

Analysis of CARL Statistics 2016-17:

Summary of USask versus U15 Peers

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Disclaimer

Prior to reviewing this report, please see the following quote from a CARL published report¹: "Every effort has been made to ensure that the information in this publication is accurate. Nevertheless, limitations exist as regards the reported data. Definitions, collection and reporting methods may vary amongst institutions. Conclusions and comparisons should be made only in conjunction with other assessment methods and with due regard to different organizational structures, goals, priorities and practices."

Overview

The <u>University Library Assessment Program</u> at the University of Saskatchewan (USask) provides a wealth of information to help understand client needs and the overall effectiveness of the library; determine trends and benchmark versus our peers; assess progress toward <u>strategic commitments</u>; and demonstrate library value to the University community.

Aligned with the library's strategic planning process, the University Library's program of assessment is linked to the three broad purposes of the University's Framework for Assessment (<u>A Framework for Assessment: Beyond</u> <u>Systematic Program Review</u>), namely: *quality improvement, quality assurance,* and *accountability*. Four major components currently make up the assessment program: *library data and statistics, library surveys, key performance indicators and benchmarking,* and *other assessment related activities*.

On an annual basis, the University Library submits data to the Canadian Association of Research Libraries (CARL) along with all other CARL member libraries. This includes data on library expenditures, establishment, and collections; library salary expenditures; overall library expenditures; library personnel; library use, facilities, and services; library document delivery traffic; emerging trends in the library; and university enrolment.

USask is part of a select group of 15 research-intensive universities in Canada known as the <u>U15 Group of</u> <u>Canadian Research Universities</u>. The annual publication of CARL statistics allows the University Library to track progress over time and benchmark with our U15 peer institutions².

This report represents the University Library's analysis of CARL Statistics 2016-17¹ summarizing the results for USask versus U15 peers and demonstrates our commitment to move beyond submitting annual library statistics to analyzing and using published results to determine trends and benchmark to our U15 peers.

¹ CARL Statistics 2016-2017 / Salaries 2017-2018, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from http://www.carl-abrc.ca/wp-content/uploads/2018/10/CARL-ABRC_Stats_Pub_2016-17-V2.pdf

² U15 universities: Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western.

CARL Background

The Canadian Association of Research Libraries (CARL) represents Canadian academic and research libraries including 31 of Canada's largest research libraries (29 university libraries and 2 federal institutions – Library and Archives Canada and the National Science Library)³.

CA	RL Member Libraries
1.	University of British Columbia
2.	Simon Fraser University
3.	University of Victoria
4.	University of Alberta
5.	University of Calgary
6.	University of Manitoba
7.	University of Regina
8.	University of Saskatchewan
9.	Brock University
10.	Carleton University
11.	University of Guelph
12.	McMaster University
13.	Université d'Ottawa
14.	Queen's University
15.	Ryerson University
16.	University of Toronto
17.	University of Waterloo
18.	University of Western Ontario
19.	University of Windsor
20.	York University
21.	Concordia University
22.	Université Laval
23.	McGill University
24.	Université de Montréal
25.	Université de Sherbrooke
26.	Université du Québec à Montréal
27.	Dalhousie University
28.	Memorial University of Newfoundland
29.	University of New Brunswick (Fredericton)
30.	Library and Archives Canada
31.	National Science Library

³ CARL Statistics 2016-2017 / Salaries 2017-2018, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from http://www.carl-abrc.ca/wp-content/uploads/2018/10/CARL-ABRC_Stats_Pub_2016-17-V2.pdf

CARL Indicators⁴

CARL releases an annual publication of library statistics for all member libraries related to staffing, expenditures, collections, and the use of facilities⁵. Statistics are available for the following indicators.

Library Expenditures, Establishment, and Collections

Titles held; one-time resource purchases; ongoing resource purchases; collection support; total expenditures for library materials

Library Salary Expenditures

Salaries and wages for professional, support, and casual staff; total salaries and wages; fringe benefits

Overall Library Expenditures

Total expenditures for library materials; total salaries and wages; other operating expenditures; total library expenditures

Library Personnel

Librarians; other professionals; total professionals; support staff; casual staff; total staff

Library Use, Facilities, and Services

Electronic Resources: logins to and queries in databases or services; full-text article requests

Collections Use: initial loans

Library instruction and facilities: presentations to groups; participants in group presentations; reference transactions; turnstile count; number of seats

Library Document Delivery Traffic

Total items loaned to other libraries (plus total requests for loans received from other libraries; originals loaned to other libraries; copies loaned to other libraries)

Total items borrowed from other libraries (plus total requests for borrowing sent to other libraries; originals borrowed from other libraries; copies borrowed from other libraries)

Emerging Trends in the Library

Archives and Special Collections: manuscripts and archives (linear metres); expenditures related to these collections

Digital Collections: digital objects; size of digital files; items in the institutional repository; articles; theses and dissertations; other items

E-Publishing: Author's Fees Fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

University Enrollment

Undergraduate FTE; graduate FTE; total enrolment FTE

⁴ Results not shown for the following CARL indicators due to lack of USask and/or peer data and/or consistency issues with data collected: electronic resources (logins to and queries in databases or services); digital collections (articles; other items); e-publishing author's fees fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)
⁵ Retrieved from http://www.carl-abrc.ca/measuring-impact/statistics/

CARL Ratios and Additional Ratios

Using data from the indicators listed on the previous page, the following ratios were calculated to help provide a picture of the library at USask versus peer institutions.

CARL Ratios – based on published CARL ratios:

- Ratio of Library Personnel to University Enrolment
- Ratio of Material Expenditures and Library Expenditures to University Expenditures
- Ratio of Material Expenditures and Library Holdings to University Enrolment
- Interlibrary Loan and Document Delivery, Total Borrowing to University Enrolment
- Total Circulation Transactions to University Enrolment
- Total Informational Transactions to University Enrolment

Additional Ratios – based on published Association of Research Libraries (ARL) ratios:

- Professional Staff as a percent of Total Staff
- Support Staff as a percent of Total Staff
- Casual Staff as a percent of Total Staff
- Ratio of Professional to Support Staff (excluding Casual Staff)
- Ratio of Items Loaned to Items Borrowed
- Total Library Materials Expenditures as a percent of Total Library Expenditures
- Salary and Wages Expenditures as a percent of Total Library Expenditures
- Other Operating Expenditures as a percent of Total Library Expenditures
- Library Expenditures per Total Enrolment (FTE)
- Library Expenditures per Undergraduate Students (FTE)
- Library Expenditures per Graduate Students (FTE)

Results: CARL Indicators (2016-17)

The following table summarizes 2016-17 USask CARL ratios, based on CARL publications, compared to 2015-16 (including % change) and to the U15 average (2016-17).

