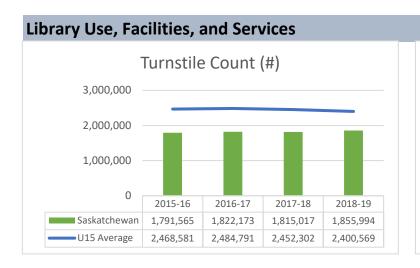
*2018-19: Western missing from U15 average

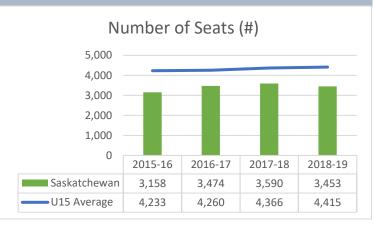


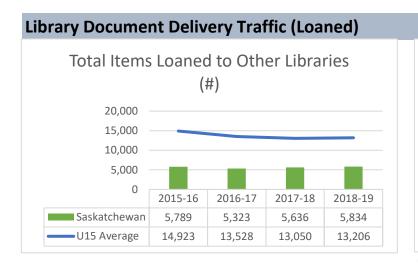
*All years: Alberta, Western missing from U15 average

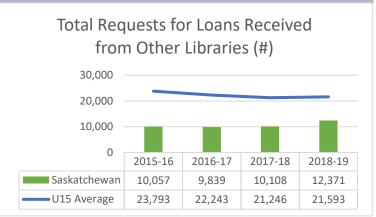
*2015-16/2016-17: McGill missing from U15 average

*2015-16: British Columbia, McMaster, Toronto missing from U15 average

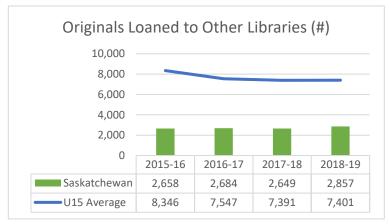




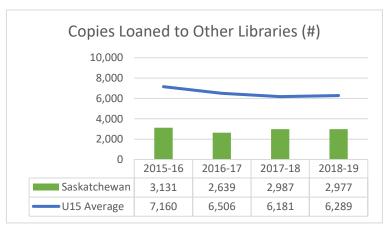




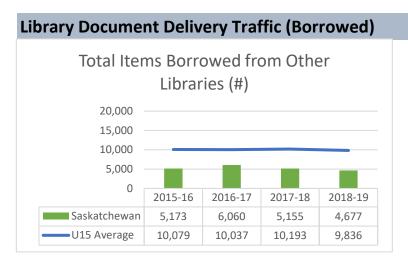
^{*}All years: Queen's missing from U15 average

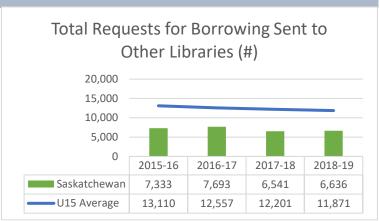




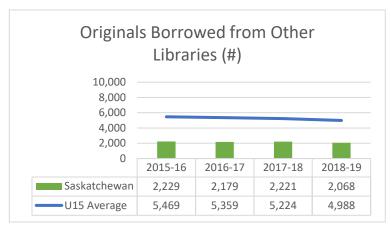


*All years: Queen's missing from U15 average

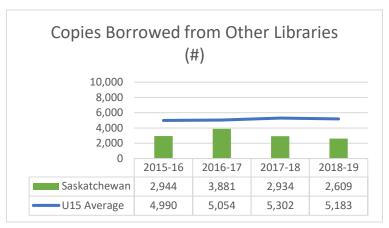




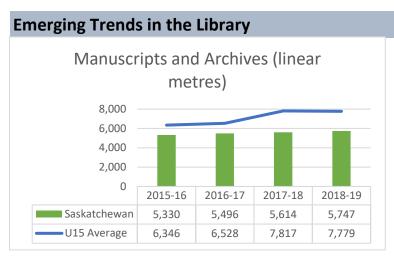
^{*}All years: Queen's, Toronto missing from U15 average







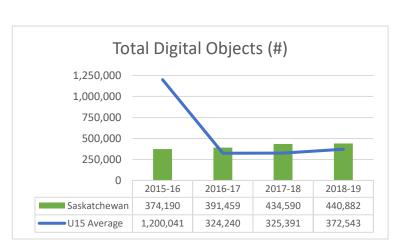
*All years: Queen's missing from U15 average



