

Analysis of CARL Statistics 2015-16:

Summary of USask versus U15 Peers

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Disclaimer

Prior to reviewing this report, please see the following quote from a CARL published report¹: "Every effort has been made to ensure that the information in this publication is accurate. Nevertheless, limitations exist as regards the reported data. Definitions, collection and reporting methods may vary amongst institutions. Conclusions and comparisons should be made only in conjunction with other assessment methods and with due regard to different organizational structures, goals, priorities and practices."

Overview

The <u>University Library Assessment Program</u> at the University of Saskatchewan (USask) provides a wealth of information to help understand client needs and the overall effectiveness of the library; determine trends and benchmark versus our peers; assess progress toward <u>strategic commitments</u>; and demonstrate library value to the University community.

Aligned with the library's strategic planning process, the University Library's program of assessment is linked to the three broad purposes of the University's Framework for Assessment (<u>A Framework for Assessment: Beyond Systematic Program Review</u>), namely: *quality improvement, quality assurance*, and *accountability*. Four major components currently make up the assessment program: *library data and statistics, library surveys, key performance indicators and benchmarking*, and *other assessment related activities*.

On an annual basis, the University Library submits data to the Canadian Association of Research Libraries (CARL) along with all other CARL member libraries. This includes data on library expenditures, establishment, and collections; library salary expenditures; overall library expenditures; library personnel; library use, facilities, and services; library document delivery traffic; emerging trends in the library; and university enrolment.

USask is part of a select group of 15 research-intensive universities in Canada known as the <u>U15 Group of Canadian Research Universities</u>. The annual publication of CARL statistics allows the University Library to track progress over time and benchmark with our U15 peer institutions².

This report represents the University Library's analysis of CARL Statistics 2015-16¹ summarizing the results for USask versus U15 peers and demonstrates our commitment to move beyond submitting annual library statistics to analyzing and using published results to determine trends and benchmark to our U15 peers.

¹ CARL Statistics 2015-2016 / Salaries 2016-2017, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from http://www.carl-abrc.ca/wp-content/uploads/2017/10/CARL-ABRC Stats Pub 2015-16-v2.pdf

² U15 universities: Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western.

CARL Background

The Canadian Association of Research Libraries (CARL) represents Canadian academic and research libraries including 31 of Canada's largest research libraries (29 university libraries and 2 federal institutions – Library and Archives Canada and the National Science Library)³.

CA	RL Member Libraries
1.	University of British Columbia
2.	Simon Fraser University
3.	University of Victoria
4.	University of Alberta
5.	University of Calgary
6.	University of Manitoba
7.	University of Regina
8.	University of Saskatchewan
9.	Brock University
10.	Carleton University
11.	University of Guelph
12.	McMaster University
13.	Université d'Ottawa
14.	Queen's University
15.	Ryerson University
16.	University of Toronto
17.	University of Waterloo
18.	University of Western Ontario
19.	University of Windsor
20.	York University
21.	Concordia University
22.	Université Laval
23.	McGill University
24.	Université de Montréal
25.	Université de Sherbrooke
26.	Université du Québec à Montréal
27.	Dalhousie University
	Memorial University of Newfoundland
29.	University of New Brunswick (Fredericton)
30.	Library and Archives Canada
31.	National Science Library

³ CARL Statistics 2015-2016 / Salaries 2016-2017, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from http://www.carl-abrc.ca/wp-content/uploads/2017/10/CARL-ABRC Stats Pub 2015-16-v2.pdf

CARL Indicators⁴

CARL releases an annual publication of library statistics for all member libraries related to staffing, expenditures, collections, and the use of facilities⁵. Statistics are available for the following indicators.

Library Expenditures, Establishment, and Collections

Titles held; one-time resource purchases; ongoing resource purchases; collection support; total expenditures for library materials

Library Salary Expenditures

Salaries and wages for professional, support, and casual staff; total salaries and wages; fringe benefits

Overall Library Expenditures

Total expenditures for library materials; total salaries and wages; other operating expenditures; total library expenditures

Library Personnel

Librarians; other professionals; total professionals; support staff; casual staff; total staff

Library Use, Facilities, and Services

Electronic Resources: logins to and queries in databases or services; full-text article requests

Collections Use: initial loans

Library instruction and facilities: presentations to groups; participants in group presentations; reference transactions; turnstile count; number of seats

Library Document Delivery Traffic

Total items loaned to other libraries (plus total requests for loans received from other libraries; originals loaned to other libraries; copies loaned to other libraries)

Total items borrowed from other libraries (plus total requests for borrowing sent to other libraries; originals borrowed from other libraries; copies borrowed from other libraries)

Emerging Trends in the Library

Archives and Special Collections: manuscripts and archives (linear metres); expenditures related to these collections

Digital Collections: digital objects; size of digital files; items in the institutional repository; articles; theses and dissertations; other items

E-Publishing: Author's Fees Fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

University Enrollment

Undergraduate FTE; graduate FTE; total enrolment FTE

⁴ Results not shown for the following CARL indicators due to lack of USask and/or peer data and/or consistency issues with data collected: electronic resources (logins to and queries in databases or services); digital collections (articles; other items); e-publishing author's fees fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

⁵ Retrieved from http://www.carl-abrc.ca/measuring-impact/statistics/

CARL Ratios and Additional Ratios

Using data from the indicators listed on the previous page, the following ratios were calculated to help provide a picture of the library at USask versus peer institutions.

CARL Ratios – based on published CARL ratios:

- Ratio of Library Personnel to University Enrolment
- Ratio of Material Expenditures and Library Expenditures to University Expenditures
- Ratio of Material Expenditures and Library Holdings to University Enrolment
- Interlibrary Loan and Document Delivery, Total Borrowing to University Enrolment
- Total Circulation Transactions to University Enrolment
- Total Informational Transactions to University Enrolment

Additional Ratios – based on published Association of Research Libraries (ARL) ratios:

- Professional Staff as a percent of Total Staff
- Support Staff as a percent of Total Staff
- Casual Staff as a percent of Total Staff
- Ratio of Professional to Support Staff (excluding Casual Staff)
- Ratio of Items Loaned to Items Borrowed
- Total Library Materials Expenditures as a percent of Total Library Expenditures
- Salary and Wages Expenditures as a percent of Total Library Expenditures
- Other Operating Expenditures as a percent of Total Library Expenditures
- Library Expenditures per Total Enrolment (FTE)
- Library Expenditures per Undergraduate Students (FTE)
- Library Expenditures per Graduate Students (FTE)

Results: CARL Indicators (2015-16)

The following table summarizes 2015-16 USask CARL ratios, based on CARL publications, compared to 2014-15 (including % change) and to the U15 average (2015-16).