USask Results: Canadian Association of Research Libraries (CARL) 2016-17 Statistics									
CARL Ratios (Based on CARL Publications)	USa	ask	Cha	ange	U15 Avg. ¹				
	2015-16	2016-17	† ∔	%	2016-17				
Ratio of Library Personnel to University Enrolment									
Total Librarians	37.6	37.5	ŧ	-0.2	61				
Total Library Personnel	148	145	ŧ	-1.6	214				
Total (FTE) Student Enrolment	19,267	19,591	1	1.7	35,458				
Students/Librarian	513	522	1	1.9	581				
Students/Library Personnel	131	135	1	3.3	166				
Ratio of Material Expenditures and Library Expenditures to									
Total Material Expenditures	\$14,146,781	. , ,	1	9.7	\$16,101,125				
Total Library Expenditures	\$28,321,863		1	5.1	\$35,626,418				
Total University General Operating Expenditures (CAUBO ²)	\$615,449,000		ŧ	-5.5	\$813,165,867				
Material Expenditures/University Expenditures	2.3%	2.7%	1	16.0	2.0%				
Library Expenditures/University Expenditures	4.6%	5.1%	1	11.2	4.4%				
Ratio of Material Expenditures and Library Holdings to Univ	•								
Total Material Expenditures	\$14,146,781	\$15,513,209	1	9.7	\$16,101,125				
Titles Held (all formats)	2,287,908	2,292,656	1	0.2	3,632,013				
Total (FTE) Student Enrolment	19,267	19,591	1	1.7	35,458				
Material Expenditures/Student	\$734	\$792	1	7.8	\$454				
Titles Held/Student	119	117	ŧ	-1.4	102				
Interlibrary Loan and Document Delivery, Total Borrowing t	to University En	rolment							
Total Borrowing	5,173	6,060	1	17.1	10,037				
Total (FTE) Student Enrolment	19,267	19,591	1	1.7	35,458				
Total Borrowing/Student	0.27	0.31	1	15.2	0.28				
Total Circulation Transactions to University Enrolment									
Number of Initial Loans	75,832	70,317	ŧ	-7.3	180,403				
Total (FTE) Student Enrolment	19,267	19,591	1	1.7	35,458				
Initial Loans/Student	3.9	3.6	ŧ	-8.8	5.1				
Total Informational Transactions to University Enrolment									
Informational Transactions	14,279	13,160	Ŧ	-7.8	51,248				
Total (FTE) Student Enrolment	19,267	19,591	1	1.7	35,458				
Informational Transactions/Student	0.74	0.67	ŧ	-9.4	1.45				

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

²CAUBO (Canadian Association of University Business Officers) data as reported by CARL

Results: CARL Ratios (2016-17)

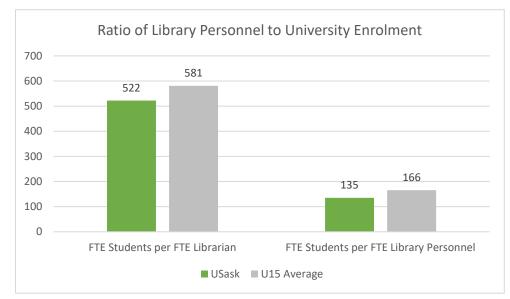
The following table summarizes 2016-17 CARL ratios for USask versus the U15 average.

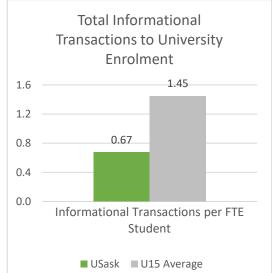
CARL Ratios (2016-17)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Total Students per	Total Enrolment (FTE)	19,591	35,458	522	581	-44.7	There are 522 FTE students for every FTE	There are less students per librarian (45%	
Librarian	Librarians (FTE)	38	61	JZZ	501	-38.6	librarian	less FTE students; 39% less FTE librarians)	
Total Students per	Total Enrolment (FTE)	19,591	35,458		166	-44.7	There are 135 FTE	There are less students per library personnel (45% less FTE students; 32% less	
Library Personnel	Total Staff (FTE)	145	214	135	100	-32.1		FTE library personnel)	
Total Material Expenditures per	Total Library Materials	\$15,513,209	\$16,101,125	2.670/	1.000/	-3.7	Total material expenditures make up	Total material expenditures make up a greater proportion of university expenditures (4% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$581,814,000	\$813,165,867	2.67%	1.98%	-28.5	2.7% of university expenditures	material expenditures; 29% less university expenditures)	
Total Library Expenditures per	Total Library Expenditures	\$29,772,653	\$35,626,418		4 2 0 %	-16.4	Total library expenditures make up	Library expenditures make up a greater proportion of university expenditures (16% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$581,814,000	\$813,165,867	5.12%	4.38%	-28.5	5.1% of university expenditures	library expenditures; 29% less university expenditures)	
Total Material	Total Library Materials	\$15,513,209	\$16,101,125	\$792	\$454·	-3.7		We spend more per FTE student (4% less material expenditures; 45% less FTE students)	
Expenditures per Student	Total Enrolment (FTE)	19,591	35,458	-		-44.7			
Titles Held per	Titles Held	2,292,656	3,632,013	117	102	-36.9	There are 117 titles held for every FTE	We have more titles held per FTE student	
Student	Total Enrolment (FTE)	19,591	35,458		102	-44.7	student	(37% less titles held; 45% less FTE students)	
Total Borrowing per	Total Items Borrowed from Other Libraries	6,060	10,037	0.31	0.28	-39.6	There are 0.31 items borrowed from other	We have more items borrowed from other institutions per FTE student (40% less items	
Student	Total Enrolment (FTE)	19,591	35,458		0.20	-44.7	libraries for every FTE student	borrowed; 45% less FTE students)	
Initial Loans per	Initial Loans	70,317	180,403		F 00	-61.0	loans for every FTE	We have less initial loans per FTE student	
Student	Total Enrolment (FTE)	19,591	35,458	3.59	5.09	-44.7		(61% less initial loans; 45% less FTE students)	
Informational Transactions per	Reference Transactions	13,160	51,248	0.67	1.45	-74.3	There are 0.67 informational	We have less informational transactions per FTE student (74% less informational	
Student	Total Enrolment (FTE)	19,591	35,458		1.43	-44.7	transactions for every FTE student	transactions; 45% less FTE students)	

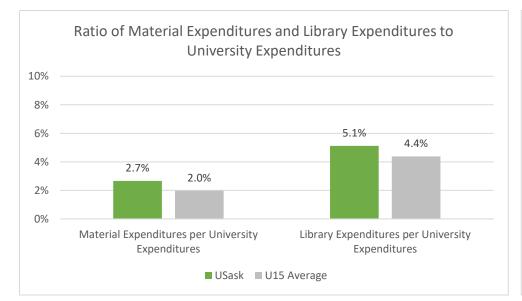
¹Total University General Operating Expenditures from CAUBO (Canadian Association of University Business Officers) data as reported by CARL

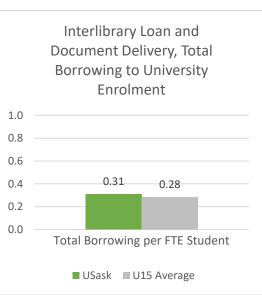
Results: CARL Graphs (2016-17)

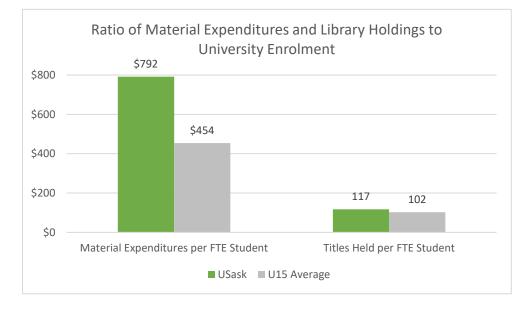
The following graphs illustrate 2016-17 CARL ratios for USask versus the U15 average.

