

Analysis of CARL Statistics 2017-18:

Summary of USask versus U15 Peers

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Disclaimer

Prior to reviewing this report, please see the following quote from a CARL published report¹: "Every effort has been made to ensure that the information in this publication is accurate. Nevertheless, limitations exist as regards the reported data. Definitions, collection and reporting methods may vary amongst institutions. Conclusions and comparisons should be made only in conjunction with other assessment methods and with due regard to different organizational structures, goals, priorities and practices."

Overview

The <u>University Library Assessment Program</u> at the University of Saskatchewan (USask) provides a wealth of information to help understand client needs and the overall effectiveness of the library; determine trends and benchmark versus our peers; assess progress toward <u>strategic commitments</u>; and demonstrate library value to the University community.

Aligned with the library's strategic planning process, the University Library's program of assessment is linked to the three broad purposes of the University's Framework for Assessment (<u>A Framework for Assessment: Beyond Systematic Program Review</u>), namely: *quality improvement, quality assurance*, and *accountability*. Four major components currently make up the assessment program: *library data and statistics, library surveys, key performance indicators and benchmarking*, and *other assessment related activities*.

On an annual basis, the University Library submits data to the Canadian Association of Research Libraries (CARL) along with all other CARL member libraries. This includes data on library expenditures, establishment, and collections; library salary expenditures; overall library expenditures; library personnel; library use, facilities, and services; library document delivery traffic; emerging trends in the library; and university enrolment.

USask is part of a select group of 15 research-intensive universities in Canada known as the <u>U15 Group of Canadian Research Universities</u>. The annual publication of CARL statistics allows the University Library to track progress over time and benchmark with our U15 peer institutions².

This report represents the University Library's analysis of CARL Statistics 2017-18¹ summarizing the results for USask versus U15 peers and demonstrates our commitment to move beyond submitting annual library statistics to analyzing and using published results to determine trends and benchmark to our U15 peers.

¹ CARL Statistics 2017-2018 / Salaries 2018-2019, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from http://www.carl-abrc.ca/wp-content/uploads/2019/12/CARL-ABRC Stats Pub 2017-18.pdf

² U15 universities: Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western.

CARL Background

The Canadian Association of Research Libraries (CARL) represents Canadian academic and research libraries including 31 of Canada's largest research libraries (29 university libraries and 2 federal institutions – Library and Archives Canada and the National Science Library)³.

CA	RL Member Libraries
1.	University of British Columbia
2.	Simon Fraser University
3.	University of Victoria
4.	University of Alberta
5.	University of Calgary
6.	University of Manitoba
7.	University of Regina
8.	University of Saskatchewan
9.	Brock University
10.	Carleton University
11.	University of Guelph
12.	McMaster University
13.	Université d'Ottawa
14.	Queen's University
15.	Ryerson University
16.	University of Toronto
17.	University of Waterloo
18.	University of Western Ontario
19.	University of Windsor
20.	York University
21.	Concordia University
22.	Université Laval
23.	McGill University
24.	Université de Montréal
25.	Université de Sherbrooke
26.	Université du Québec à Montréal
27.	Dalhousie University
28.	Memorial University of Newfoundland
29.	University of New Brunswick (Fredericton)
30.	Library and Archives Canada
31.	National Science Library

³ CARL Statistics 2017-2018 / Salaries 2018-2019, Canadian Association of Research Libraries, Ottawa, ON. Retrieved from http://www.carl-abrc.ca/wp-content/uploads/2019/12/CARL-ABRC Stats Pub 2017-18.pdf

CARL Indicators⁴

CARL releases an annual publication of library statistics for all member libraries related to staffing, expenditures, collections, and the use of facilities⁵. Statistics are available for the following indicators.

Library Expenditures, Establishment, and Collections

Titles held; one-time resource purchases; ongoing resource purchases; collection support; total expenditures for library materials

Library Salary Expenditures

Salaries and wages for professional, support, and casual staff; total salaries and wages; fringe benefits

Overall Library Expenditures

Total expenditures for library materials; total salaries and wages; other operating expenditures; total library expenditures

Library Personnel

Librarians; other professionals; total professionals; support staff; casual staff; total staff

Library Use, Facilities, and Services

Electronic Resources: logins to and queries in databases or services; full-text article requests

Collections Use: initial loans

Library instruction and facilities: presentations to groups; participants in group presentations; reference transactions; turnstile count; number of seats

Library Document Delivery Traffic

Total items loaned to other libraries (plus total requests for loans received from other libraries; originals loaned to other libraries; copies loaned to other libraries)

Total items borrowed from other libraries (plus total requests for borrowing sent to other libraries; originals borrowed from other libraries; copies borrowed from other libraries)

Emerging Trends in the Library

Archives and Special Collections: manuscripts and archives (linear metres); expenditures related to these collections

Digital Collections: digital objects; size of digital files; items in the institutional repository; articles; theses and dissertations; other items

E-Publishing: Author's Fees Fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

University Enrollment

Undergraduate FTE; graduate FTE; total enrolment FTE

⁴ Results not shown for the following CARL indicators due to lack of USask and/or peer data and/or consistency issues with data collected: electronic resources (logins to and queries in databases or services); digital collections (articles; other items); e-publishing author's fees fund (grants awarded; total amount of funds awarded; percent of fund dedicated to open access publishing)

⁵ Retrieved from http://www.carl-abrc.ca/measuring-impact/statistics/

CARL Ratios and Additional Ratios

Using data from the indicators listed on the previous page, the following ratios were calculated to help provide a picture of the library at USask versus peer institutions.

CARL Ratios – based on published CARL ratios:

- Ratio of Library Personnel to University Enrolment
- Ratio of Material Expenditures and Library Expenditures to University Expenditures
- Ratio of Material Expenditures and Library Holdings to University Enrolment
- Interlibrary Loan and Document Delivery, Total Borrowing to University Enrolment
- Total Circulation Transactions to University Enrolment
- Total Informational Transactions to University Enrolment

Additional Ratios – based on published Association of Research Libraries (ARL) ratios:

- Professional Staff as a percent of Total Staff
- Support Staff as a percent of Total Staff
- Casual Staff as a percent of Total Staff
- Ratio of Professional to Support Staff (excluding Casual Staff)
- Ratio of Items Loaned to Items Borrowed
- Total Library Materials Expenditures as a percent of Total Library Expenditures
- Salary and Wages Expenditures as a percent of Total Library Expenditures
- Other Operating Expenditures as a percent of Total Library Expenditures
- Library Expenditures per Total Enrolment (FTE)
- Library Expenditures per Undergraduate Students (FTE)
- Library Expenditures per Graduate Students (FTE)

Results: CARL Indicators (2017-18)

The following table summarizes 2017-18 USask CARL ratios, based on CARL publications, compared to 2016-17 (including % change) and to the U15 average (2017-18).