USask Results: Canadian Association of Resear	ch Libraries	(CARL) 201	5-16	Stat	istics
CARL Ratios (Based on CARL Publications)	USa	ask	Cha	ange	U15 Avg. ¹
CARE Ratios (Dased off CARE Fublications)	2014-15	2015-16	↑ ↓	%	2015-16
Ratio of Library Personnel to University Enrolment					
Total Librarians	42.4	37.6	\	-11.3	62
Total Library Personnel	138	148	1	6.8	233
Total (FTE) Student Enrolment	19,178	19,267	†	0.5	35,026
Students/Librarian	453	513	1	13.2	569
Students/Library Personnel	139	131	+	-5.9	150
Ratio of Material Expenditures and Library Expenditures to					
Total Material Expenditures	\$13,511,290		1	4.7	\$15,850,916
Total Library Expenditures	\$26,456,023	\$28,321,863	1	7.1	\$35,470,582
Total University General Operating Expenditures (CAUBO ²)	\$525,238,000		<u>†</u>	17.2	\$803,548,467
Material Expenditures/University Expenditures	2.6%	2.3%	+	-10.6	2.0%
Library Expenditures/University Expenditures	5.0%	4.6%	+	-8.6	4.4%
Ratio of Material Expenditures and Library Holdings to Univ					4
Total Material Expenditures	\$13,511,290	\$14,146,781	<u>†</u>	4.7	\$15,850,916
Titles Held (all formats)	2,115,019	2,287,908		8.2	3,513,205
Total (FTE) Student Enrolment	19,178	19,267	1	0.5	35,026
Material Expenditures/Student	\$705	\$734	†	4.2	\$453
Titles Held/Student	110	119	†	7.7	100
Interlibrary Loan and Document Delivery, Total Borrowing t	o University En	rolment			
Total Borrowing	5,361	5,173	↓	-3.5	10,079
Total (FTE) Student Enrolment	19,178	19,267	†	0.5	35,026
Total Borrowing/Student	0.28	0.27	↓	-4.0	0.29
Total Circulation Transactions to University Enrolment					
Number of Initial Loans	93,124	75,832	+	-18.6	197,050
Total (FTE) Student Enrolment	19,178	19,267	†	0.5	35,026
Initial Loans/Student	4.9	3.9	\	-18.9	5.6
Total Informational Transactions to University Enrolment					
Informational Transactions	13,965	14,279	†	2.2	51,224
Total (FTE) Student Enrolment	19,178	19,267	†	0.5	35,026
Informational Transactions/Student	0.73	0.74	†	1.8	1.46

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

²CAUBO (Canadian Association of University Business Officers) data as reported by CARL

Results: CARL Ratios (2015-16)

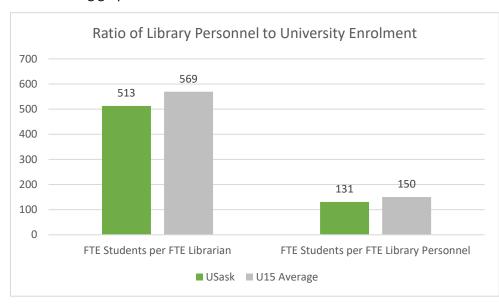
The following table summarizes 2015-16 CARL ratios for USask versus the U15 average.

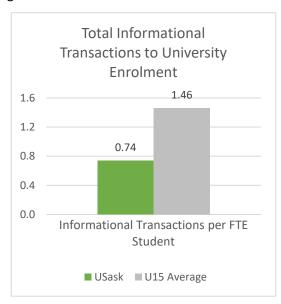
CARL Ratios (2015-16)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Total Students per	Total Enrolment (FTE)	19,267	35,026	F42	569	-45.0	There are 513 FTE	There are less students per librarian (45%	
Librarian	Librarians (FTE) 38 62 513 569 students for every	students for every FTE librarian	less FTE students; 39% less FTE librarians)						
Total Students per	Total Enrolment (FTE)	19,267	35,026	35,026	150	-45.0	There are 131 FTE	There are less students per library personnel	
Library Personnel	Total Staff (FTE)	148	233	131	150	-36.7	students for every FTE library personnel	(45% less FTE students; 37% less FTE library personnel)	
Total Material Expenditures per	Total Library Materials	\$14,146,781	\$15,850,916	2 200/	4.070/	-10.8	Total material expenditures make up	Total material expenditures make up a greater proportion of university expenditures (11% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$615,449,000	\$803,548,467	2.30%	1.97%	-23.4	2.3% of university expenditures	material expenditures; 23% less university expenditures)	
Total Library Expenditures per	Total Library Expenditures	\$28,321,863	\$35,470,582	4.600/	4.410/	-20.2	Total library expenditures make up	Library expenditures make up a greater proportion of university expenditures (20% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$615,449,000	\$803,548,467	4.60%	4.41%	-23.4	4.6% of university expenditures	library expenditures; 23% less university expenditures)	
Total Material Expenditures per	Total Library Materials	\$14,146,781	\$15,850,916	\$734	\$453	-10.8		We spend more per FTE student (11% less material expenditures; 45% less FTE	
Student	Total Enrolment (FTE)	19,267	35,026	\$/5 4	Ş433 	-45.0	materials for every FTE student	students)	
Titles Held per	Titles Held	2,287,908	3,513,205	119	100	-34.9	There are 119 titles held for every FTE	We have more titles held per FTE student	
Student	Total Enrolment (FTE)	19,267	35,026	119	100	-45.0	student	(35% less titles held; 45% less FTE students)	
Total Borrowing per	Total Items Borrowed from Other Libraries	5,173	10,079	0.27	0.29	-48.7	There are 0.27 items borrowed from other	We have slightly less items borrowed from other institutions per FTE student (49% less	
Student	Total Enrolment (FTE)	19,267	35,026			-45.0	libraries for every FTE student	items borrowed; 45% less FTE students)	
Initial Loans per	Initial Loans	75,832	197,050	3.94	-61.5 There are 3.9 initial	There are 3.9 initial loans for every FTE	We have less initial loans per FTE student (62% less initial loans; 45% less FTE		
Student	ent Total Enrolment (FTE)	19,267	35,026	3.94	5.63	-45.0	student	students)	
Informational Transactions per	Reference Transactions	14,279	51,224	0.74	1.46	-72.1	There are 0.74 informational	We have less informational transactions per FTE student (72% less informational	
Student	Total Enrolment (FTE)	19,267	35,026		1.40	-45.0	transactions for every FTE student	transactions; 45% less FTE students)	

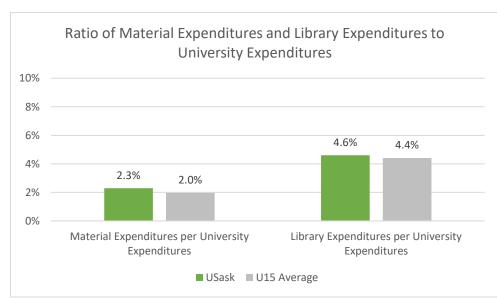
¹Total University General Operating Expenditures from CAUBO (Canadian Association of University Business Officers) data as reported by CARL

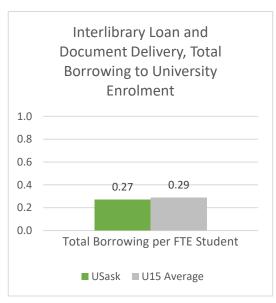
Results: CARL Graphs (2015-16)

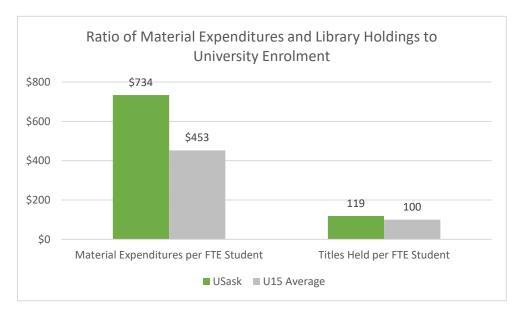
The following graphs illustrate 2015-16 CARL ratios for USask versus the U15 average.