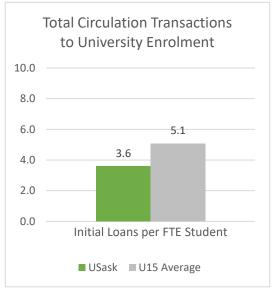












Results: Additional Indicators (2016-17)

The following table summarizes the 2016-17 USask CARL results compared to 2015-16 (including % change) and to the U15 average (2016-17). The overall USask ranking among U15 peers is also shown for each indicator. The graphs in Appendix A illustrate USask results compared to the U15 average for each CARL indicator from 2013-14 to 2016-17. The graphs in Appendix B show USask results/ranking among U15 peers for 2015-16 and 2016-17 for each CARL indicator.

USask Results: Canadian Association of Research Libraries (CARL) 2016-17 Statistics										
CARL Indicators	USa	ask	Ch	ange	U15 Avg. ¹	Ranking vs.				
CARLINGICATORS	2015-16	2016-17	↑ ↓	%	2016-17	U15 ²				
Library Expenditures, Establishment, and Collections										
Titles Held	2,287,908	2,292,656	1	0.2	3,632,013	11th (15)				
One-time Resource Purchases	\$1,378,907	\$2,314,808	1	67.9	\$3,093,108	6th (15)				
Ongoing Resource Purchases	\$12,171,576	\$12,664,524	1	4.0	\$12,378,022	5th (15)				
Collection Support	\$596,298	\$533,877	ŧ	-10.5	\$629,995					
Total Library Materials	\$14,146,781	\$15,513,209	1	9.7	\$16,101,125	5th (15)				
Library Salary Expenditures										
Salaries & Wages Professional Staff	\$6,609,350	\$7,051,254	1	6.7	\$7,506,830	6th (15)				
Salaries & Wages Support Staff	\$3,508,874	\$3,651,232	1	4.1	\$5,777,951	13th (15				
Salaries & Wages Casual Staff ^{3,4}	\$496,955	\$461,322	ŧ	-7.2	\$713,258	6th (15)				
Total Salaries & Wages	\$10,615,179	\$11,163,808	1	5.2	\$13,998,039	9th (15)				
Fringe Benefits	\$1,723,183	\$1,779,907	1	3.3	\$3,133,033	14th (15)				
Overall Library Expenditures										
Total Library Materials	\$14,146,781	\$15,513,209	1	9.7	\$16,101,125	5th (15)				
Total Salaries & Wages	\$10,615,179	\$11,163,808	1	5.2	\$13,998,039	9th (15)				
Other Operating Expenditures	\$1,836,720	\$1,315,729	ŧ	-28.4	\$2,394,221	11th (15				
Total Library Expenditures	\$28,321,863	\$29,772,653	1	5.1	\$35,626,418	8th (15)				
Library Personnel										
Librarians (FTE)	37.6	37.5	ŧ	-0.2	61.1	12th (15)				
Other Professionals (FTE) ³	23.6	20.0	Ŧ	-15.2	17.3	6th (15)				
Total Professionals (Librarians + Other Professionals) (FTE)	61.2	57.5	¥	-6.0	78.4					
Support Staff (FTE)	73.0	74.0	1	1.3	109.8					
Casual Staff (FTE) ^{4,8}	13.3	13.8	1	3.3	27.6					
Total Staff (FTE)	147.6	145.3	ŧ	-1.6	214.0					
Library Use, Facilities, and Services										
Library Presentations to Groups	568	558	ŧ	-1.8	739	10th (15)				
Participants in Group Presentations	11,399	15,131	1	32.7	18,429	10th (15)				
Reference Transactions	14,279	13,160	¥	-7.8	51,248	14th (15				
Initial Loans	75,832	70,317	ŧ	-7.3	180,403					
Full-Text Article Requests ^{5,9,15}	1,417,860	1,544,284	1	8.9	3,954,684	12th <mark>(12</mark>)				
Turnstile Count	1,791,565	1,822,173	1	1.7	2,484,791	11th (15)				
Number of Seats	3,158	3,474	1	10.0	4,260	8th (15)				
Library Document Delivery Traffic										
Total Items Loaned to Other Libraries	5,789	5,323	ŧ	-8.0	13,528					
Total Requests for Loans Received from Other Libraries ¹³	10,057	9,839	ŧ	-2.2	22,243	14th <mark>(14</mark>)				
Originals Loaned to Other Libraries ¹³	2,658	2,684	1	1.0	7,547	13th <mark>(14</mark>)				
Copies Loaned to Other Libraries ¹³	3,131	2,639	¥	-15.7	6,506	13th <mark>(14</mark>)				
Total Items Borrowed from Other Libraries	5,173	6,060	1	17.1	10,037					
Total Requests for Borrowing Sent to Other Libraries ^{13,14}	7,333	7,693	1	4.9	12,557	11th <mark>(13</mark>)				
Originals Borrowed from Other Libraries ¹³	2,229	2,179	ŧ	-2.2	5,359	13th <mark>(14</mark>)				
Copies Borrowed from Other Libraries ¹³	2,944	3,881	1	31.8	5,054	8th <mark>(14</mark>)				
Emerging Trends in the Library										
Manuscripts and Archives (linear metres) ^{4,7,13}	5,330	5,496	1	3.1	6,528	5th <mark>(13</mark>				
Expenditures Related to these Collections ^{6,10,13}	\$735,907	\$744,884	1	1.2	\$934,826	5th <mark>(12</mark>)				
Total Digital Objects ^{6,12,13}	374,190	391,459	1	4.6	324,240					
Size of Digital Files (Terabytes) ^{6,12,13,14}	7.0	9.0	1	28.6	23.6					
Total Items in the Institutional Repository ¹³	6,694	7,304	1	9.1	29,915	14th <mark>(14</mark>)				
Theses and Disserations ^{5,13}	6,430	6,979	1	8.5	18,326	11th <mark>(13</mark>				
University Enrollment										
Total Enrolment (FTE)	19,267	19,591	1	1.7	35,458	14th (15				
Undergraduate (FTE)	15,951	16,262	1	1.9	28,819					
Graduate (FTE)	3,316	3,329	•	0.4	6,639					

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba,

McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

 $^2 \text{Number}$ in brackets = Total U15 institutions with CARL data available $^3 \text{Manitoba}$ includes 0 in U15 average

⁴Montreal includes 0 in U15 average

⁵Alberta missing from U15 average
 ⁶British Columbia missing from U15 average
 ⁷Laval missing from U15 average
 ⁸Manitoba missing from U15 average
 ⁹McGill missing from U15 average
 ¹⁰McMaster missing from U15 average

¹¹Montreal missing from U15 average ¹²Ottawa missing from U15 average ¹³Queen's missing from U15 average ¹⁴Toronto missing from U15 average ¹⁵Westerm missing from U15 average

Results: Additional Ratios (2016-17)

The following two tables summarize additional 2016-17 ratios, based on published ARL ratios, for USask versus the U15 average.