USask Results: Canadian Association of Resea	rch Libraries	(CARL) 201	7-18	Stat	istics						
CARL Ratios (Based on CARL Publications)	USa	ask	Cha	ange	U15 Avg. ¹						
CARL Ratios (based oil CARL Publications)	2016-17	2017-18	↑ ↓	%	2017-18						
Ratio of Library Personnel to University Enrolment											
Total Librarians	37.5	40.0	†	6.7	63						
Total Library Personnel	145	154	†	6.0	214						
Total (FTE) Student Enrolment	19,591	20,192	1	3.1	34,874						
Students/Librarian	522	505	↓	-3.4	556						
Students/Library Personnel	135	131	↓	-2.8	163						
Ratio of Material Expenditures and Library Expenditures to	•										
Total Material Expenditures	\$15,513,209		\	-4.3	\$16,560,520						
Total Library Expenditures	\$29,772,653	\$28,799,902	\	-3.3	\$36,786,535						
Total University General Operating Expenditures (CAUBO ²)	\$581,814,000		†	4.7	\$852,154,333						
Material Expenditures/University Expenditures	2.7%	2.4%	+	-8.6	1.9%						
Library Expenditures/University Expenditures	5.1%	4.7%	+	-7.6	4.3%						
Ratio of Material Expenditures and Library Holdings to Univ					4						
Total Material Expenditures	\$15,513,209	\$14,846,712	+	-4.3	\$16,560,520						
Titles Held (all formats)	2,292,656	2,442,695	†	6.5	3,770,635						
Total (FTE) Student Enrolment	19,591	20,192	1	3.1	34,874						
Material Expenditures/Student	\$792	\$735	↓	-7.1	\$475						
Titles Held/Student	117	121	†	3.4	108						
Interlibrary Loan and Document Delivery, Total Borrowing	to University En	rolment									
Total Borrowing	6,060	5,155	\	-14.9	10,193						
Total (FTE) Student Enrolment	19,591	20,192	†	3.1	34,874						
Total Borrowing/Student	0.31	0.26	\	-17.5	0.29						
Total Circulation Transactions to University Enrolment											
Number of Initial Loans	70,317	63,067	\	-10.3	166,174						
Total (FTE) Student Enrolment	19,591	20,192	†	3.1	34,874						
Initial Loans/Student	3.6	3.1	\	-13.0	4.8						
Total Informational Transactions to University Enrolment											
Informational Transactions	13,160	22,696	†	72.5	52,310						
Total (FTE) Student Enrolment	19,591	20,192	†	3.1	34,874						
Informational Transactions/Student	0.67	1.12	†	67.3	1.50						

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

²CAUBO (Canadian Association of University Business Officers) data as reported by CARL

Results: CARL Ratios (2017-18)

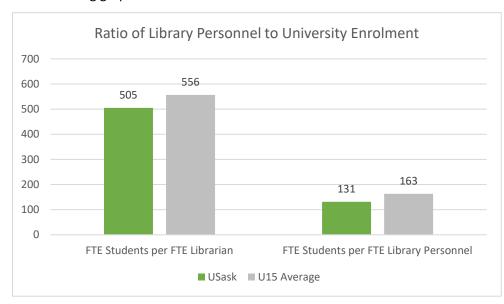
The following table summarizes 2017-18 CARL ratios for USask versus the U15 average.

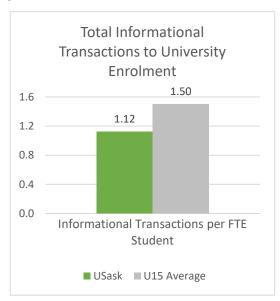
CARL Ratios (2017-18)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Total Students per	Total Enrolment (FTE)	20,192	34,874	EOE	556-	-42.1	There are 505 FTE students for every FTE	There are less students per librarian (42%	
Librarian	Librarians (FTE)	40			·	less FTE students; 36% less FTE librarians)			
Total Students per	Total Enrolment (FTE)	20,192	34,874		163	-42.1	There are 131 FTE	There are less students per library personnel	
Library Personnel	Total Staff (FTE)	154	214	131	163	-28.0	students for every FTE library personnel	(42% less FTE students; 28% less FTE library personnel)	
Total Material Expenditures per	Total Library Materials	\$14,846,712	\$16,560,520	2.440/		-10.3	Total material expenditures make up	Total material expenditures make up a greater proportion of university expenditures (10% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$609,083,000	\$852,154,333	2.44%	1.94%	-28.5	2.4% of university expenditures	material expenditures; 29% less university expenditures)	
Total Library Expenditures per	Total Library Expenditures	\$28,799,902	\$36,786,535	4.720/	4.220/	-21.7	Total library expenditures make up	Library expenditures make up a greater proportion of university expenditures (22% less	
University Expenditures	University Expenditures (CAUBO ¹)	\$609,083,000	\$852,154,333	4.73%	4.32%	-28.5	4.7% of university expenditures	library expenditures; 29% less university expenditures)	
Total Material	Total Library Materials	\$14,846,712	\$16,560,520	6725				We spend more per FTE student (10% less	
Expenditures per Student	Total Enrolment (FTE)	20,192	34,874	\$735	\$475	-42.1	materials for every FTE student	material expenditures; 42% less FTE students)	
Titles Held per	Titles Held	2,442,695	3,770,635	121	100	-35.2	There are 121 titles held for every FTE	We have more titles held per FTE student	
Student	Total Enrolment (FTE)	20,192	34,874	121	108	-42.1	student	(35% less titles held; 42% less FTE students)	
Total Borrowing per	Total Items Borrowed from Other Libraries	5,155	10,193	0.26	0.29	-49.4	There are 0.26 items borrowed from other	We have less items borrowed from other institutions per FTE student (49% less items	
Student	Total Enrolment (FTE)	20,192	34,874	0.20	0.23	-42.1	libraries for every FTE student	borrowed; 42% less FTE students)	
Initial Loans per	Initial Loans	63,067	166,174	2.42	4.76	-62.0 There are 3.1 initial			We have less initial loans per FTE student
Student	Total Enrolment (FTE)	20,192	34,874	3.12	4.76	-42.1	loans for every FTE student	(62% less initial loans; 42% less FTE students)	
Informational	Reference Transactions	22,696	52,310		1.50	-56.6	There are 1.1 informational	We have less informational transactions per	
Transactions per Student	Total Enrolment (FTE)	20,192	34,874	1.12	1.50	-42.1	transactions for every FTE student	FTE student (57% less informational transactions; 42% less FTE students)	

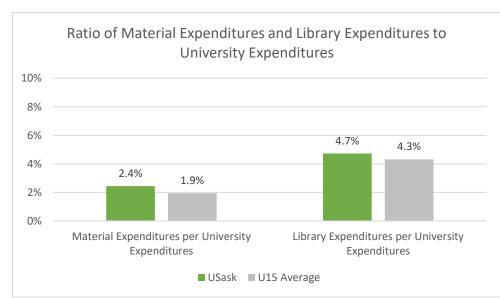
¹Total University General Operating Expenditures from CAUBO (Canadian Association of University Business Officers) data as reported by CARL

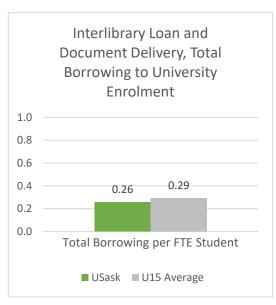
Results: CARL Graphs (2017-18)

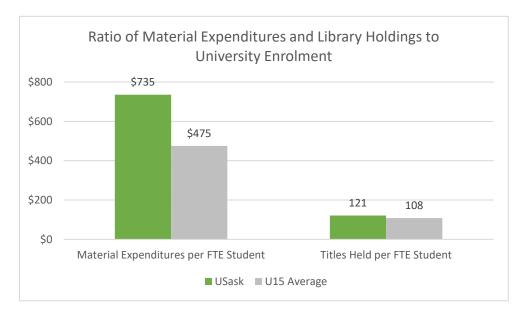
The following graphs illustrate 2017-18 CARL ratios for USask versus the U15 average.