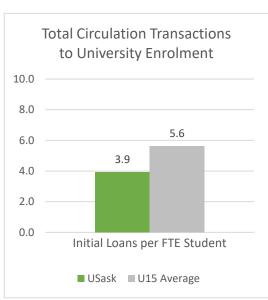












Results: Additional Indicators (2015-16)

The following table summarizes the 2015-16 USask CARL results compared to 2014-15 (including % change) and to the U15 average (2015-16). The overall USask ranking among U15 peers is also shown for each indicator. The graphs in Appendix A illustrate USask results compared to the U15 average for each CARL indicator from 2012-13 to 2015-16. The graphs in Appendix B show USask results/ranking among U15 peers for 2014-15 and 2015-16 for each CARL indicator.

USask Results: Canadian Association of Research Libraries (CARL) 2015-16 Statistics										
CARL Indicators	USa	ask	Cha	ange	U15 Avg.1	Ranking vs.				
CARL Indicators	2014-15	2015-16	↑ ↓	%	2015-16	U15 ²				
Library Expenditures, Establishment, and Collections										
Titles Held	2,115,019	2,287,908	†	8.2	3,513,205	10th (15				
One-time Resource Purchases	\$1,692,012	\$1,378,907	+	-18.5	\$2,904,581	11th (15				
Ongoing Resource Purchases	\$11,389,586	\$12,171,576	†	6.9	\$12,297,871	6th (15)				
Collection Support	\$429,692	\$596,298		38.8	\$648,464	7th (15				
Total Library Materials	\$13,511,290	\$14,146,781	†	4.7	\$15,850,916					
Library Salary Expenditures						•				
Salaries & Wages Professional Staff	\$5,924,870	\$6,609,350	†	11.6	\$7,030,843	6th (15				
Salaries & Wages Support Staff	\$3,495,720	\$3,508,874	†	0.4	\$6,010,761	13th (15)				
Salaries & Wages Casual Staff ³	\$319,126	\$496,955		55.7	\$790,351	7th (15)				
Total Salaries & Wages	\$9,739,716			9.0	\$13,831,954					
Fringe Benefits	\$1,568,971	\$1,723,183	1	9.8	\$3,115,277	14th (15				
Overall Library Expenditures	+ -//	+ -//			+ -//-	_ ::: (
Total Library Materials	\$13,511,290	\$14,146,781	†	4.7	\$15,850,916	8th (15)				
Total Salaries & Wages	\$9,739,716			9.0	\$13,831,954	10th (15)				
Other Operating Expenditures	\$1,636,046			12.3	\$2,672,435					
Total Library Expenditures	\$26,456,023	\$28,321,863	†	7.1	\$35,470,582	10th (15)				
Library Personnel	\$20,430,023	\$20,321,003		7.1	\$33,470,302	10(11 (13)				
Librarians (FTE)	42.4	37.6	+	-11.3	61.6	12th (15)				
Other Professionals (FTE) ⁸	14.9	23.6	,	58.0	17.8	3rd (14)				
Total Professionals (Librarians + Other Professionals) (FTE)	57.3	61.2	1	6.9	78.2	9th (15)				
Support Staff (FTE)	69.6	73.0		5.0	112.9	12th (15)				
Casual Staff (FTE) ⁸	11.3	13.3	1	17.5	45.0	11th (14)				
Total Staff (FTE)	138.2	147.6	<u>†</u>	6.8	233.0	12th (15)				
Library Use, Facilities, and Services	130.2	147.0		0.8	233.0	12(11(13)				
Library Presentations to Groups	532	568	†	6.8	761	10th (15)				
Participants in Group Presentations	10,500	11,399		8.6	18,765	10th (15)				
Reference Transactions	13,965	14,279		2.2	51,224					
Initial Loans	93,124	75,832	+	-18.6	197,050	15th (15)				
Full-Text Article Requests ^{4,5,9,10,13,14}	1,357,759	1,417,860		4.4	2,485,124	9th (9)				
Turnstile Count	1,920,540	1,791,565	<u> </u>	-6.7	2,468,581	11th (15)				
Number of Seats		3,158		-8.1	4,233					
Library Document Delivery Traffic	3,438	3,136	•	-0.1	4,233	otii (15)				
Total Items Loaned to Other Libraries	5,781	5,789	†	0.1	14,923	15th (15)				
	9,913	10,057	<u>†</u>	1.5	23,793	14th (14)				
Total Requests for Loans Received from Other Libraries ¹²	3,059	2,658		-13.1						
Originals Loaned to Other Libraries ¹² Copies Loaned to Other Libraries ¹²	2,722			15.0	8,346 7.160					
		-, -								
Total Items Borrowed from Other Libraries	5,361	5,173	*	-3.5	10,079					
Total Requests for Borrowing Sent to Other Libraries 12,13	7,255	7,333	 	1.1	13,110	11th (13)				
Originals Borrowed from Other Libraries ¹²	2,317 3,044	2,229 2,944	+	-3.8 -3.3	5,469 4,990	13th (14)				
Copies Borrowed from Other Libraries ¹²	3,044	2,944	*	-3.3	4,990	11th (14)				
Emerging Trends in the Library	F 100	Г 220	A	4.2	C 24C	C+F (4.2)				
Manuscripts and Archives (linear metres) ^{3,7,12}	5,108	5,330	T	4.3	6,346	5th (13)				
Expenditures Related to these Collections ^{5,9,12}	\$744,830	\$735,907	*	-1.2	\$943,372	6th (12)				
Total Digital Objects 5,11,12,13	351,881	374,190		6.3	1,200,041	5th (11)				
Size of Digital Files (Terabytes) ^{5,11,12,13}	6.5	7.0		8.2	19.5	9th (11)				
Total Items in the Institutional Repository 6,12	5,942	6,694	<u>†</u>	12.7	26,183	•				
Theses and Disserations ^{4,6,12}	5,745	6,430	Ť	11.9	17,013	12th (12)				
University Enrollment	10.15		A			4 1				
Total Enrolment (FTE)	19,178	19,267	Ť	0.5	35,026					
Undergraduate (FTE)	15,889	15,951	Ť	0.4	28,505	14th (15)				
Graduate (FTE)	3,289	3,316	†	0.8	6,522	14th (15)				
¹ U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba,	⁴ Alberta missing fro	om U15 average			IcMaster missing from	•				

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

²Number in brackets = Total U15 institutions with CARL data available

³Montreal includes 0 in U15 average

⁴Alberta missing from U15 average

⁵British Columbia missing from U15 average

⁶Dalhousie missing from U15 average

⁷Laval missing from U15 average

⁸Manitoba missing from U15 average

¹²Queen's missing from U15 average

¹¹Ottawa missing from U15 average ¹³Toronto missing from U15 average

¹⁴Western missing from U15 average

⁹McGill missing from U15 average

Results: Additional Ratios (2015-16)

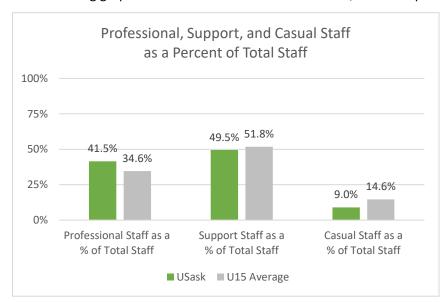
The following two tables summarize additional 2015-16 ratios, based on published ARL ratios, for USask versus the U15 average.