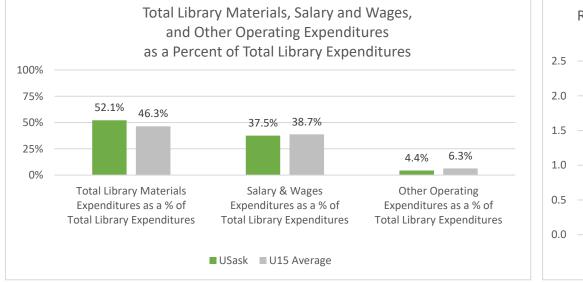
Additional Ratios (2016-17)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Professional Staff as a %	Total Professionals (FTE)	58	78	39.6%	36.3%	-26.7	Professional staff make	Professional staff make up a greater proportion of total staff (27% less	
of Total Staff	Total Staff (FTE)	145	214	39.078	50.576	-32.1	up 40% of total staff	professional staff; 32% less total staff)	
Support Staff as a % of	Support Staff (FTE)	74	110	50.9%	53.1%	-32.6	Support staff make up	Support staff make up a smaller proportion of total staff (33% less	
Total Staff	Total Staff (FTE)	145	214	50.978	55.176	-32.1	51% of total staff	support staff; 32% less total staff)	
Casual Staff as a % of	Casual Staff (FTE)	14	28	9.5%	-50.0 Casual staff make up		Casual staff make up	Casual staff make up a smaller	
Total Staff	Total Staff (FTE)	145	214	9.576	11.3%	-32.1	9.5% of total staff	proportion of total staff (50% less casual staff; 32% less total staff)	
Ratio of Professional to Support Staff (excluding	Total Professionals (FTE)	58	78	0.78	0.71	-26.7	There are 0.78 professional staff for	There are more professional staff for every support staff (27% less	
	Support Staff (FTE)	74	110		0.71	-32.6	every support staff	professional staff; 33% less support staff)	
Ratio of Items Loaned to	Total Items Loaned to Other Libraries	5,323	13,528	0.88	1.48	-60.7	There are 0.88 items loaned for every item	There are less items loaned for every item borrowed (61% less items loaned;	
Items Borrowed	Total Items Borrowed from Other Libraries	6,060	10,037	0.00	1.40	-39.6	borrowed	40% less items borrowed)	
Total Library Materials Expenditures as a % of	Total Library Materials	\$15,513,209	\$16,101,125	52.1%	46.3%	-3.7	Library materials expenditures make up	Library materials expenditures make up a greater proportion of total (4%	
Total Library Expenditures	Total Library Expenditures	\$29,772,653	\$35,626,418		40.5%	-16.4	52% of total library expenditures	less materials expenditures; 16% less total library expenditures)	
Salary and Wages	Total Salaries and Wages	\$11,163,808	\$13,998,039	37.5%	38.7%	-20.2	Salary and wages expenditures make up	Salary/wages expenditures make up a smaller proportion of total (20% less	
Expenditures as a % of Total Library Expenditures	Total Library Expenditures	\$29,772,653	\$35,626,418		56.7%	-16.4	38% of total library expenditures	salaries/wages expenditures; 16% less total library expenditures)	
Other Operating	Other Operating Expenditures	\$1,315,729	\$2,394,221	4.4%	6.3%	-45.0	Other operating expenditures make up	Other operating expenditures make up a smaller proportion of total (45% less	
Expenditures as a % of Total Library Expenditures	Total Library Expenditures	\$29,772,653	\$35,626,418		0.3%	-16.4	4.4% of total library expenditures	other operating expenditures; 16% less total library expenditures)	

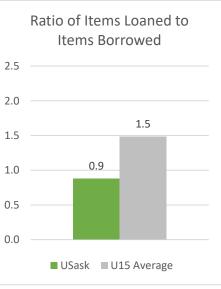
Additional Ratios (2016-17)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Library Expenditures	Total Library Expenditures	\$29,772,653	\$35,626,418	\$1,520) \$1,015-	-16.4	S1 520 is spent for	We spend more per FTE student (16% less library expenditures; 45% less FTE	
per Total Enrolment	Total Enrolment (FTE)	19,591	35,458		Ş1,015	-44.7	every FTE student	students)	
Library Expenditures per Undergraduate Student	Total Library Expenditures	\$29,772,653	\$35,626,418	\$1,831	\$1,254 -		\$1,831 is spent for every FTE	We spend more per FTE undergraduate student (16% less library expenditures; 44% less FTE undergraduate students)	
	Undergraduate (FTE)	16,262	28,819				undergraduate student		
Library Expenditures per Graduate Student	Total Library Expenditures	\$29,772,653	\$35,626,418		\$5,706		\$8,943 is spent for every FTE graduate	We spend more per FTE graduate student (16% less library expenditures, 50% less FTE graduate students)	
	Graduate (FTE)	3,329	6,639	\$8,943	Ş3,700-		student		

Results: Additional Graphs (2016-17)

The following graphs illustrate additional 2016-17 ratios, based on published ARL ratios, for USask versus the U15 average.



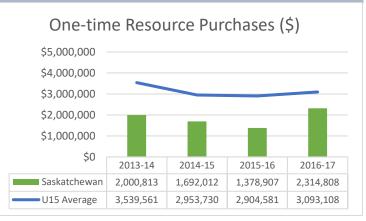


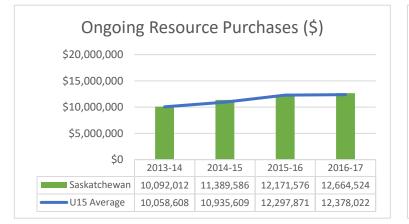


Appendix A: CARL Indicators – USask versus U15 average (2013-14 to 2016-17)