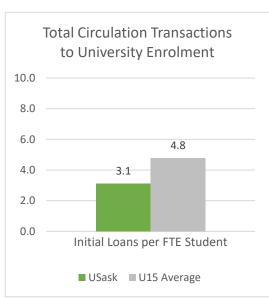












Results: Additional Indicators (2017-18)

The following table summarizes the 2017-18 USask CARL results compared to 2016-17 (including % change) and to the U15 average (2017-18). The overall USask ranking among U15 peers is also shown for each indicator. The graphs in Appendix A illustrate USask results compared to the U15 average for each CARL indicator from 2014-15 to 2017-18. The graphs in Appendix B show USask results/ranking among U15 peers for 2016-17 and 2017-18 for each CARL indicator.

USask Results: Canadian Association of Research Libraries (CARL) 2017-18 Statistics										
	USa	ask	Ch	ange	U15 Avg.1	Ranking vs.				
CARL Indicators	2016-17	2017-18	↑↓	%	2017-18	U15 ²				
Library Expenditures, Establishment, and Collections	2010 17	2017 10	- · ·	70	2017 10	013				
Titles Held	2,292,656	2,442,695	1	6.5	3,770,635	11th (15)				
One-time Resource Purchases	\$2,314,808	\$2,120,561		-8.4	\$3,740,328	9th (15)				
Ongoing Resource Purchases	\$12,664,524	\$12,224,007	Ţ	-3.5	\$12,149,987	5th (15)				
Collection Support	\$533,877	\$502,144	•	-5.9	\$670,205	8th (15)				
Total Library Materials	\$15,513,209	\$14,846,712		-4.3	\$16,560,520					
Library Salary Expenditures	\$13,313,209	\$14,040,712	•	-4.5	\$10,500,520	7 (11 (13)				
Salaries & Wages Professional Staff	\$7,051,254	\$6,806,892	_	-3.5	\$7,478,511	6th (15)				
	\$3,651,232	\$3,639,414		-0.3	\$5,885,295	12th (15)				
Salaries & Wages Support Staff Salaries & Wages Casual Staff ^{3,4}		\$506,008			\$5,865,295	7th (15)				
	\$461,322			9.7						
Total Salaries & Wages	\$11,163,808			-1.9	\$14,128,225	9th (15)				
Fringe Benefits	\$1,779,907	\$1,698,910	+	-4.6	\$3,146,487	14th (15)				
Overall Library Expenditures	4.5 5.6 6.6	4			4	=:1 (4=)				
Total Library Materials	\$15,513,209	\$14,846,712	+	-4.3	\$16,560,520	7th (15)				
Total Salaries & Wages	\$11,163,808	\$10,952,314		-1.9		9th (15)				
Other Operating Expenditures	\$1,315,729	\$1,301,966		-1.0		12th (15)				
Total Library Expenditures	\$29,772,653	\$28,799,902	↓	-3.3	\$36,786,535	9th (15)				
Library Personnel										
Librarians (FTE)	37.5	40.0		6.7	62.7	12th (15)				
Other Professionals (FTE) ⁸	20.0	23.0	†	15.0	20.3	5th (14)				
Total Professionals (Librarians + Other Professionals) (FTE)	57.5	63.0	1	9.6	81.6	8th (15)				
Support Staff (FTE)	74.0	77.0	†	4.1	106.0	11th (15)				
Casual Staff (FTE) ^{4,8}	13.8	14.0	†	1.7	28.2	9th (14)				
Total Staff (FTE)	145.3	154.0	†	6.0	213.9	10th (15)				
Library Use, Facilities, and Services										
Library Presentations to Groups	558	1,128	†	102.2	814	5th (15)				
Participants in Group Presentations	15,131	13,499	†	-10.8	19,528	9th (15)				
Reference Transactions	13,160	22,696		72.5	52,310	10th (15)				
Initial Loans	70,317	63,067		-10.3	166,174	15th (15)				
Full-Text Article Requests ^{5,12}	1,544,284	1,581,039		2.4	4,213,403	12th (13)				
Turnstile Count	1,822,173	1,815,017	+	-0.4	2,452,302	10th (15)				
Number of Seats	3,474	3,590	†	3.3	4,366	9th (15)				
Library Document Delivery Traffic		7			,					
Total Items Loaned to Other Libraries	5,323	5,636	†	5.9	13,050	15th (15)				
Total Requests for Loans Received from Other Libraries ¹⁰	9,839	10,108		2.7	21,246	14th (14)				
Originals Loaned to Other Libraries 10	2,684	2,649		-1.3	7,391	13th (14)				
Copies Loaned to Other Libraries 10	2,639			13.2		12th (14)				
Total Items Borrowed from Other Libraries	6,060	5,155		-14.9	10,193	14th (15)				
Total Requests for Borrowing Sent to Other Libraries 10,11	7,693	6,541		-15.0		11th (13)				
Originals Borrowed from Other Libraries 10	2,179	2,221	*	1.9		13th (14)				
Copies Borrowed from Other Libraries 10	3,881	2,934	1	-24.4	5,302	13th (14)				
Emerging Trends in the Library	3,001	2,334	_	-24.4	3,302	11(11(14)				
Manuscripts and Archives (linear metres) ^{4,6,7,10}	5,496	5,614	1	2.1	7,817	7th (12)				
Fund and distance Polated to those Collections 6,10				-1.5		5th (13)				
Expenditures Related to these Collections 6,10	\$744,884	\$733,837			\$955,366					
Total Digital Objects ^{6,9}	391,459	434,590	T A	11.0	325,391	5th (13)				
Size of Digital Files (Terabytes) ^{6,9,10,11}	9.0	10.1	T A	12.3	26.3	9th (11)				
Total Items in the Institutional Repository ¹⁰	7,304	8,855		21.2	32,658	14th (14)				
Theses and Disserations ^{5,10}	6,979	7,621	1	9.2	19,070	12th (13)				
University Enrollment	42.77	00.15			0	40:1 /:=:				
Total Enrolment (FTE)	19,591	20,192		3.1	34,874	13th (15)				
Undergraduate (FTE)	16,262	16,751	<u>↑</u>	3.0		14th (15)				
Graduate (FTE) 1015 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba.	3,329 ⁵ Alberta missing fro	3,441	↑	3.4	6,602	13th (15)				

¹U15 = Alberta, British Columbia, Calgary, Dalhousie, Laval, Manitoba, McGill, McMaster, Montreal, Ottawa, Queen's, Saskatchewan, Toronto, Waterloo, Western

 $^{^2}$ Number in brackets = Total U15 institutions with CARL data available

³Manitoba includes 0 in U15 average

⁴Montreal includes 0 in U15 average

⁵Alberta missing from U15 average

⁶British Columbia missing from U15 average ⁷Laval missing from U15 average

⁸Manitoba missing from U15 average ⁹Ottawa missing from U15 average

¹⁰Queen's missing from U15 average

¹¹Toronto missing from U15 average

¹²Westerm missing from U15 average

Results: Additional Ratios (2017-18)

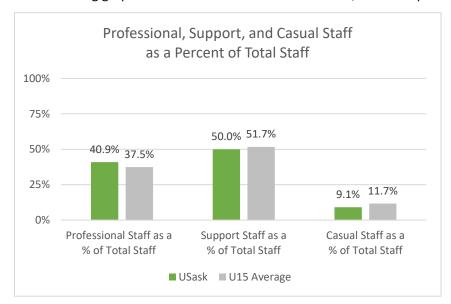
The following two tables summarize additional 2017-18 ratios, based on published ARL ratios, for USask versus the U15 average.