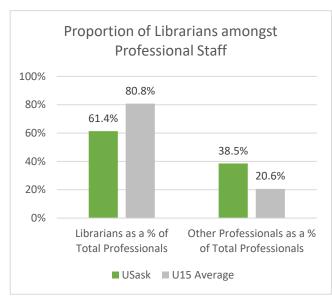
Additional Ratios (2015-16)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Professional Staff as a %	Total Professionals (FTE)	61	78	41.5%	34.6%	-21.7	Professional staff make	Professional staff make up a greater proportion of total staff (22% less professional staff; 37% less total staff)	
of Total Staff	Total Staff (FTE)	148	233	41.570	34.0%	-36.7	up 42% of total staff		
Support Staff as a % of	Support Staff (FTE)	73	113	49.5%	51.8%	-35.3	Support staff make up	Support staff make up a smaller proportion of total staff (35% less	
Total Staff	Total Staff (FTE)	148	233		31.670	-36.7	50% of total staff	support staff; 37% less total staff)	
Casual Staff as a % of	Casual Staff (FTE)	13	45	9.0%	14.6%	-70.4	Casual staff make up	Casual staff make up a smaller proportion of total staff (70% less casual staff; 37% less total staff)	
Total Staff	Total Staff (FTE)	148	233		14.070	-36.7	9.0% of total staff		
Ratio of Professional to Support Staff (excluding	Total Professionals (FTE)	61	78		0.69	-21.7	There are 0.84 professional staff for	There are more professional staff for every support staff (22% less	
Casual Staff)	Support Staff (FTE) 73	113		0.84	-35.3	every support staff	professional staff; 35% less support staff)		
Ratio of Items Loaned to	Total Items Loaned to Other Libraries	5,789	14,923	1.12	1.62	-61.2	There are 1.1 items	There are less items loaned for every item borrowed (61% less items loaned;	
Items Borrowed	Total Items Borrowed from Other Libraries	5,173	10,079		1.02	-48.7	loaned for every item borrowed	49% less items borrowed)	
Total Library Materials Expenditures as a % of	Total Library Materials	\$14,146,781	\$15,850,916	50.0%	46.3%	-10.8	Library materials expenditures make up	Library materials expenditures make up a greater proportion of total (11%	
Total Library Expenditures	Total Library Expenditures	\$28,321,863	\$35,470,582		40.5%	-20.2	50% of total library expenditures	less materials expenditures; 20% less total library expenditures)	
Salary and Wages Expenditures as a % of	Total Salaries and Wages	\$10,615,179	\$13,831,954	37.5%	38.5%	-23.3	Salary and wages expenditures make up 38% of total library expenditures	Salary/wages expenditures make up a smaller proportion of total (23% less	
Total Library Expenditures	Total Library Expenditures	\$28,321,863	\$35,470,582		36.3%	-20.2		salaries/wages expenditures; 20% less total library expenditures)	
Other Operating	Other Operating Expenditures	\$1,836,720	\$2,672,435		C C0/	-31.3	Other operating expenditures make up	Other operating expenditures make up a slightly smaller proportion of total	
Expenditures as a % of Total Library Expenditures	Total Library Expenditures	\$28,321,863	\$35,470,582	6.5%	6.6%	-20.2	6.5% of total library expenditures	(31% less other operating expenditures; 20% less total library expenditures)	

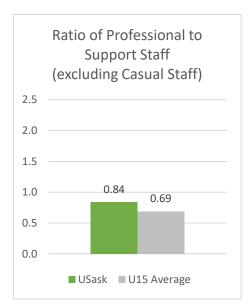
Additional Ratios (2015-16)	CARL Indicators	USask	U15 Average				IAt USask	Compared to the U15 average, at USask			
Library Expenditures	Total Library Expenditures	\$28,321,863	\$35,470,582				\$1,470	\$1,470 \$1,021-	-20.2	\$1,470 is spent for	We spend more per FTE student (20% less library expenditures; 45% less FTE
per Total Enrolment	Total Enrolment (FTE)	19,267	35,026		Ş1,UZ1	-45.0	every FTF student I	students)			
Library Expenditures per	Total Library Expenditures	\$28,321,863	\$35,470,582	\$1,776	\$1,261	-20.2	IST 776 is spent for	We spend more per FTE undergraduate student (20% less library expenditures; 44% less FTE undergraduate students)			
Undergraduate Student	Undergraduate (FTE)	15,951	28,505			-44.0	undergraduate student				
Library Expenditures per Graduate Student	Total Library Expenditures	\$28,321,863	\$35,470,582		\$5,740		\$8,541 is spent for	We spend more per FTE graduate			
	Graduate (FTE)	3,316	6,522	\$8,541	۶۵,740°		every FTE graduate student	student (20% less library expenditures, 49% less FTE graduate students)			

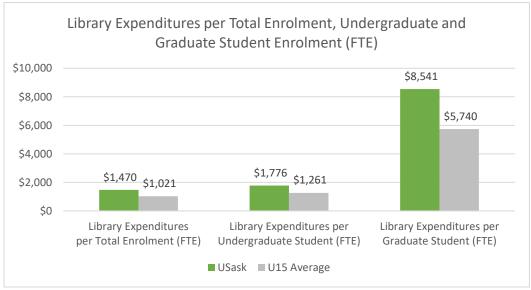
Results: Additional Graphs (2015-16)

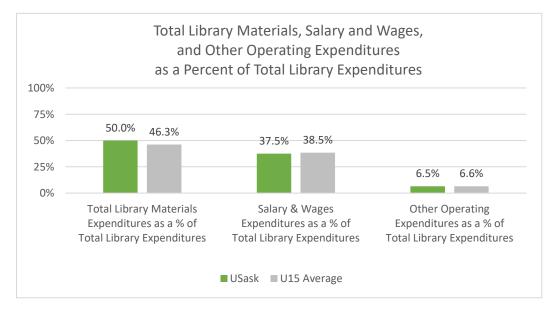
The following graphs illustrate additional 2015-16 ratios, based on published ARL ratios, for USask versus the U15 average.