Library Expenditures, Establishment, and Collections

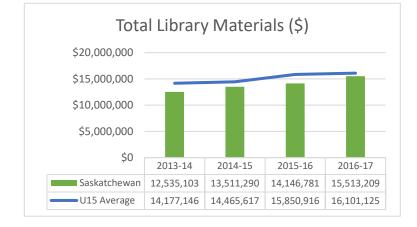










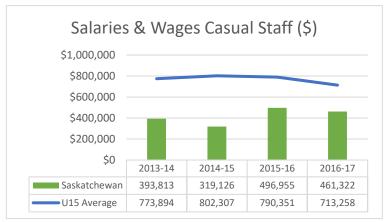


Library Salary Expenditures



Salaries & Wages Support Staff (\$) \$10,000,000 \$8,000,000

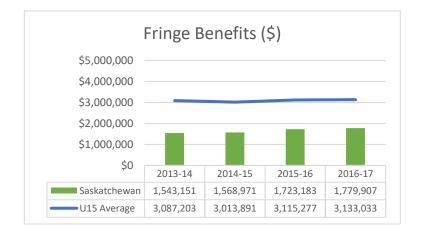




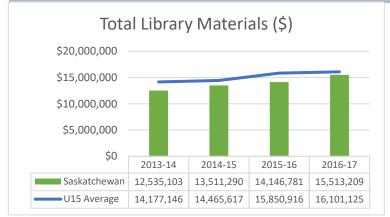
Total Salaries & Wages (\$) \$20,000,000 \$15,000,000 \$10,000,000 \$5,000,000 \$0 2013-14 2014-15 2015-16 2016-17 9,981,563 9,739,716 Saskatchewan 10,615,179 11,163,808 U15 Average 13,565,700 13,485,534 13,831,954 13,998,039

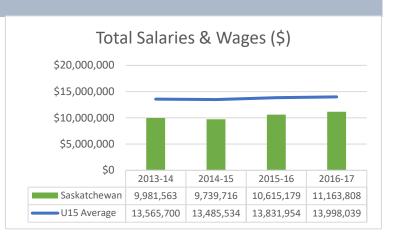
*All years: Montreal includes 0 in U15 average

*2016-17: Manitoba includes 0 in U15 average

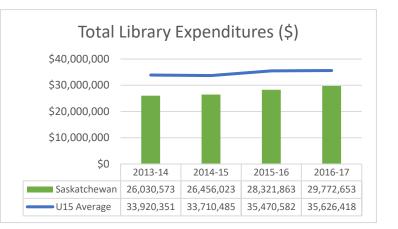


Overall Library Expenditures

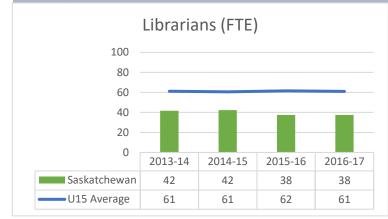


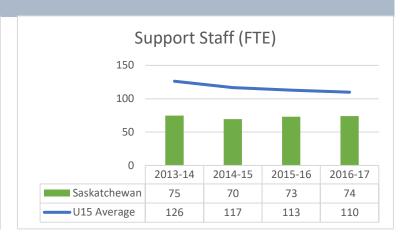


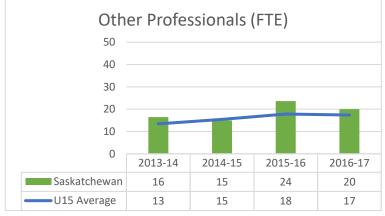




Library Personnel

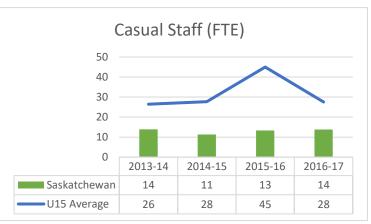






*2013-14/2014-15/2016-17: Manitoba includes 0 in U15 average

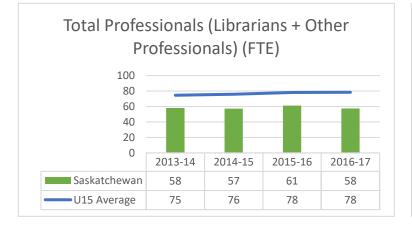
*2015-16: Manitoba missing from U15 average

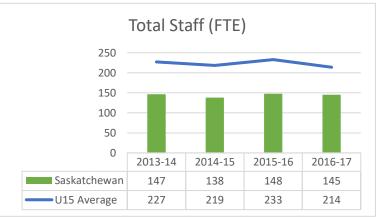


*2015-16/2016-17: Manitoba missing from U15 average

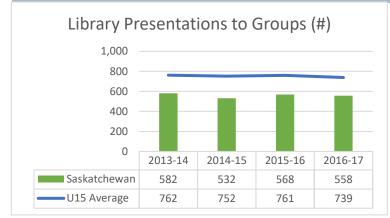
*2013-14/2016-17: Montreal includes 0 in U15 average

*2014-15: Montreal missing from U15 average

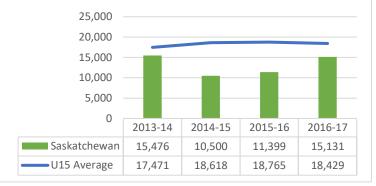


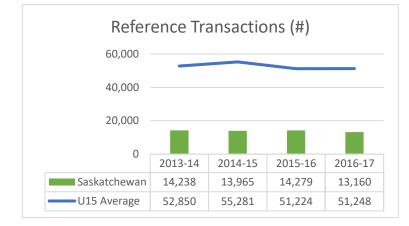


Library Use, Facilities, and Services

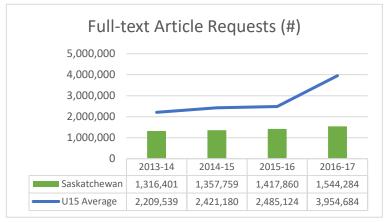


Participants in Group Presentations (#)









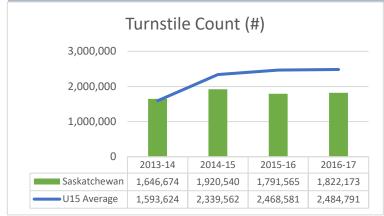
*All years: Alberta, Western missing from U15 average

*2014-15 to 2016-17: McGill missing from U15 average

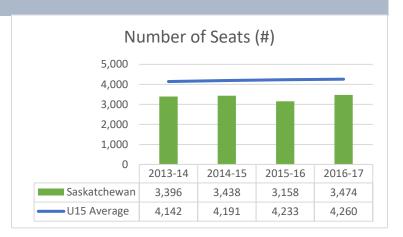
*2013-14 to 2015-16: British Columbia, Toronto missing from U15 average

*2015-16: McMaster missing from U15 average

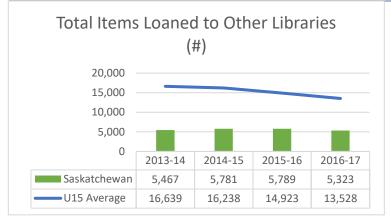
Library Use, Facilities, and Services



*2013-14: McGill, Toronto missing from U15 average



Library Document Delivery Traffic (Loaned)