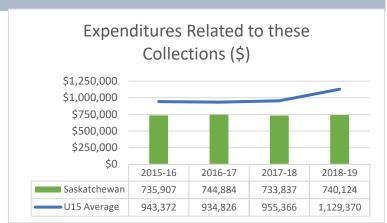


^{*2017-18/2018-19:} British Columbia missing from U15 average

^{*2015-16} to 2017-18: Montreal includes 0 in U15 average

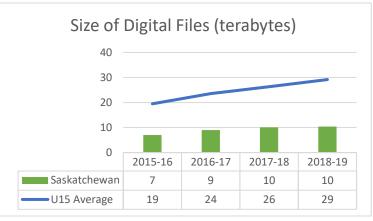


^{*}All years: British Columbia, Ottawa missing from U15 average

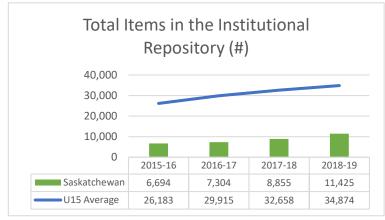


^{*}All years: British Columbia, Queen's missing from U15 average

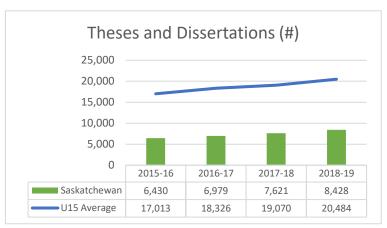
^{*2015-16:} McGill missing from U15 average



*All years: British Columbia, Ottawa, Queen's, Toronto missing from U15 average



*All years: Queen's missing from U15 average



*All years: Alberta, Queen's missing from U15 average

*2015-16: Dalhousie missing from U15 average

^{*2018-19:} Montreal missing from U15 average

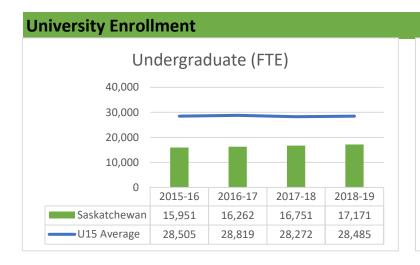
^{*2015-16/2016-17, 2018-19:} Queen's missing from U15 average

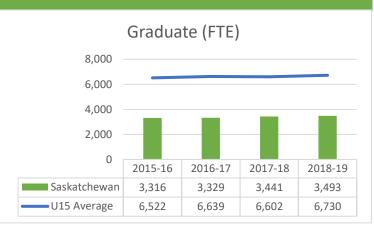
^{*2015-16:} Toronto missing from U15 average

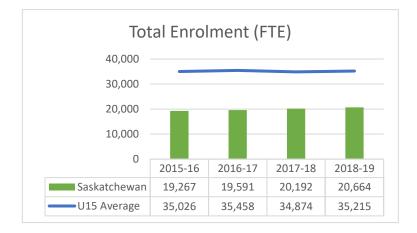
^{*2018-19:} Manitoba missing from U15 average

^{*2016-17:} McMaster missing from U15 average

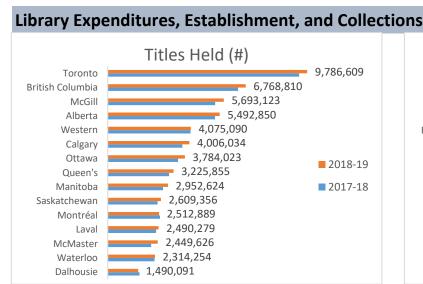
^{*2015-16:} Dalhousie missing from U15 average



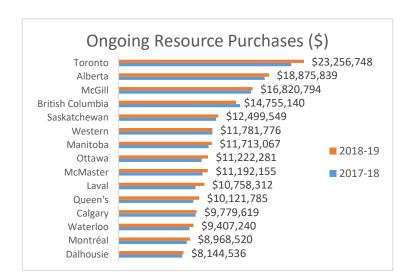


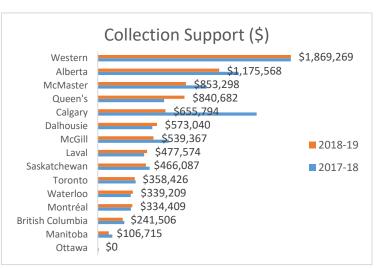


Appendix B: CARL Indicators – USask results/ranking among U15 peers (2018-19 & 2017-18)