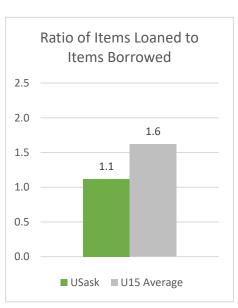




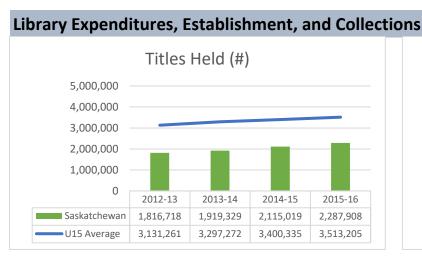




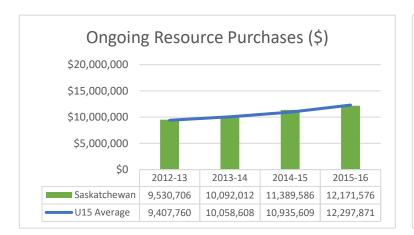




Appendix A: CARL Indicators - USask versus U15 average (2012-13 to 2015-16)

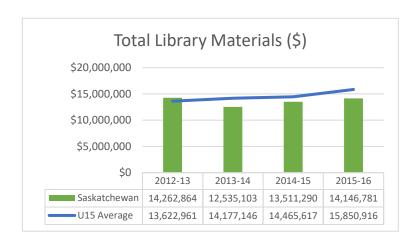


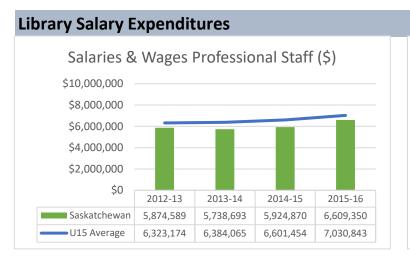


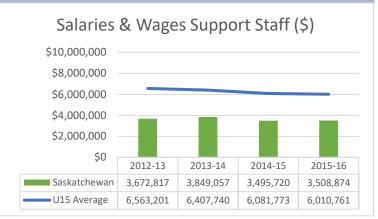




*2013-14/2014-15: McGill missing from U15 average

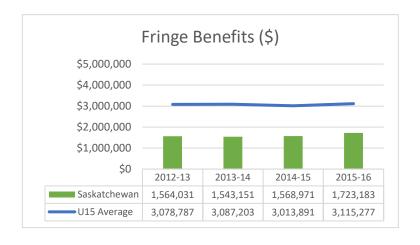




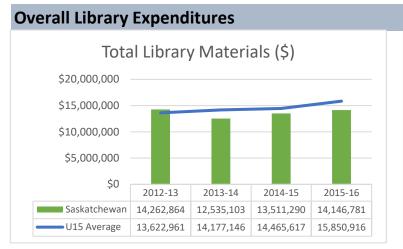




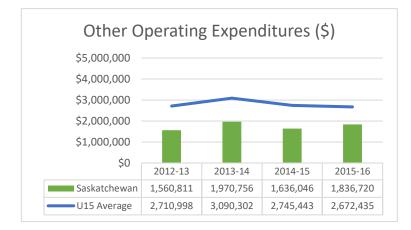


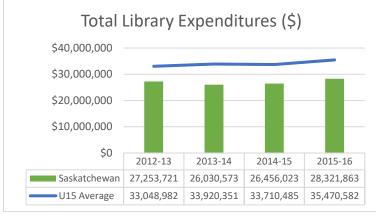




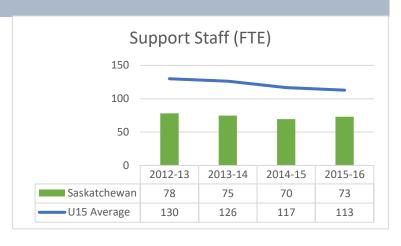








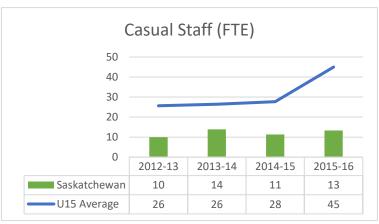
Library Personnel Librarians (FTE) 100 80 60 40 20 0 2012-13 2013-14 2014-15 2015-16 Saskatchewan 45 42 42 38 U15 Average 62 61 62 61





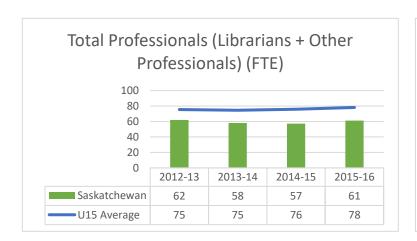


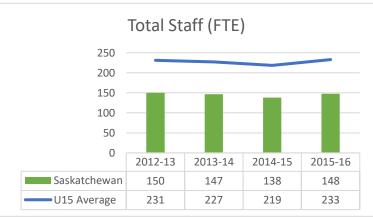
^{*2015-16:} Manitoba missing from U15 average



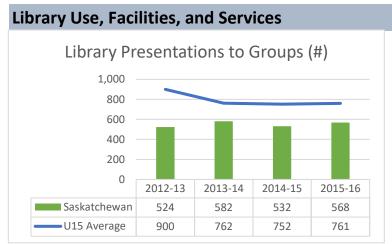
*2012-13/2013-14: Montreal includes 0 in U15 average

^{*2014-15:} Montreal missing from U15 average

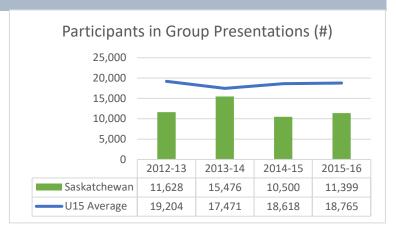


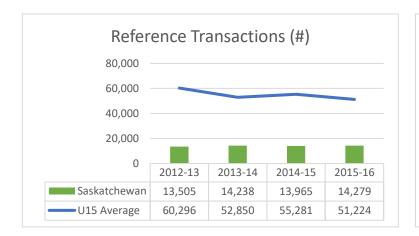


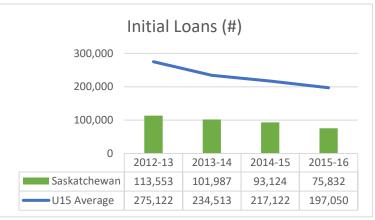
^{*2015-16:} Manitoba missing from U15 average

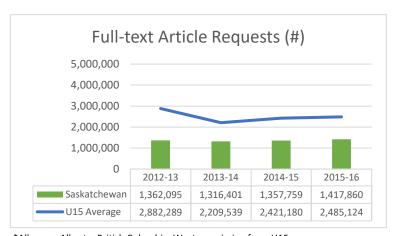












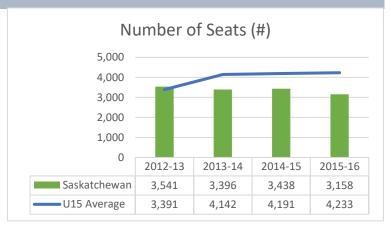
*All years: Alberta, British Columbia, Western missing from U15 average

*2012-13/2014-15/2015-16: McGill missing from U15 average

*2013-14 to 2015-16: Toronto missing from U15 average

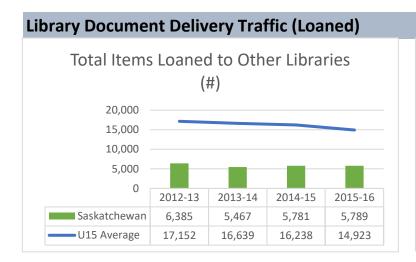
*2015-16: McMaster missing from U15 average

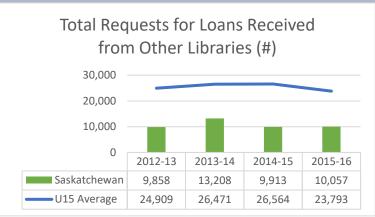
Library Use, Facilities, and Services Turnstile Count (#) 3,000,000 2,000,000 1,000,000 2012-13 2013-14 2014-15 2015-16 Saskatchewan 1,642,801 1,646,674 1,920,540 1,791,565 U15 Average 1,940,722 1,593,624 2,339,562 2,468,581