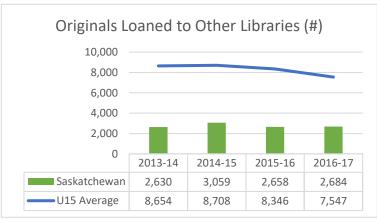


Total Requests for Loans Received from Other Libraries (#)



*All years: Queen's missing from U15 average

*2014-15: McMaster missing from U15 average



*All years: Queen's missing from U15 average

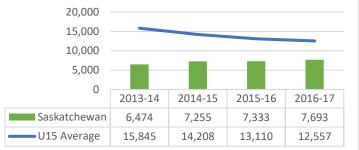
Copies Loaned to Other Libraries (#) 10,000 8,000 6,000 4,000 2,000 0 2013-14 2014-15 2015-16 2016-17 2,748 Saskatchewan 2,722 3,131 2,639 U15 Average 8,582 8,093 7,160 6,506

*All years: Queen's missing from U15 average

Library Document Delivery Traffic (Borrowed)

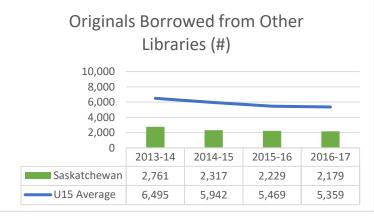






*All years: Queen's, Toronto missing from U15 average

*2014-15: McMaster missing from U15 average

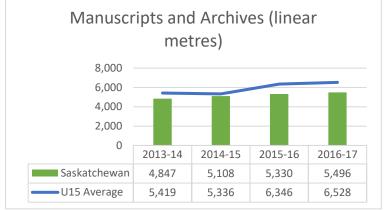


*All years: Queen's missing from U15 average

Copies Borrowed from Other Libraries (#) 10,000 8,000 6,000 4,000 2,000 0 2014-15 2013-14 2015-16 2016-17 Saskatchewan 2,369 3,044 2,944 3,881 U15 Average 5,816 5,283 4,990 5,054

*All years: Queen's missing from U15 average

Emerging Trends in the Library

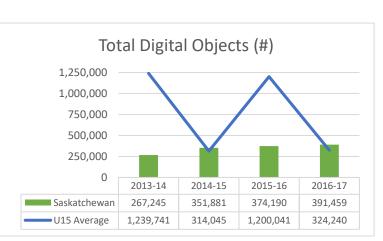


*All years: Queen's missing from U15 average

*All years: Montreal includes 0 in U15 average

*2015-16/2016-17: Laval missing from U15 average

*2013-14/2014-15: Laval includes 0 in U15 average



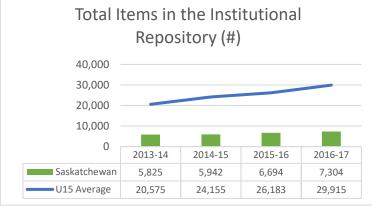
*All years: British Columbia, Ottawa missing from U15 average

*2014-15 to 2016-17: Queen's missing from U15 average

*2014-15/2015-16: Toronto missing from U15 average

*2014-15: Manitoba missing from U15 average

*2013-14: Queen's, Toronto includes 0 in U15 average



*2014-15 to 2016-17: Queen's missing from U15 average

*2015-16: Dalhousie missing from U15 average

*2013-14: Queen's includes 0 in U15 average

Expenditures Related to these Collections (\$)



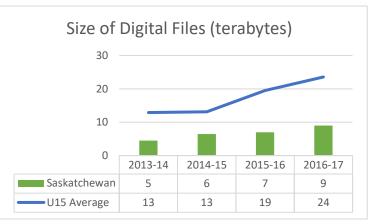
*All years: British Columbia missing from U15 average

*2014-15 to 2016-17: Queens missing from U15 average

*2013-14 to 2015-16: McGill missing from U15 average

*2016-17: McMaster missing from U15 average

*2013-14: Laval, Queen's includes 0 in U15 average



*All years: British Columbia, Ottawa, Queen's missing from U15 average

*2014-15 to 2016-17: Toronto missing from U15 average

*2014-15: Manitoba missing from U15 average

*2013-14: Toronto includes 0 in U15 average



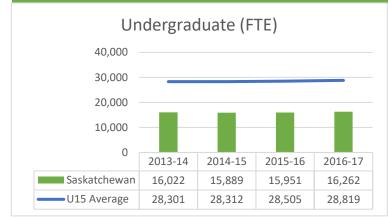
*All years: Alberta missing from U15 average

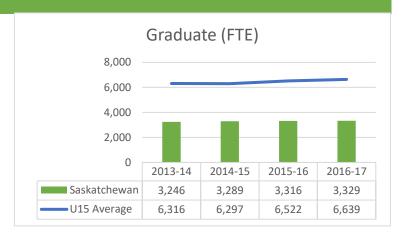
*2014-15 to 2016-17: Queen's missing from U15 average

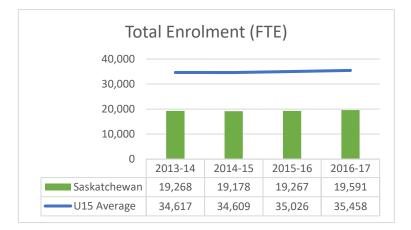
*2013-14 to 2015-16: Dalhousie missing from U15 average

*2013-14: Queen's includes 0 in U15 average

University Enrollment

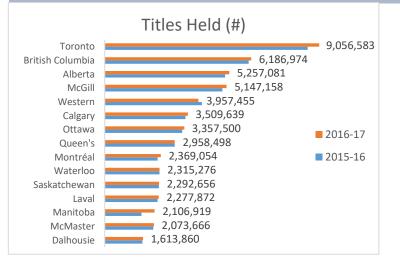


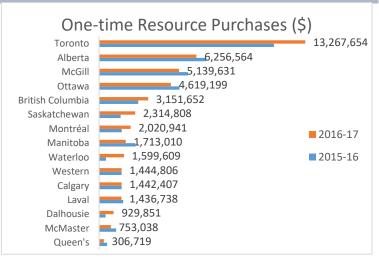


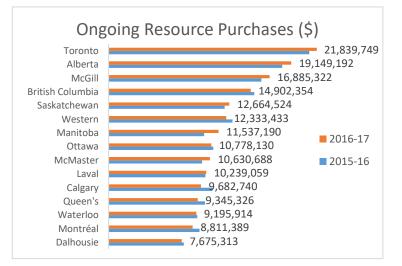


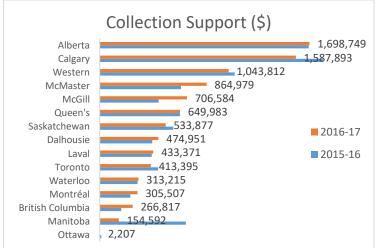
Appendix B: CARL Indicators – USask results/ranking among U15 peers (2016-17 & 2015-16)