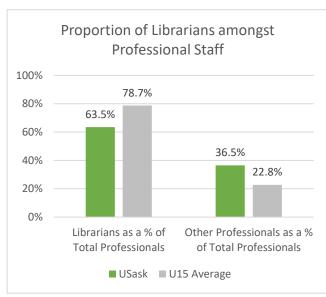
Additional Ratios (2017-18)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	At USask	Compared to the U15 average, at USask	
Professional Staff as a %	Total Professionals (FTE)	63	82	40.9%	37.5%-	-22.8	Professional staff make	Professional staff make up a greater proportion of total staff (23% less professional staff; 28% less total staff)	
of Total Staff	Total Staff (FTE)	154	214	40.376		-28.0	up 41% of total staff		
Support Staff as a % of	Support Staff (FTE)	77	106	50.0%	51.7%	-27.4	Support staff make up	Support staff make up a smaller proportion of total staff (27% less	
Total Staff	Total Staff (FTE)	154	214		31.770	-28.0	50% of total staff	support staff; 28% less total staff)	
Casual Staff as a % of	Casual Staff (FTE)	14	28	9.1%	11.7%	-50.3	Casual staff make up	Casual staff make up a smaller proportion of total staff (50% less	
Total Staff	Total Staff (FTE)	154	214		11.770	-28.0	9.1% of total staff	casual staff; 28% less total staff)	
Ratio of Professional to Support Staff (excluding	Total Professionals (FTE)	63	82	0.82	0.76	-22.8	There are 0.82 professional staff for every support staff	There are more professional staff for every support staff (23% less professional staff; 27% less support staff)	
Casual Staff)	Support Staff (FTE)	77	106	0.62		-27.4			
Ratio of Items Loaned to	Total Items Loaned to Other Libraries	5,636	13,050	1.09	1.41	-56.8	There are 1.1 items loaned for every item	There are less items loaned for every item borrowed (57% less items loaned;	
Items Borrowed	Total Items Borrowed from Other Libraries	5,155	10,193		1.41	-49.4	borrowed	49% less items borrowed)	
Total Library Materials Expenditures as a % of	Total Library Materials	\$14,846,712	\$16,560,520	51.6%	46.4%	-10.3	Library materials expenditures make up	Library materials expenditures make up a greater proportion of total (10%	
Total Library Expenditures	Total Library Expenditures	\$28,799,902	\$36,786,535		40.4%	-21.7	52% of total library expenditures	less materials expenditures; 22% less total library expenditures)	
Salary and Wages Expenditures as a % of	Total Salaries and Wages	\$10,952,314	\$14,128,225	38.0%	38.0%	-22.5	Salary and wages expenditures make up 38% of total library expenditures	Salary/wages expenditures make up the same proportion of total (23% less	
Total Library Expenditures	Total Library Expenditures	\$28,799,902	\$36,786,535			-21.7		salaries/wages expenditures; 22% less total library expenditures)	
Other Operating Expenditures as a % of	Other Operating Expenditures	\$1,301,966	\$2,951,303	4.5%	7.1%	-55.9	Other operating expenditures make up	Other operating expenditures make up a smaller proportion of total (56% less	
Total Library Expenditures	Total Library Expenditures	\$28,799,902	\$36,786,535		7.1/0	-21.7	4.5% of total library expenditures	other operating expenditures; 22% less total library expenditures)	

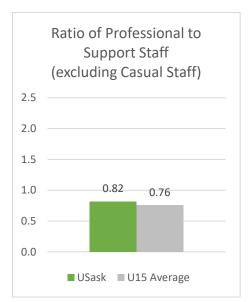
Additional Ratios (2017-18)	CARL Indicators	USask	U15 Average	USask Ratio	U15 Ratio	USask % Difference	IAt USask	Compared to the U15 average, at USask		
Library Expenditures	Total Library Expenditures	\$28,799,902	\$36,786,535			\$1,426	\$1,091	-21.7 \$1,426 is spent for		We spend more per FTE student (22% less library expenditures; 42% less FTI
per Total Enrolment	Total Enrolment (FTE)	20,192	34,874		Э1, 091	-42.1	levery FTF student	students)		
Library Expenditures per	Total Library Expenditures	\$28,799,902	\$36,786,535	\$1,719	\$1,354		\$1,719 is spent for	We spend more per FTE undergraduate student (22% less		
Undergraduate Student	Undergraduate (FTE)	16,751	28,272				lundergraduate student	library expenditures; 41% less FTE undergraduate students)		
Library Expenditures per Graduate Student	Total Library Expenditures	\$28,799,902	\$36,786,535		¢E 022		· ·	We spend more per FTE graduate		
	Graduate (FTE)	3,441	6,602	\$8,370 \$5,923		-47.9		student (22% less library expenditures, 48% less FTE graduate students)		

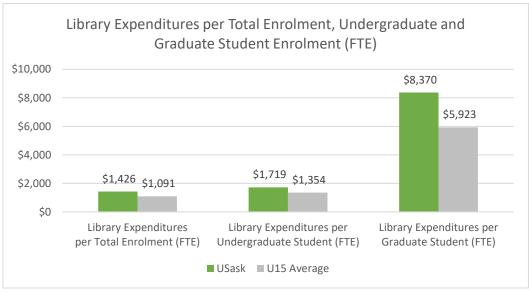
Results: Additional Graphs (2017-18)

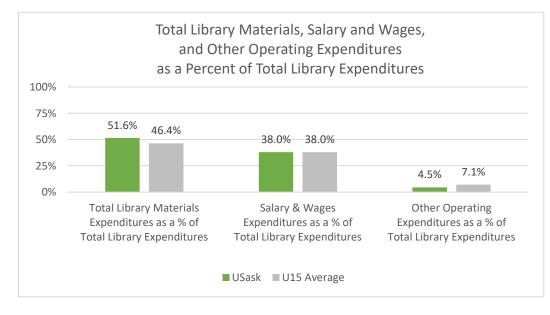
The following graphs illustrate additional 2017-18 ratios, based on published ARL ratios, for USask versus the U15 average.