*2012-13: Alberta, Queen's, Toronto missing from U15 average

- *2012-13/2013-14: Toronto missing from U15 average
- *2013-14: McGill missing from U15 average
- *2012-13: Alberta missing from U15 average

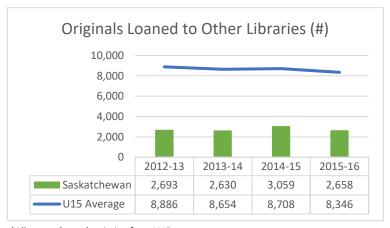




*All years: Queen's missing from U15 average

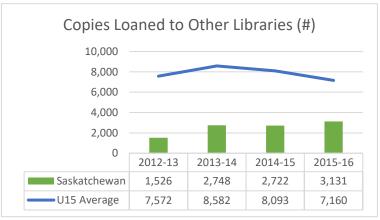
*2014-15: McMaster missing from U15 average

*2012-13: Alberta missing from U15 average



*All years: Queen's missing from U15 average

*2012-13: Alberta missing from U15 average

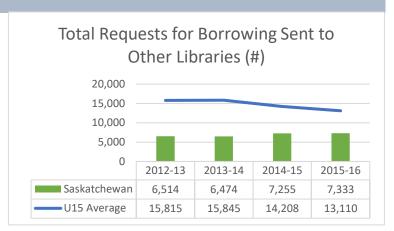


*All years: Queen's missing from U15 average

*2012-13: Alberta missing from U15 average

Library Document Delivery Traffic (Borrowed) Total Items Borrowed from Other Libraries (#) 20,000 15,000 10,000 5,000 0 2012-13 2013-14 2014-15 2015-16 Saskatchewan 7,210 5,155 5,361 5,173 U15 Average 10,779 12,850 11,792 10,079

*2012-13: Queen's missing from U15 average

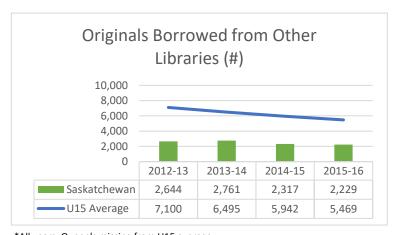


*All years: Toronto missing from U15 average

*2013-14 to 2015-16: Queen's missing from U15 average

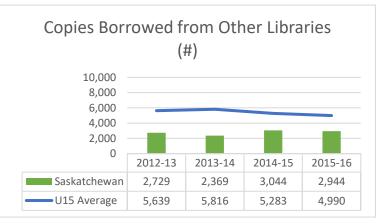
*2014-15: McMaster missing from U15 average

*2012-13: Alberta missing from U15 average



*All years: Queen's missing from U15 average

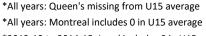
*2012-13: Alberta missing from U15 average



*All years: Queen's missing from U15 average

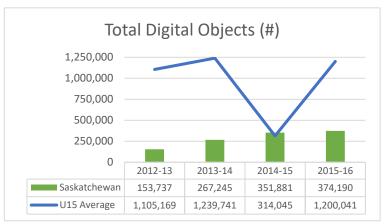
*2012-13: Alberta missing from U15 average

Emerging Trends in the Library Manuscripts and Archives (linear metres) 8,000 6,000 4,000 2,000 0 2012-13 2013-14 2014-15 2015-16 Saskatchewan 4,682 5,330 4,847 5,108 U15 Average 5,189 5,419 5,336 6,346



*2012-13 to 2014-15: Laval includes 0 in U15 average

*2015-16: Laval missing from U15 average



*All years: British Columbia, Ottawa missing from U15 average

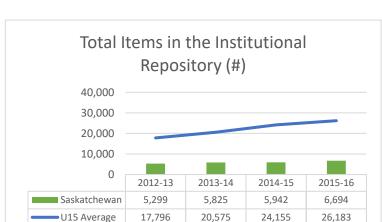
*2012-13/2014-15/2015-16: Queen's, Toronto missing from U15 average

*2014-15: Manitoba missing from U15 average

*2013-14: Queen's, Toronto includes 0 in U15 average

*2012-13: Alberta missing from U15 average

*2012-13: Laval includes 0 in U15 average



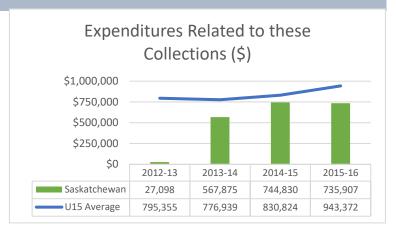
*2012-13/2014-15/2015-16: Queen's missing from U15 average

*2015-16: Dalhousie missing from U15 average

*2013-14: Queen's includes 0 in U15 average

*2012-13: Alberta missing from U15 average

*2012-13: Laval includes 0 in U15 average



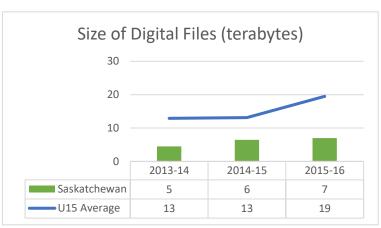
*All years: British Columbia missing from U15 average

*2012-13/2014-15/2015-16: Queens missing from U15 average

*2013-14 to 2015-16: McGill missing from U15 average

*2012-13/2013-14: Laval includes 0 in U15 average

*2013-14: Queen's includes 0 in U15 average

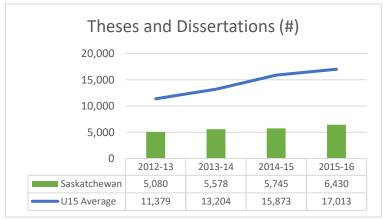


*All years: British Columbia, Ottawa, Queen's missing from U15 average

*2014-15/2015-16: Toronto missing from U15 average

*2014-15: Manitoba missing from U15 average

*2013-14: Toronto includes 0 in U15 average



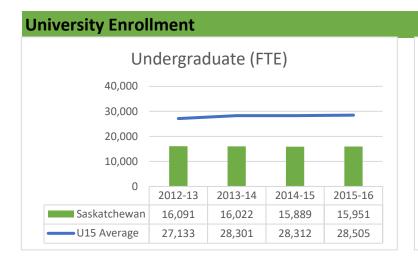
*All years: Alberta missing from U15 average

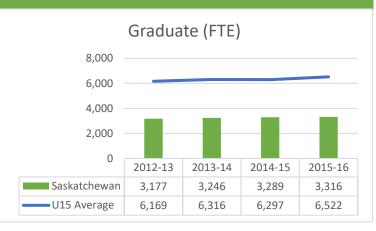
*2012-13/2014-15/2015-16: Queen's missing from U15 average

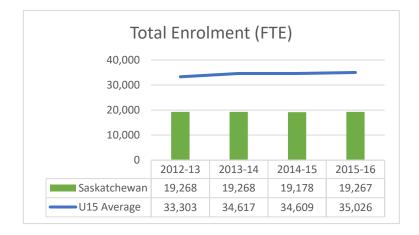
*2013-14 to 2015-16: Dalhousie missing from U15 average