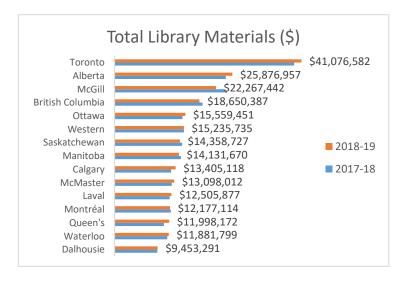








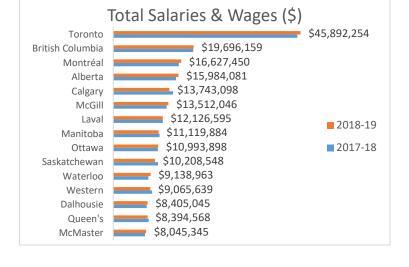
*2018-19: Ottawa reported 0



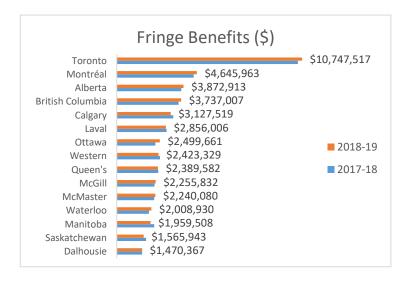
Library Salary Expenditures Salaries & Wages Professional Staff (\$) \$24,325,598 Toronto \$12,519,794 British Columbia \$8,652,608 McGill \$8,457,424 Montréal \$7,545,072 Alberta \$6,373,400 Saskatchewan \$6,235,364 Calgary 2018-19 Ottawa \$6,224,992 \$5,973,751 Manitoba 2017-18 \$5,915,820 Laval Western \$5,548,350 Queen's \$4,865,614 \$4,481,904 McMaster \$4,047,575 Waterloo \$3,377,167 Dalhousie