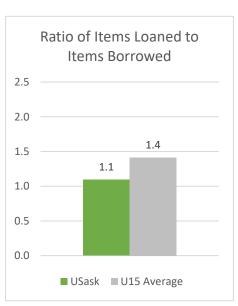




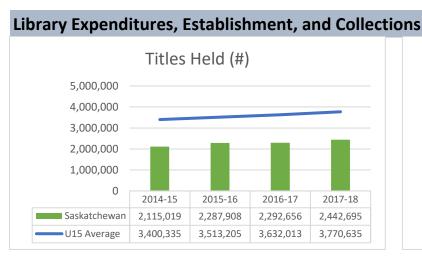




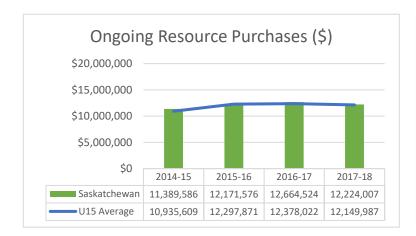


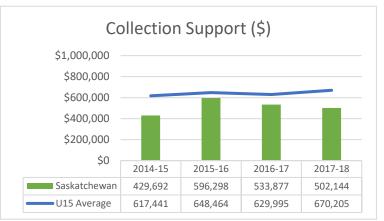


Appendix A: CARL Indicators - USask versus U15 average (2014-15 to 2017-18)

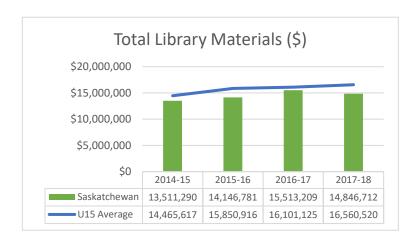


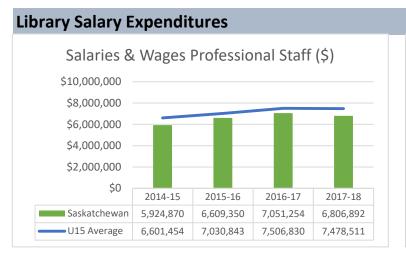


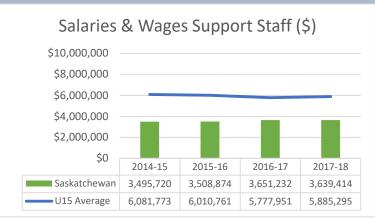


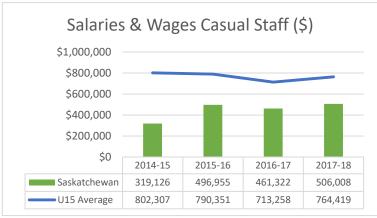


*2014-15: McGill missing from U15 average



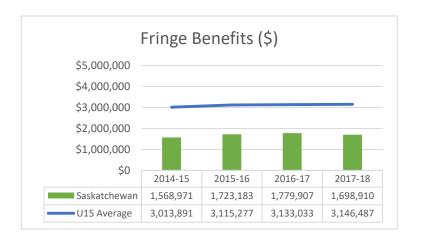




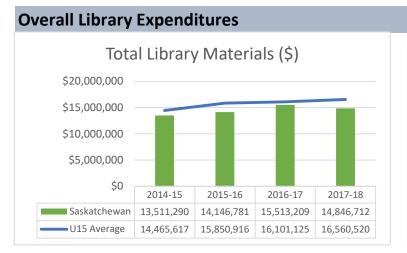




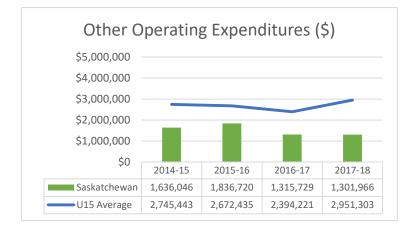
*2016-17/2017-18: Manitoba includes 0 in U15 average

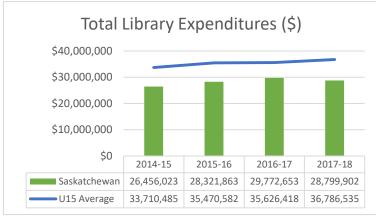




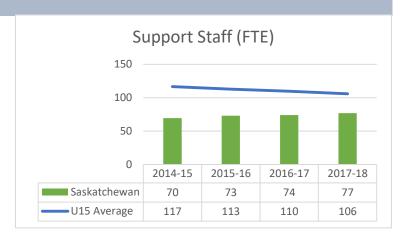


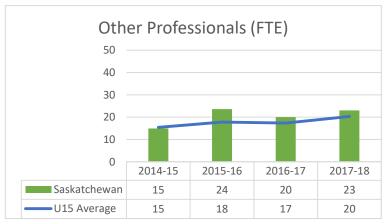


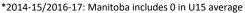




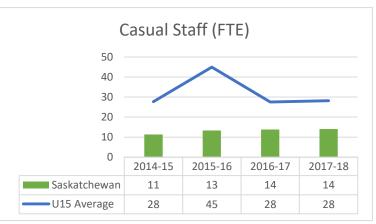
Library Personnel Librarians (FTE) 100 80 60 40 20 0 2014-15 2015-16 2016-17 2017-18 38 Saskatchewan 42 38 40 U15 Average 62 61 63 61



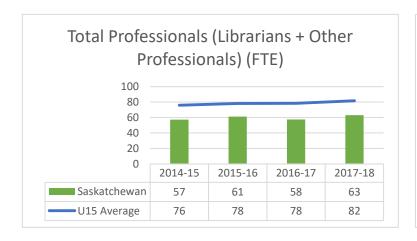


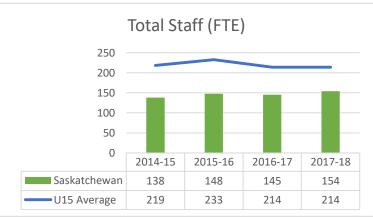


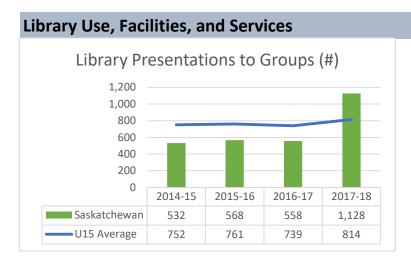
^{*2015-16/2017-18:} Manitoba missing from U15 average

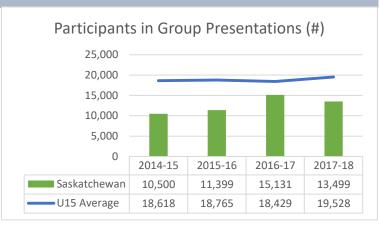


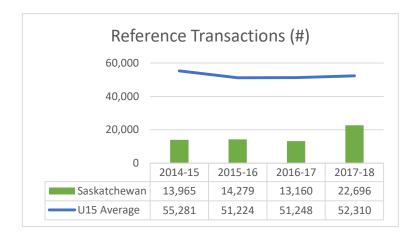
- *2015-16 to 2017-18: Manitoba missing from U15 average
- *2016-17/2017-18: Montreal includes 0 in U15 average
- *2014-15: Montreal missing from U15 average