*2013-14: Queen's includes 0 in U15 average

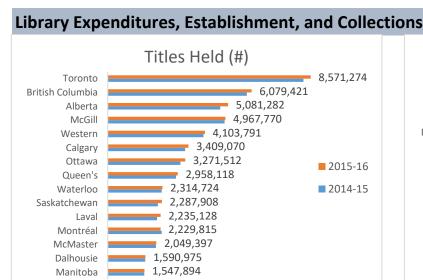
*2012-13: Laval includes 0 in U15 average

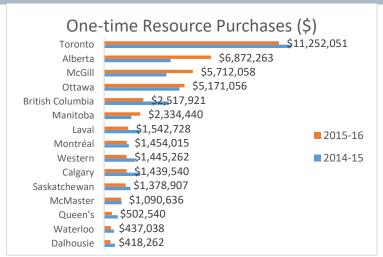


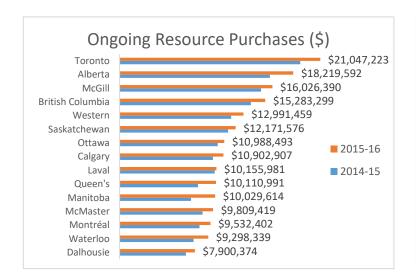


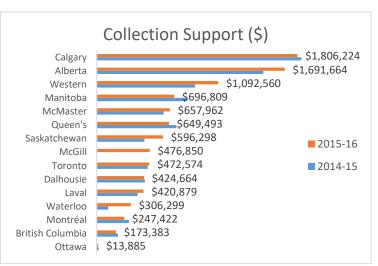


Appendix B: CARL Indicators – USask results/ranking among U15 peers (2015-16 & 2014-15)

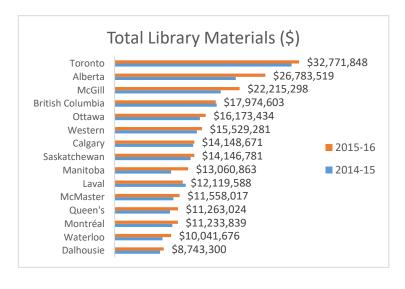




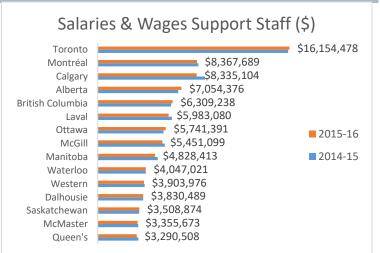




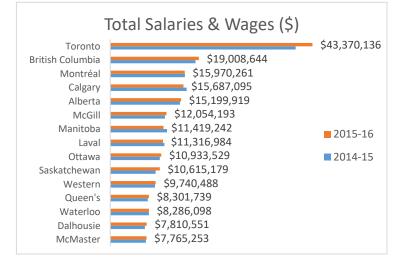
*2014-15: McGill missing data



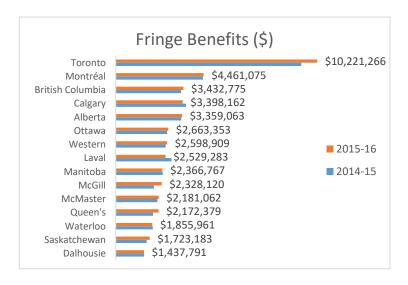


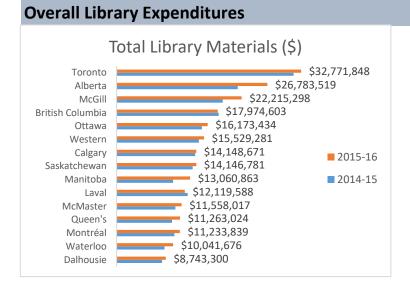




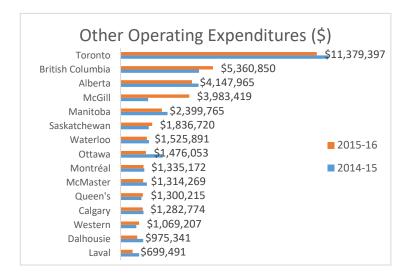


^{*}Both years: Montreal reported 0



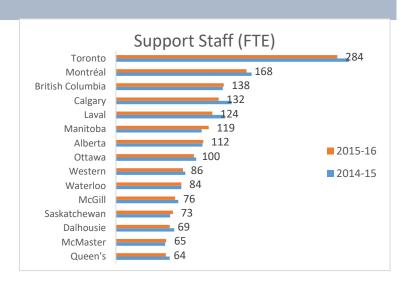


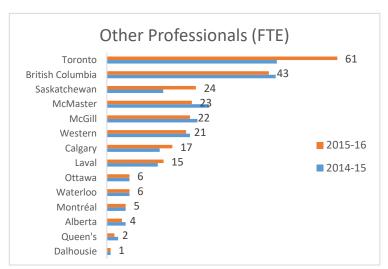




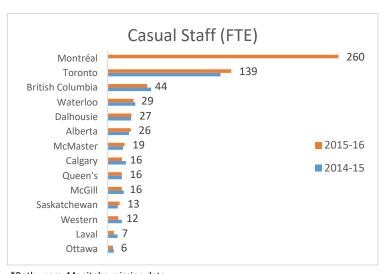


Library Personnel Librarians (FTE) 181 Toronto 92 British Columbia 87 Montréal 68 Alberta 64 McGill Manitoba 61 Laval 52 2015-16 Western 2014-15 Calgary Ottawa Queen's 38 Saskatchewan Waterloo 30 Dalhousie 29 McMaster



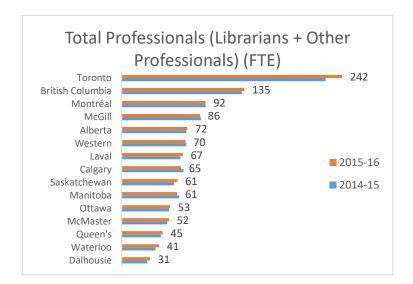


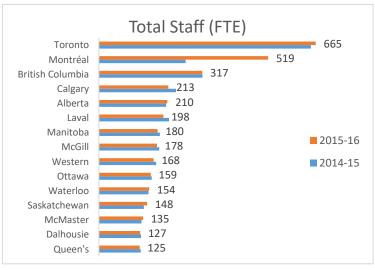




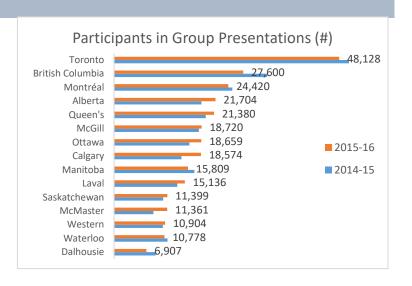
*Both years: Manitoba missing data

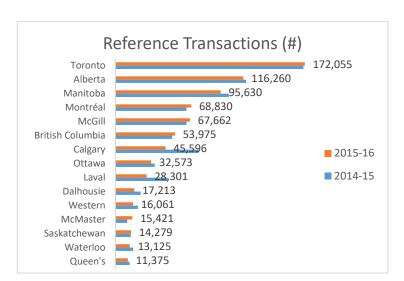
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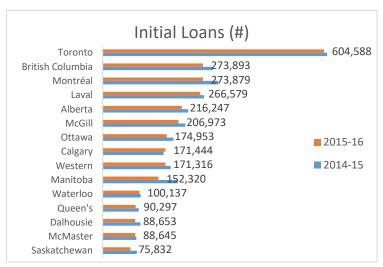