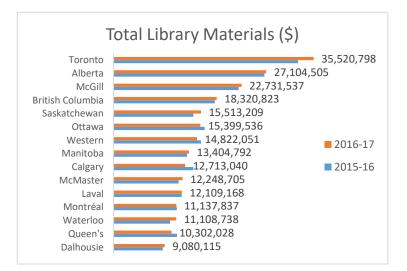
Library Expenditures, Establishment, and Collections







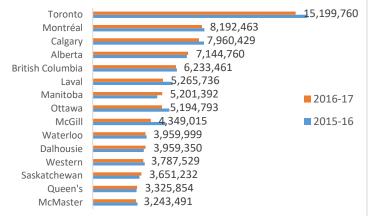


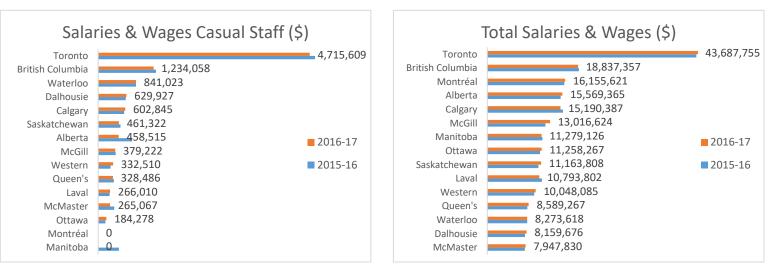


Library Salary Expenditures



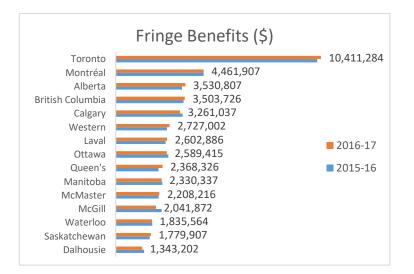




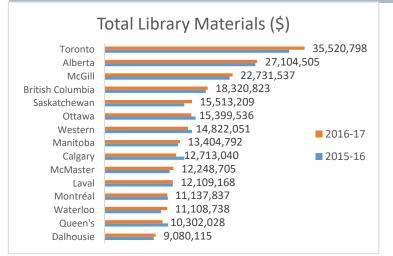


*Both years: Montreal reported 0

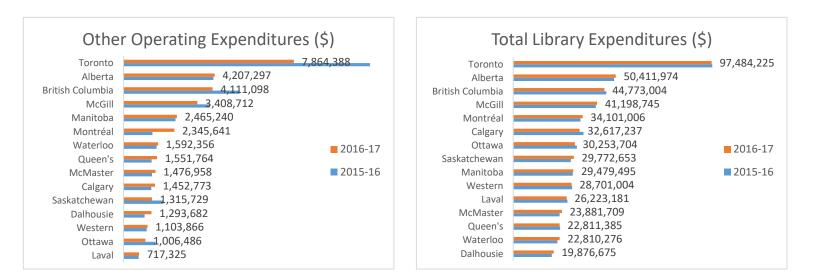
*2016-17: Manitoba reported 0



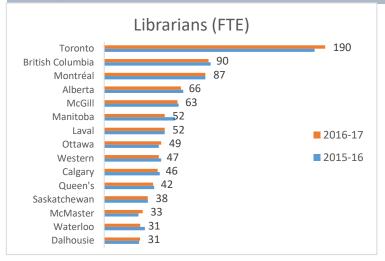
Overall Library Expenditures

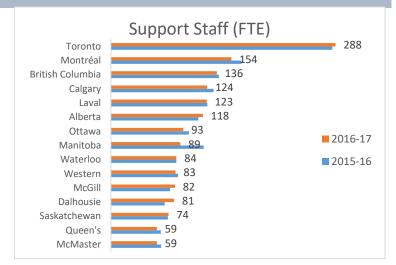


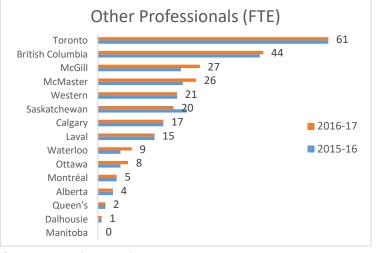


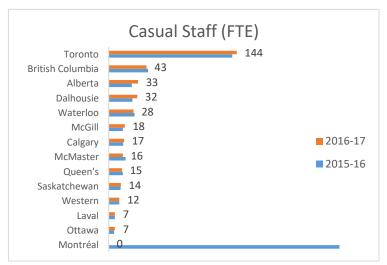


Library Personnel



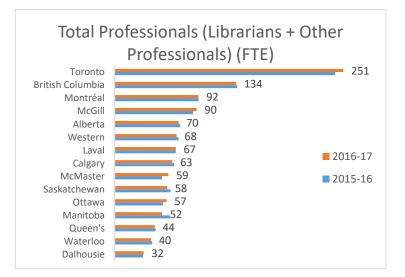


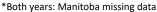




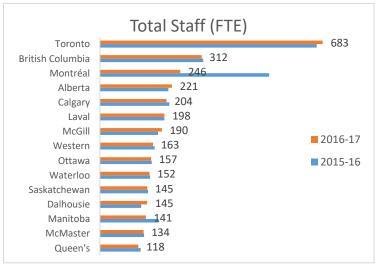
*2016-17: Manitoba reported 0

*2015-16: Manitoba missing data

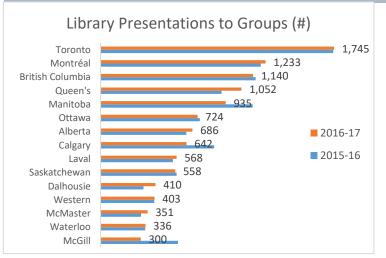


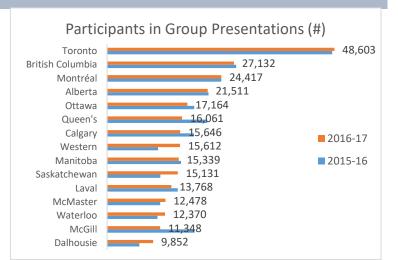


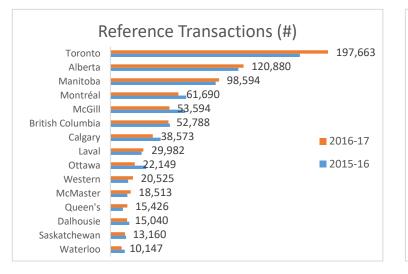
*2016-17: Montreal reported 0

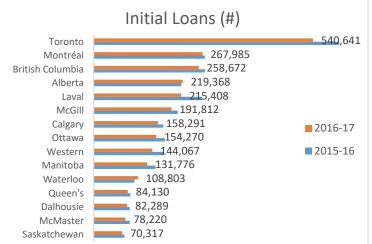


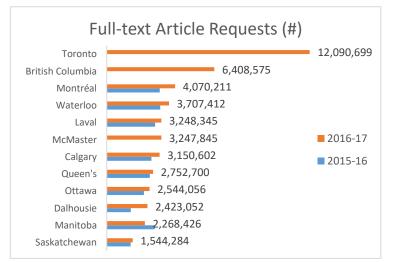
Library Use, Facilities, and Services







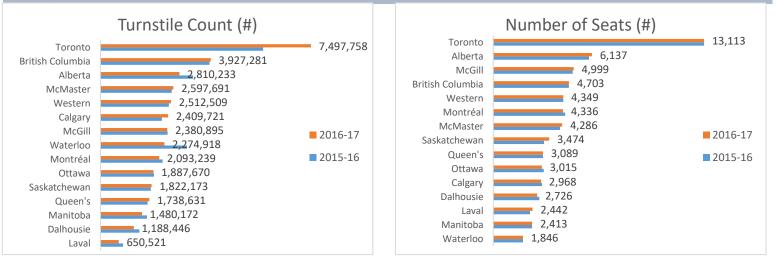




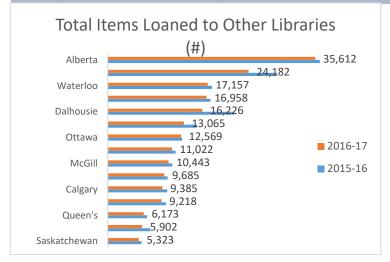
*Both years: Alberta, McGill, Western missing data

*2015-16: British Columbia, McMaster, Toronto missing data

Library Use, Facilities, and Services



Library Document Delivery Traffic (Loaned)



Originals Loaned to Other Libraries (#)

8,454

7,538

6,574

6,296

5,859

5,855

5,378

5,284

3,076