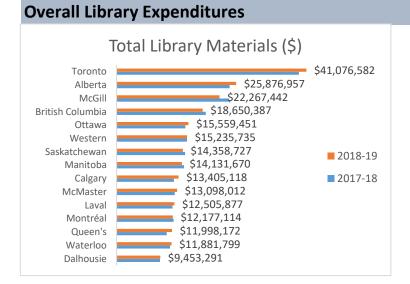




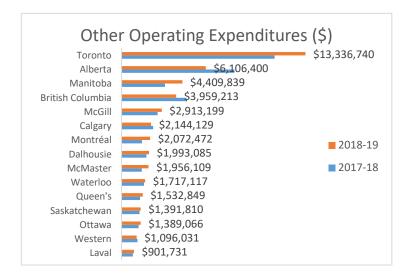


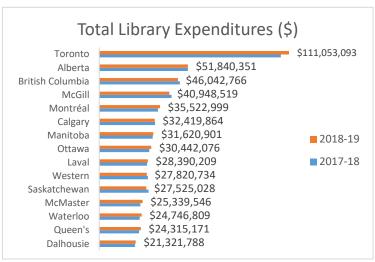
*2017-18: Manitoba, Montreal reported 0

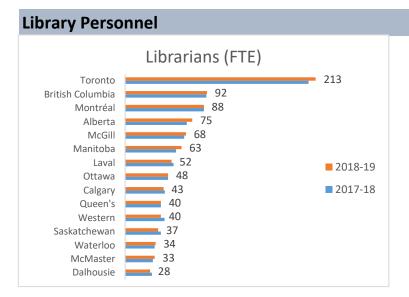


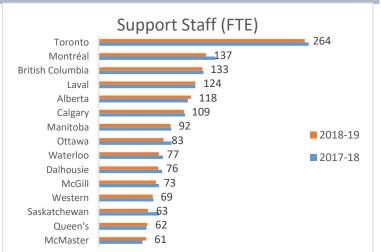


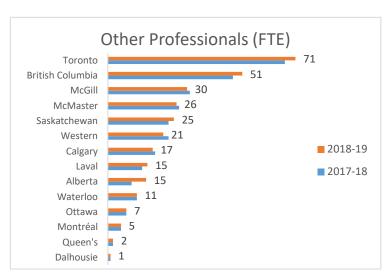




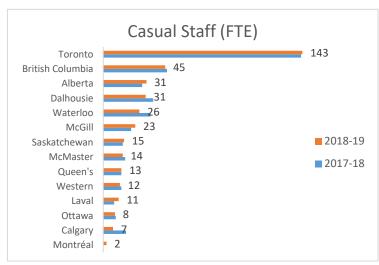






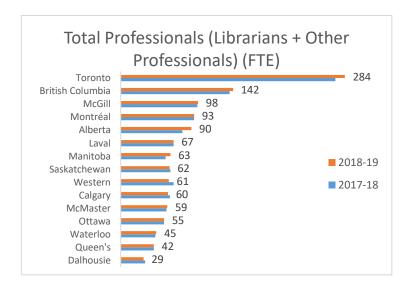


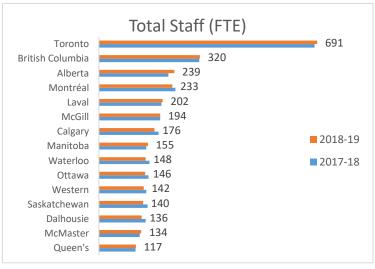




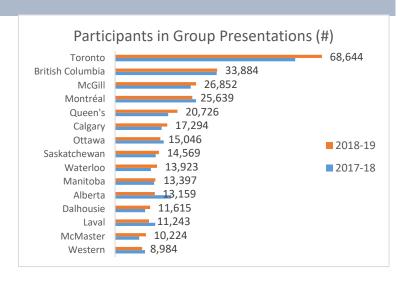
*Both years: Manitoba missing data

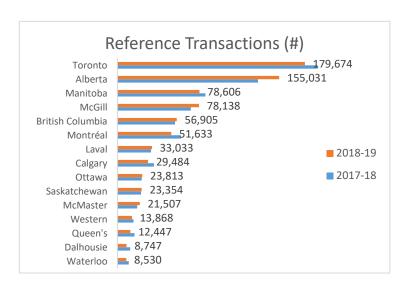
*2017-18: Montreal reported 0

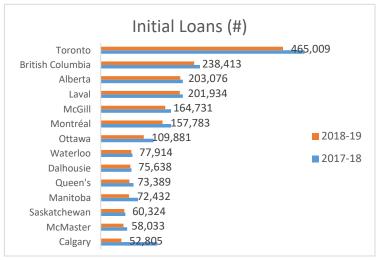




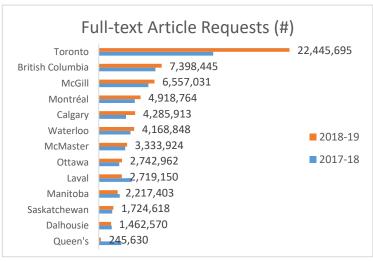
Library Use, Facilities, and Services Library Presentations to Groups (#) 2,326 Toronto 1,344 Queen's 1,255 British Columbia 1,143 Saskatchewan _1,140 Montréal 950 McGill 650 Calgary 2018-19 Manitoba 2017-18 587 Ottawa Alberta Laval Waterloo 405 385 Dalhousie 296 McMaster Western