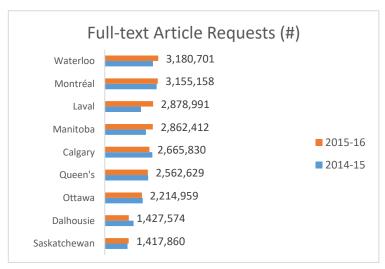


Library Use, Facilities, and Services Library Presentations to Groups (#) Toronto 739 1.197 Montréal 1,159 British Columbia Manitoba 1,136 904 Queen's 849 Calgary 741 Ottawa 2015-16 641 Alberta 2014-15 579 McGill 568 Saskatchewan 540 Laval Western 334 Waterloo Dalhousie 320 303





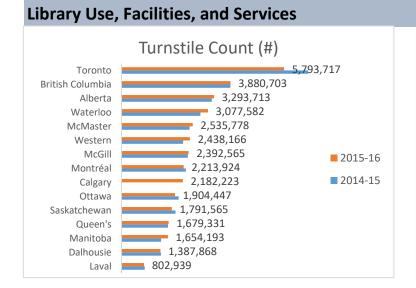


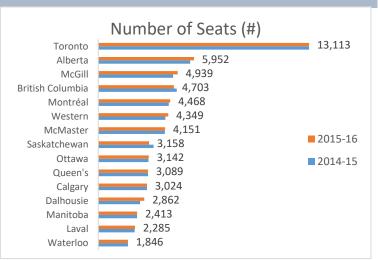


*Both years: Alberta, British Columbia, McGill, Toronto, Western missing data

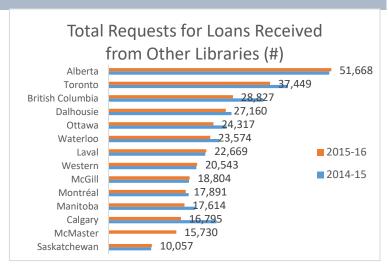
*2015-16: McMaster missing data

McMaster



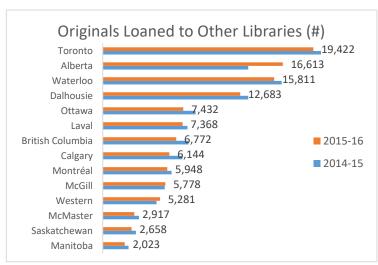


Library Document Delivery Traffic (Loaned) Total Items Loaned to Other Libraries (#)Alberta 28,993 21,725 Dalhousie 17,907 17,636 British Columbia 15,306 12,781 Ottawa 2015-16 11,655 11,102 McGill 2014-15 10,286 Calgary 10,218 10,007 7,268 Manitoba 6,758 Saskatchewan 5,789

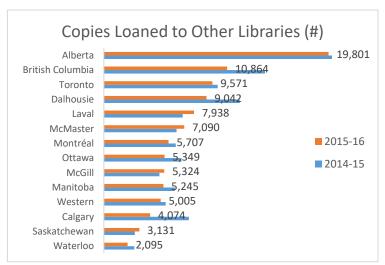


*Both years: Queen's missing data

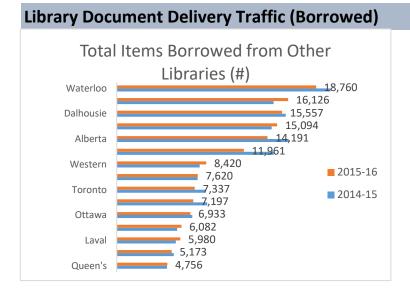
^{*2014-15:} McMaster missing data

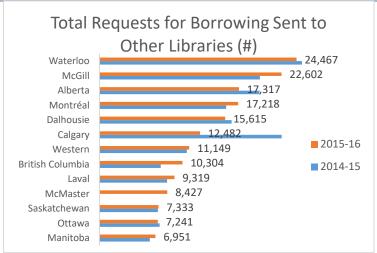






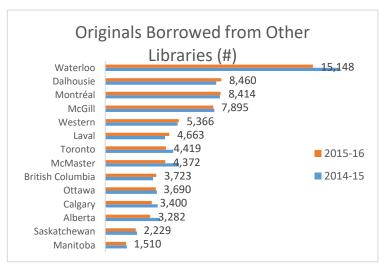
*Both years: Queen's missing data



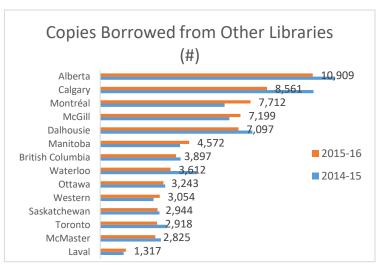


^{*}Both years: Queen's, Toronto missing data

^{*2014-15:} McMaster missing data

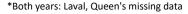




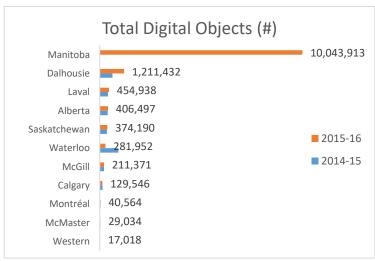


*Both years: Queen's missing data

Emerging Trends in the Library Manuscripts and Archives (linear metres) 31,087 Toronto 9.703 Alberta 6,031 Manitoba Calgary 5,364 5,330 Saskatchewan 5,114 Western 2015-16 5,045 Dalhousie 4,580 British Columbia 2014-15 4.548 McMaster 2,975 McGill 2,066 Waterloo 661 Ottawa 0 Montréal

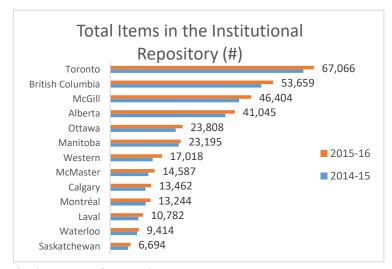


^{*}Both years: Montreal reported 0



^{*}Both years: British Columbia, Ottawa, Queen's missing data

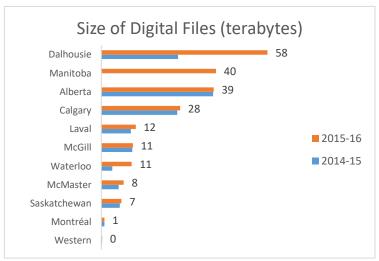
^{*2015-16:} Toronto missing data



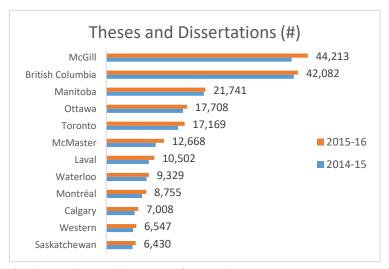
^{*}Both years: Queen's missing data



*Both years: British Columbia, McGill, Queen's missing data



*Both years: British Columbia, Ottawa, Queen's, Toronto missing data



*Both years: Alberta, Dalhousie, Queen's missing data

^{*2015-16:} Dalhousie missing data