2,684

1,871

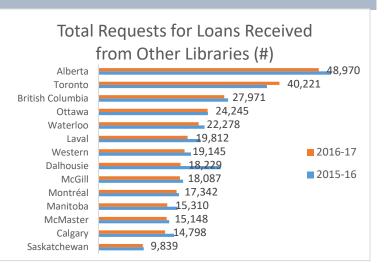
15,991

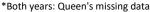
2016-17

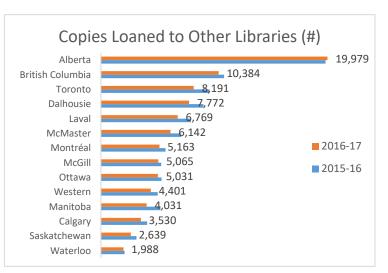
2015-16

15,633

_15,169







*Both years: Queen's missing data

*Both years: Queen's missing data

Toronto

Alberta

Waterloo

Dalhousie

British Columbia

Ottawa

Laval

Montréal

Calgary

McGill

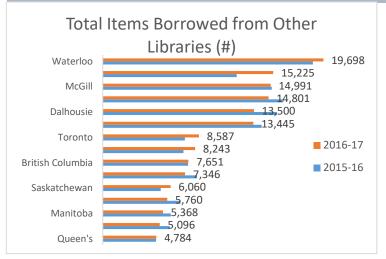
Western

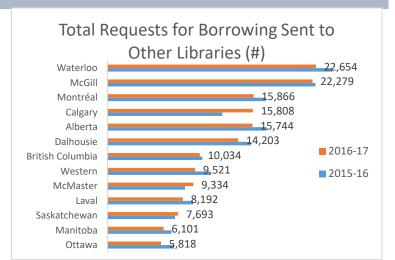
McMaster

Manitoba

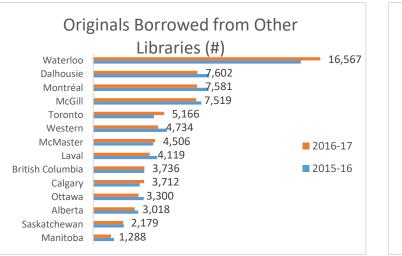
Saskatchewan

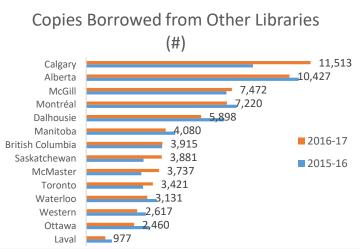
Library Document Delivery Traffic (Borrowed)







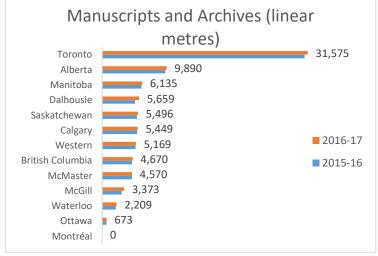


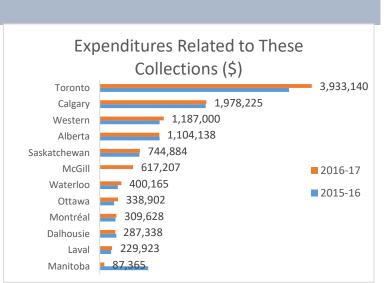


*Both years: Queen's missing data

*Both years: Queen's missing data

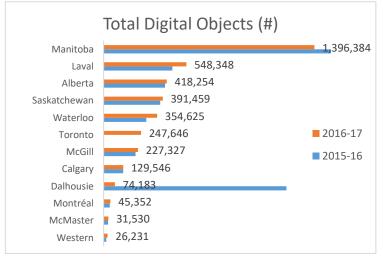
Emerging Trends in the Library





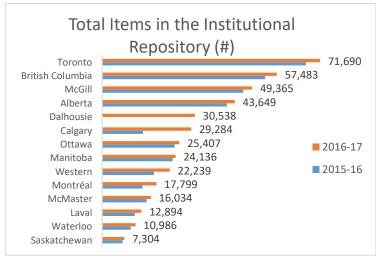
*Both years: Laval, Queen's missing data

*Both years: Montreal reported 0



*Both years: British Columbia, Ottawa, Queen's missing data

*2015-16: Toronto missing data



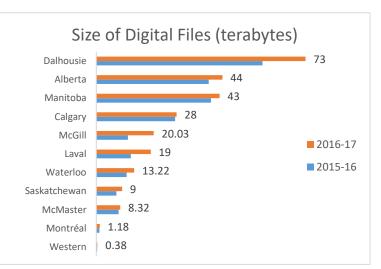
*Both years: Queen's missing data

*2015-16: Dalhousie missing data

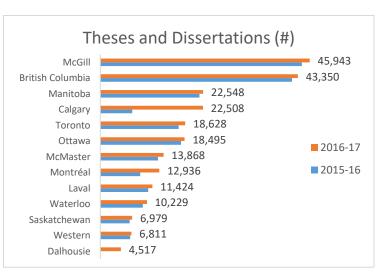
*Both years: British Columbia, Queen's missing data

*2016-17: McMaster missing data

*2015-16: McGill missing data



*Both years: British Columbia, Ottawa, Queen's, Toronto missing data



*Both years: Alberta, Queen's missing data

*2015-16: Dalhousie missing data

University Enrollment