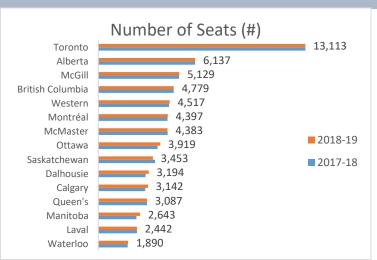


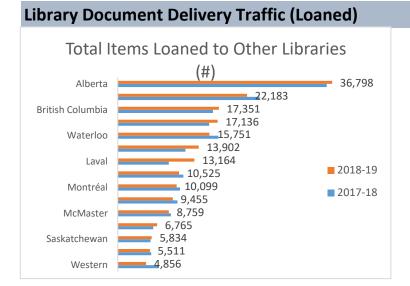
*2018-19: Western missing data

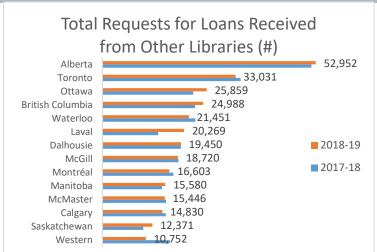


*Both years: Alberta, Western missing data

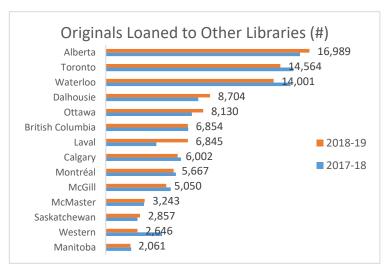




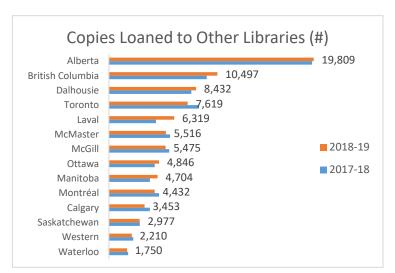




^{*}Both years: Queen's missing data

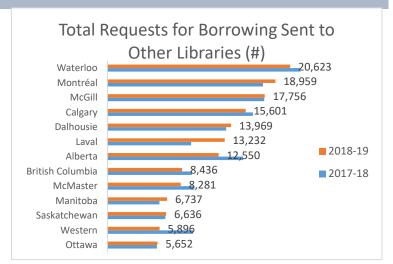


*Both years: Queen's missing data

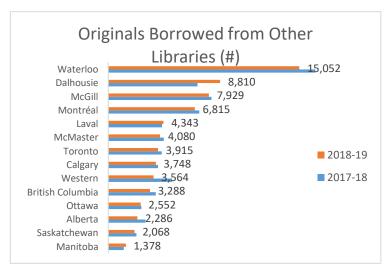


*Both years: Queen's missing data

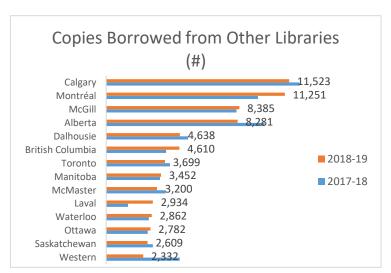
Library Document Delivery Traffic (Borrowed) Total Items Borrowed from Other Libraries (#) 18,066 Montréal 17,914 McGill 16,314 15,271 13,448 Dalhousie 10,567 7.898 British Columbia 2018-19 7,614 7,276 Laval 2017-18 7,180 5.896 Western 5,334 5,262 Queen's 4,830 4,677 Saskatchewan



^{*}Both years: Queen's, Toronto missing data



*Both years: Queen's missing data

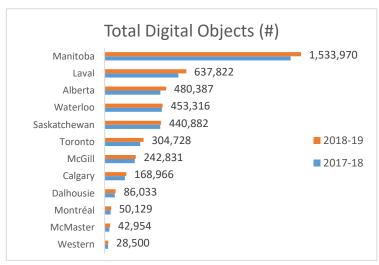


*Both years: Queen's missing data

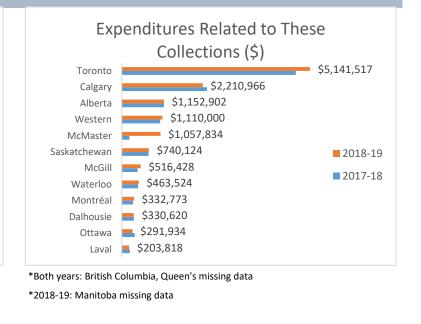
Emerging Trends in the Library Manuscripts and Archives (linear metres) 33.063 Toronto 12,757 McGill 8,011 Calgary 6,426 Manitoba 6,118 Dalhousie 2018-19 5,747 Saskatchewan 5,360 2017-18 Western 4,734 McMaster 2,234 Waterloo 854 Ottawa Alberta

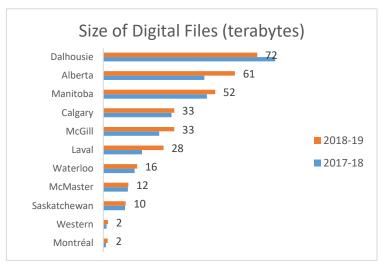


*2018-19: Montreal missing data

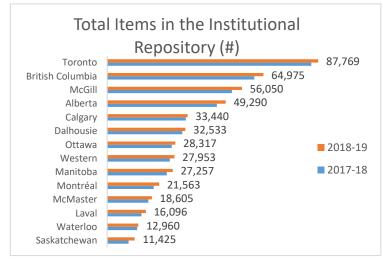


- *Both years: British Columbia, Ottawa missing data
- *2018-19: Queen's missing data

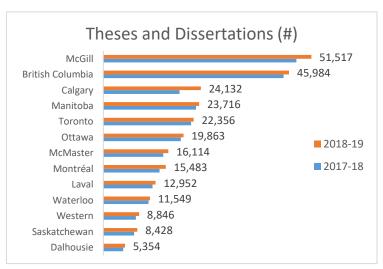




*Both years: British Columbia, Ottawa, Queen's, Toronto missing data



^{*}Both years: Queen's missing data



*Both years: Alberta, Queen's missing data