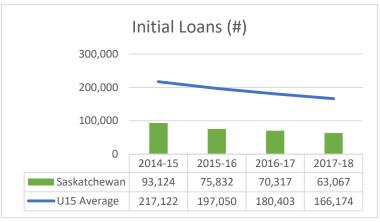


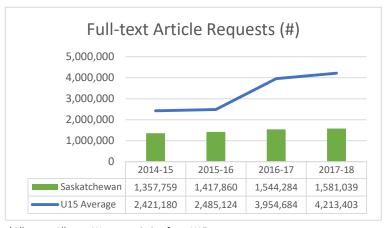










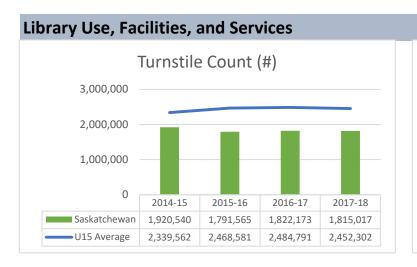


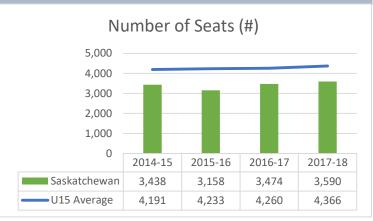
*All years: Alberta, Western missing from U15 average

*2014-15 to 2016-17: McGill missing from U15 average

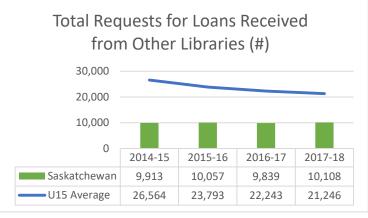
*2014-15/2015-16: British Columbia, Toronto missing from U15 average

*2015-16: McMaster missing from U15 average



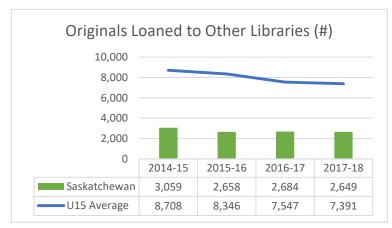


Library Document Delivery Traffic (Loaned) Total Items Loaned to Other Libraries (#) 20,000 15,000 10,000 5,000 2014-15 2015-16 2016-17 2017-18 ■ Saskatchewan 5,781 5,789 5,323 5,636 U15 Average 16,238 14,923 13,528 13,050

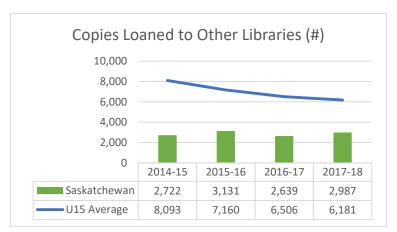


*All years: Queen's missing from U15 average

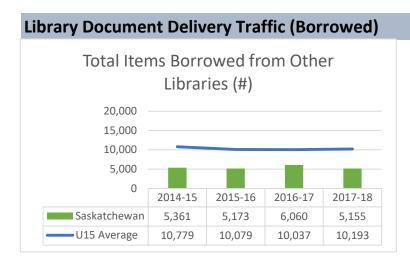
*2014-15: McMaster missing from U15 average

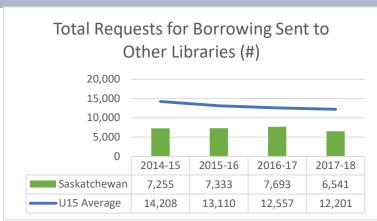






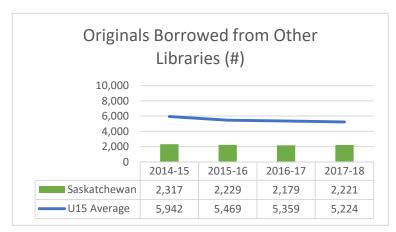
*All years: Queen's missing from U15 average



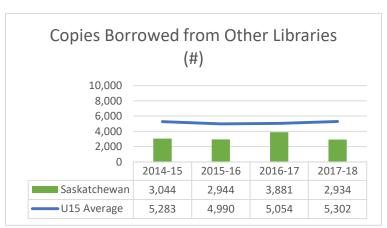


*All years: Queen's, Toronto missing from U15 average

*2014-15: McMaster missing from U15 average







^{*}All years: Queen's missing from U15 average

Emerging Trends in the Library Manuscripts and Archives (linear metres) 8,000 6,000 4,000 2,000 0 2014-15 2015-16 2016-17 2017-18 Saskatchewan 5,108 5,330 5,496 5,614 U15 Average 5,336 6,346 6,528 7,817

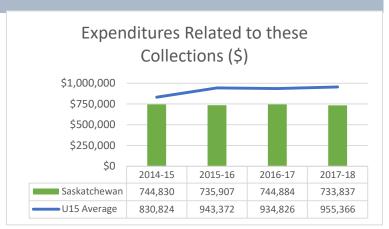


*All years: Montreal includes 0 in U15 average

*2015-16 to 2017-18: Laval missing from U15 average

*2017-18: British Columbia missing from U15 average

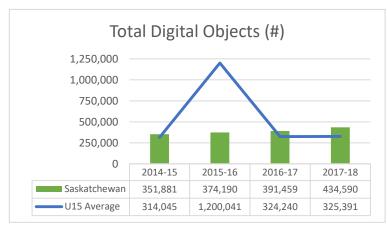
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*All years: British Columbia, Queen's missing from U15 average

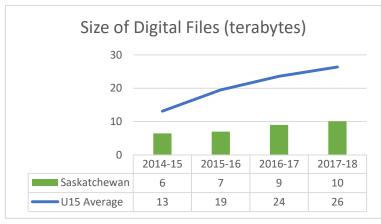
*2014-15/2015-16: McGill missing from U15 average

*2016-17: McMaster missing from U15 average

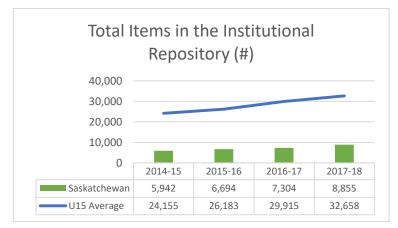




^{*2014-15} to 2016-17: Queen's missing from U15 average

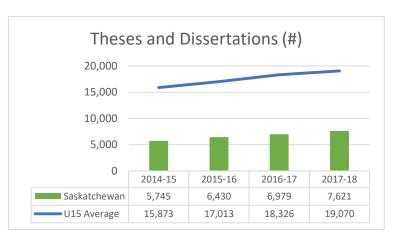


^{*}All years: British Columbia, Ottawa, Queen's, Toronto missing from U15 average



*All years: Queen's missing from U15 average

*2015-16: Dalhousie missing from U15 average



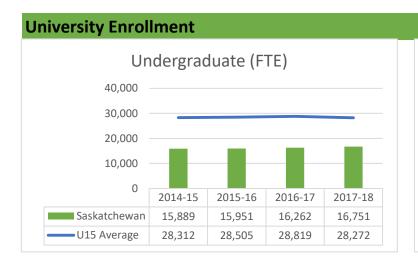
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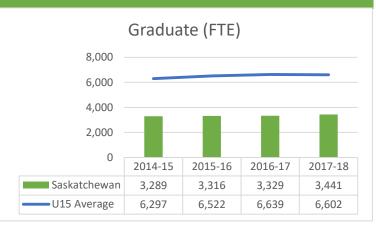
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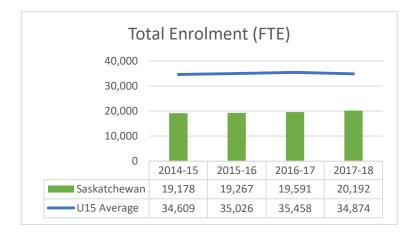
^{*2014-15/2015-16:} Toronto missing from U15 average

^{*2014-15:} Manitoba missing from U15 average

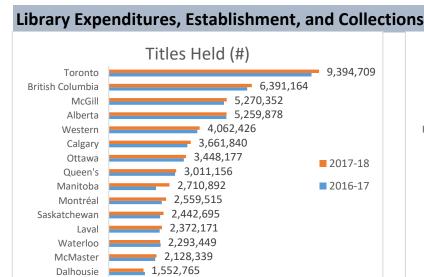
^{*2014-15:} Manitoba missing from U15 average

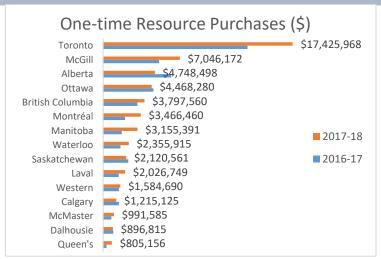


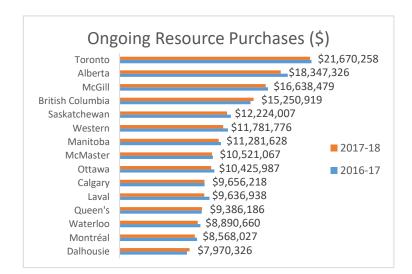


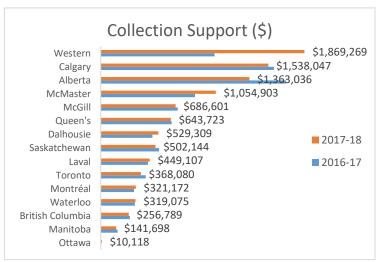


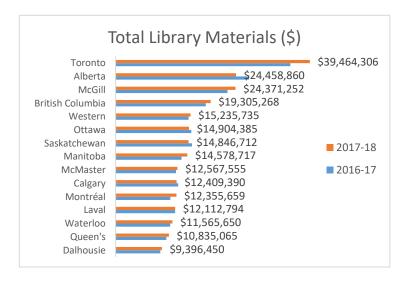
Appendix B: CARL Indicators – USask results/ranking among U15 peers (2017-18 & 2016-17)











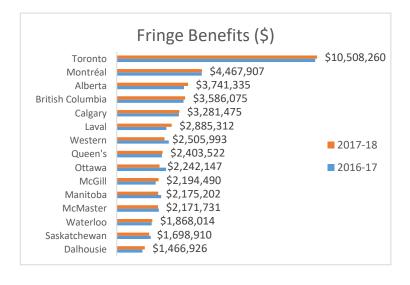
Library Salary Expenditures Salaries & Wages Professional Staff (\$) \$24,026,074 Toronto \$11,468,197 British Columbia \$8,389,214 McGill \$7,804,397 Montréal \$7,456,845 Alberta \$6,806,892 Saskatchewan \$6,627,778 Calgary 2017-18 \$6,098,807 Manitoba \$5,903,711 Western 2016-17 \$5,866,093 Ottawa Laval \$5,658,584 Queen's \$4,978,951 McMaster \$4,366,977 \$3,523,705 Waterloo \$3,201,438 Dalhousie

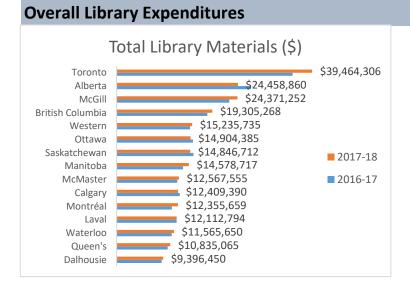




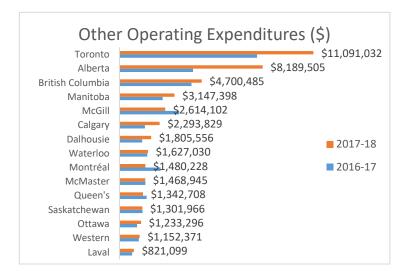


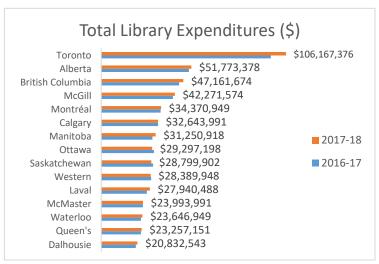
^{*}Both years: Manitoba, Montreal reported 0



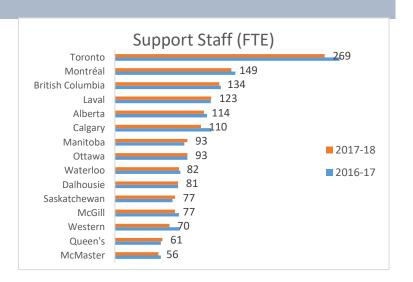


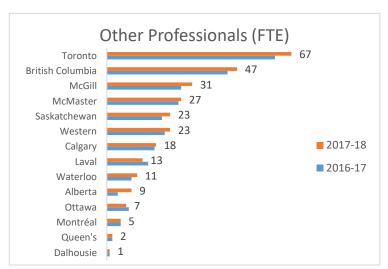




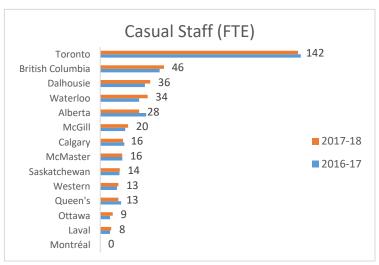


Library Personnel Librarians (FTE) 205 Toronto 91 British Columbia 88 Montréal 69 Alberta 66 McGill Manitoba 57 54 Laval 2017-18 Ottawa 45 2016-17 Calgary 44 Western 40 Queen's 40 Saskatchewan 33 Waterloo 31 McMaster 30 Dalhousie



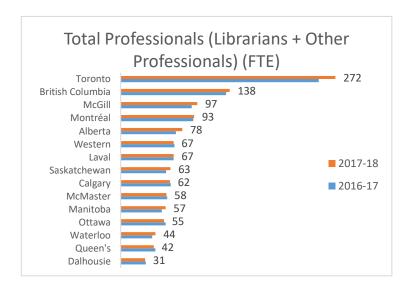


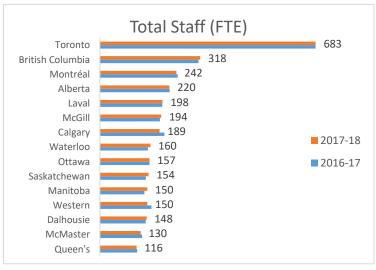




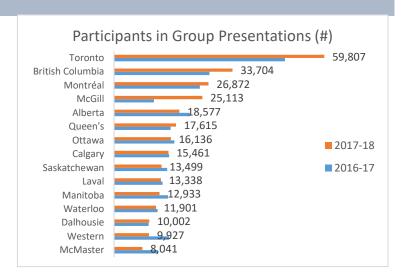
*Both years: Manitoba missing data

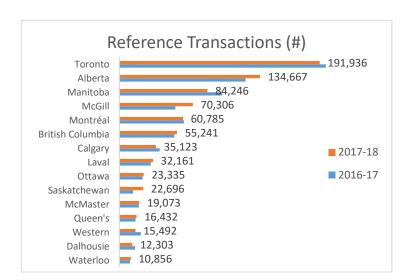
*Both years: Montreal reported 0

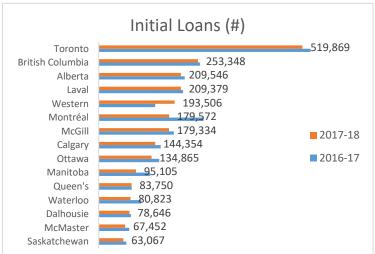


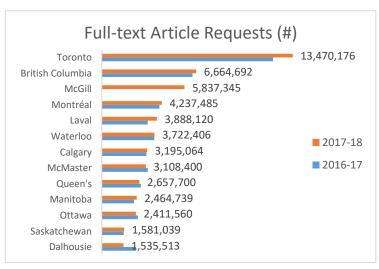


Library Use, Facilities, and Services Library Presentations to Groups (#) 1,884 Toronto 1,341 British Columbia 1,216 Montréal 1,184 Queen's 1,128 Saskatchewan 939 McGill 801 Manitoba 2017-18 687 Alberta 2016-17 583 Ottawa 571 Laval 569 Calgary 385 Dalhousie 336 Western 320 Waterloo 269 McMaster



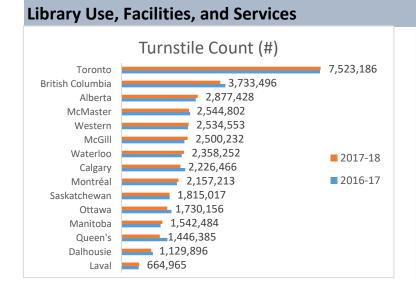


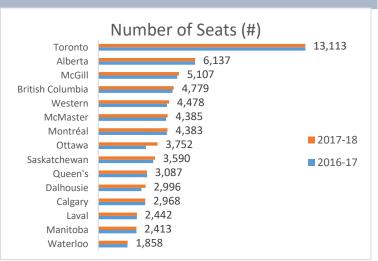


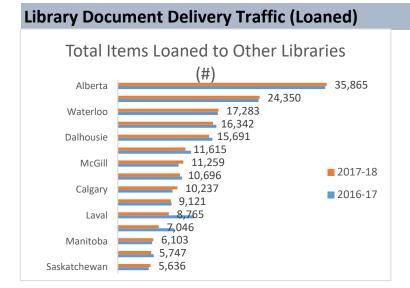


*Both years: Alberta, Western missing data

*2016-17: McGill missing data

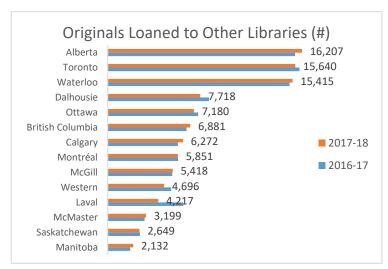


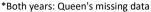


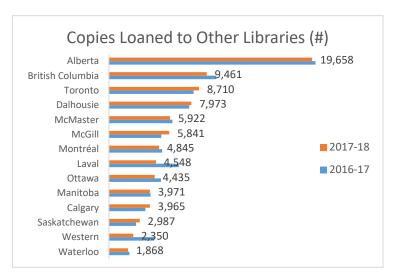




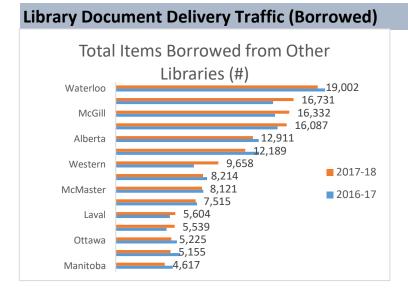
^{*}Both years: Queen's missing data

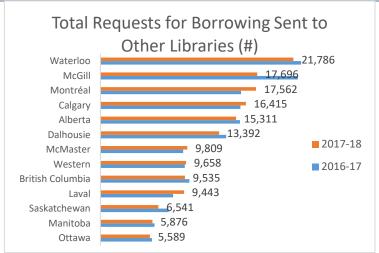




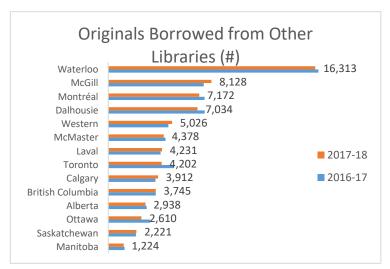


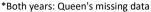
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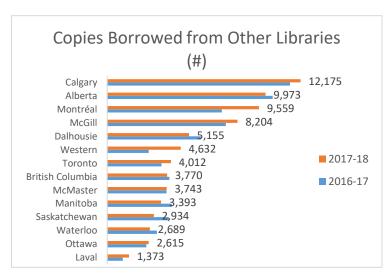




^{*}Both years: Queen's, Toronto missing data

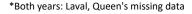






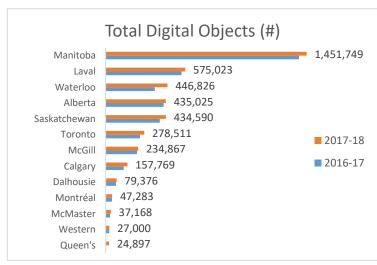
*Both years: Queen's missing data

Emerging Trends in the Library Manuscripts and Archives (linear metres) 32,288 Toronto McGill 13,800 9,913 Alberta 6,622 Calgary 6,372 Manitoba 6,046 Dalhousie 2017-18 5,614 Saskatchewan 2016-17 5,220 Western 4,855 McMaster Waterloo 848 Ottawa 0 Montréal



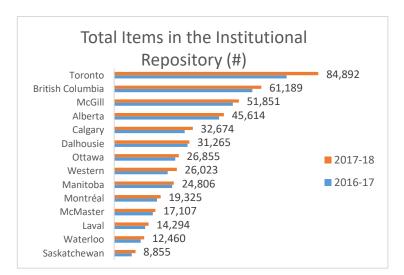
^{*}Both years: Montreal reported 0

^{*2017-18:} British Columbia missing data



^{*}Both years: British Columbia, Ottawa missing data

^{*2016-17:} Queen's missing data

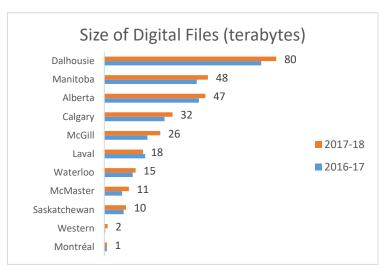


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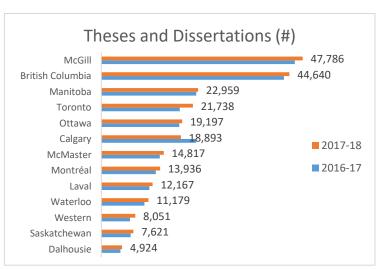


^{*}Both years: British Columbia, Queen's missing data

^{*2016-17:} McMaster missing data



*Both years: British Columbia, Ottawa, Queen's, Toronto missing data



*Both years: Alberta, Queen's missing data

